



NO. SELD/PPPN/EMS/2018/01
GOVERNMENT OF SINDH
SCHOOL EDUCATION & LITERACY DEPARTMENT
Karachi, Dated 19TH March 2018

To,

1. Director,
Sindh Public Procurement Regulatory Authority,
Karachi.
2. Director,
Information Department, Govt. of Sindh,
Karachi.

Subject: Publication of Notice Inviting Tender (NIT) for English Medium Schools (EMS) of School Education & Literacy Department in selected districts of Sindh.

With reference to the subject above, the NIT, for English Medium Schools (EMC) of School Education & Literacy Department in selected districts of Sindh, is attached herewith as **Annex – A**.

2. It is requested to the Information Department that the attached NIT may please be published in three (03) national daily newspaper, as required by the Sindh Public Procurement Rules, 2010 (as amended from time to time) in the case of National Competitive Bidding.
3. It is requested to Sindh Public Procurement Regulatory Authority (SPPRA) that the attached NIT may please be hoisted on its website, as required by the Sindh Public Procurement Rules, 2010 (as amended from time to time) in the case of National Competitive Bidding.
4. The soft copy of the NIT is enclosed herewith in a CD.

Director- PPP Node
School Education & Literacy
Department
Government of Sindh

Copy for information to:

1. P.S. to Secretary, School Education Department, Govt. of Sindh, Karachi.
2. Director General, PPP Unit, Finance Department, Govt. of Sindh, Karachi.
3. Senior Director, PPP Node, School Education Department, Govt. of Sindh, Karachi.
4. Office File.

SPPRA INWARD DIARY
NO : 7190
DATED : 19-03-2018

SAY NO TO CORRUPTION

Chief Minister's Directives
Most Immediate



No.SO/C-I/CMS/ 1-6/14 /2017

**CHIEF MINISTER'S SECRETARIAT, SINDH
KARACHI**

Karachi dated 23 November, 2017

To,

The Director General,
Public Private Partnership Unit,
Finance Department,
Government of Sindh,
Karachi.

SUBJECT:- MINUTES OF 22ND MEETING OF PUBLIC PRIVATE PARTNERSHIP (PPP)
POLICY BOARD.

I am directed to enclose herewith a Note for Chief Minister, Sindh dated 22-11-2017 initiated by Principal Secretary to Chief Minister Sindh, alongwith Minutes of 22nd meeting of Public Private Partnership (PPP) Policy Board on the subject noted above, duly approved by the Honourable Chief Minister Sindh.

It is requested to kindly take further necessary action in the matter as per rules and policy, under intimation to this Secretariat, at the earliest, please.


(SHAFIUDDIN)

DEPUTY SECRETARY (COORD)

CC to:-

PS to Principal Secretary to Chief Minister, Sindh, Karachi.





NOTE FOR CHIEF MINISTER, SINDH

SUBJECT: MINUTES OF 22ND MEETING OF PUBLIC PRIVATE PARTNERSHIP (PPP) POLICY BOARD.

Director General, Public Private Partnership Unit, Finance Department, Government of Sindh has submitted minutes of 22nd meeting of Public Private Partnership (PPP) Policy Board held on 07-11-2017 under the Chairmanship of Honourable Chief Minister Sindh being the Chairman of the PPP Policy Board, at Chief Minister's Secretariat, Karachi to review and approve the PPP projects. He has requested for approval of minutes (Annexure-I).

2. The Honourable Chief Minister Sindh may like to approve and sign the minutes of 22nd meeting of Public Private Partnership (PPP) Policy Board.

(MOHAMMAD SOHAIL RAJPUT)
PRINCIPAL SECRETARY

3. CHIEF MINISTER, SINDH

Approved.

PSM

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DS (C)
80 (C1)

23/11



NO: FD/PPP UNIT/PB22/2017
GOVERNMENT OF SINDH
FINANCE DEPARTMENT
dated : November 17, 2017

7th Floor, Building No. 6, Sindh Secretariat, Kamal Attaturk Road,
Karachi. Phone: (021) 99222192

To,

The Principal Secretary to Chief Minister, Sindh
Chief Minister's Secretariat, Sindh
Karachi

SUBJECT: MINUTES OF 22ND MEETING OF PUBLIC PRIVATE PARTNERSHIP (PPP) POLICY BOARD

The 22nd meeting of Public Private Partnership (PPP) Policy Board was held under the chairmanship of Honorable Chief Minister Sindh, being the Chairman of the PPP Policy Board, on 7th November, 2017 at Chief Minister's Secretariat, Karachi to review and approve the PPP projects.

2. The minutes of the 22nd Public Private Partnership (PPP) Policy Board meeting are enclosed for your kind perusal and approval of Honorable Chief Minister, Sindh. Furthermore, initials of Honorable Chief Minister are requested per page on minutes as indicated.

**DIRECTOR GENERAL
PUBLIC PRIVATE PARTNERSHIP UNIT**

Copy for information to

1. P.S. to Chief Secretary, Government of Sindh
2. R.O. to Secretary Finance, Finance Department, Government of Sindh
3. Master File.

PS / Secy. to CM
Diary No. 1733
Date 20/11/2017

PS TO AS(COORD)CMS
Diary No. 1483
Dated 21.11.2017



Partnership for Development

NO: FD(PPPUNIT)/PB/M22
GOVERNMENT OF SINDH
FINANCE DEPARTMENT
Dated: November 07, 2017

7th Floor, AK Lodhi Complex, Sindh Secretariat # 6, Shahrah-e- Kemal
Ata Turk, Karachi Ph: (021) 99222194 www.pppunitsindh.gov.pk

MINUTES OF 22nd MEETING OF PUBLIC PRIVATE PARTNERSHIP (PPP) POLICY BOARD

The 22nd meeting of the Public Private Partnership (PPP) Policy Board (the PPP Policy Board) was held on Tuesday, NOVEMBER 07, 2017 at the Chief Minister House under the chairmanship of the HONORABLE CHIEF MINISTER, SINDH (the Chairman). The list of participants of the meeting is attached as [ANNEXURE A] and the working paper is attached as [ANNEXURE B].

2. The Chairman welcomed the members and participants of the PPP Policy Board and requested DG PPP Unit to present the agenda before members of the PPP Policy Board.

AGENDA NO.1 – CONFIRMATION OF 21st PPP POLICY BOARD MINUTES

3. At the start of the proceedings, DG PPP Unit, informed the members to initiate the proceedings with approval and confirmation of the minutes of 21st Policy Board Meeting [attached as ANNEXURE C]. The DG PPP Unit briefed the members regarding the minutes and all projects presented in 21st PPP Policy Board Meeting held on 17 March, 2017. Honorable Chief Minister asked the members if there was any reservation, with respect to minutes of 21st PPP Policy Board meeting. No reservations were pointed by any member present.

Decision: The PPP Policy Board accorded its approval to the minutes of the 21st PPP Policy Board meeting and confirmed the decisions made in the 21st meeting of the PPP Policy Board.

AGENDA NO.2 – ENHANCING PUBLIC PRIVATE PARTNERSHIP IN PAKISTAN (PROVINCIAL SUPPORT) PROJECT FOR SINDH

4. The DG PPP unit informed the participants that to address the significant infrastructure requirements in an efficient, cost-effective manner, and to enable further private participation in delivering infrastructure services, the Government of Sindh (GoS), through the Government of Pakistan (GoP), has requested the assistance of Asian Development Bank (ADB) to expand and improve Public Private Partnership (PPPs) in Sindh. Under the Project, ADB will support the GoS to develop a more financially sustainable and fiscally responsible PPP project portfolio. The EPPP Project is estimated at USD 184.13 million wherein ADB shall contribute US\$ 100 Million as loan, DFID (U.K) shall provide US\$19.23 Million as Grant and GoS shall share the cost at US\$ 64.90 Million.

5. The DG PPP Unit updated the board that the Project has been approved by Executive Committee of the National Economic Council (ECNEC) on July 10, 2017. Authorization of the project has been issued by the Planning Commission on August 2, 2017. The Loan & Project Agreements have been signed on September 12, 2017. Moreover, DG PPP Unit gave a brief overview about the agenda items pertaining to EPPP Project as there are certain conditions to the effectiveness of the loan as per ADB requirements which require approval from the board members.

a. jabbar

2(i) INCORPORATION OF A COMPANY NAMED "PPP PROJECT SUPPORT FACILITY" (PSF) UNDER SECTION 42 OF THE COMPANIES ACT, 2017 WITH SECURITY AND EXCHANGE COMMISSION OF PAKISTAN WHICH WILL BE INDEPENDENTLY MANAGING THE NEW VGF FOR ACHIEVING BETTER VALUE AND IMPROVING RISK MANAGEMENT OF THE VIABILITY GAP FUND (VGF)

6. DG PPP Unit informed the participants that in order to execute the project, the first agenda item is incorporation of a section 42 company namely "Public Private Partnership Support Facility". In this regard, all the documents required by SECP including Memorandum of Association, Articles of Association, Statement of work, Project financials and company TORs for key position have been drafted.

7. The Chairman stated that the members should be briefed in detail about the project. In response to the same, the Principal Secretary to Chief Minister, Sindh informed that the proposed project shall support the development goals of Government of Sindh for sustainable infrastructure provision through PPPs. He also stated that GoS has been negotiating with ADB on the EPPP project and various changes, proposed by ADB and agreed by GoS, in VGF and PDF with respect to its operations, effectiveness and funding mechanism have been incorporated. The Board of PSF will comprise of Five (5) Directors of which three (3) will be Independent and two (2) will be from GOS. Chairman of the board of directors will be an independent director. The Honorable Chief Minister Sindh has approved three names for appointment as Independent Directors and Chairman on the PSF Board during July 2017, however, only one private member has been approved by the ADB and for the remaining two private members, the names shall be sent to ADB after getting confirmation from the Chief Minister, Sindh.

8. The DG PPP unit further briefed that for the next five years both VGFs, existing and new, will be operational parallel, however after Jan 1, 2022 the existing VGF will cease to exist and all the funding requirements will be met by new VGF. The DG PPP unit requested the Policy Board members to accord approval for Incorporation of a section 42 company.

Decision: The PPP Policy Board accorded approval for Incorporation of the company namely "PPP Project Support Facility" (PSF) under section 42 of The Companies Act, 2017 with Security and Exchange Commission of Pakistan.

2 (ii) APPROVAL OF FUNDING FROM PDF FOR COMPANY INCORPORATION UP TO RS. 5 MILLION

9. The DG PPP Unit informed that in order to incorporate the section 42 company, as required for implementation of EPPP Project, a sum of Rs 5.00 Million may be approved from PDF for meeting registration and other fees based on nominal share capital and other expenses.

Decision: The PPP Policy Board accorded approval for funding of company incorporation expenses up to PKR 5 Million from PDF.

2 (iii) APPROVAL OF INITIAL EQUITY INJECTION FOR AN AMOUNT OF RS. 550 MILLION AS PER PROJECT AGREEMENT WITH ADB

10. The DG PPP Unit stated that Rs 550.00 Million shall be required to inject equity into the PSF company for meeting its operational costs during the project period. He further briefed that this amount has already been allocated in regular budget to Finance Department and that the agenda has been presented only for information of the PPP Policy board members.

Decision: The PPP Policy Board accorded approval for the company equity to be injected as this amount has already been allocated in the budget head.

a. phang

2 (IV) APPROVAL OF AMENDMENTS IN PPP POLICY, PDF GUIDELINES, VGF GUIDELINES AND SELECTION CRITERIA.

11. The DG PPP Unit informed that the members that existing framework including PPP Policy, PDF Guidelines, VGF and Selection criteria have been amended in order to be incorporated into new policy. However, there will be no change in existing structure, the proposed changes will enhance, develop, elaborate the roles of PPP Unit, Sindh Fund Management House and government agency and that the same has also been agreed by ADB. Therefore, the proposed amendments may be approved in these documents.

Decision: The PPP Policy Board accorded approval for amendments in PPP Policy, PDF Guidelines, VGF and Selection criteria documents.

AGENDA NO. 3 (A) MOTOR VEHICLE INSPECTION (MVI) PROJECT – POST FACTO APPROVAL

12. The DG PPP Unit informed the forum that Concession Agreement for MVI project was signed on 14th July 2017 and the same is being presented for seeking post-facto approval. The DG PPP Unit briefed about the key hindrances in the implementation of the VICS project and stated that to develop inspection facilities, required land is to be provided by GoS to the Concessionaire on license basis. However, most of the portions of land are not vacant and encroached by different federal agencies. Upon which, the worthy Chairman asked Secretary Transport to brief the members about its current status.

13. The secretary Transport further briefed that as per Concession Agreements, the selected sites could not be made available till date. In this regard the department has asked Minister Transport to arrange a meeting with DG Rangers so that some sites may be made available. At present, only one facility is available which the department has visited and directed to demarcate the same. Once this facility is available we will hand it over to the concessionaire. For the remaining 8 to 9 sites, the department is facing difficulty to get the same vacated, due to encroachments.

14. The worthy chairman remarked that why the department signed concession agreement when the land was not made available. The chairman further asked if the department is not able to get hold of required sites, will it have any financial implication for GoS under the concession agreement. In response to this, the DG PPP Unit explained that, according to provisions of the signed Concession Agreement, providing required land to the Concessionaire is one of the condition precedents. Hence, the Concession Agreement will not be effective in case this condition precedent is not fulfilled by the GoS and. In such case, if any contracting party's CPs have been met but the other party has not been able to meet its CPs, the CPs fulfilling party can terminate the agreement. Whereas, in the instant case, both the GoS and Private Party are at breach as there are certain CPs which are not met by both the parties. Moreover an Interdepartmental Coordination Committee (IDCC) was formed by TMTD for close coordination of the all stakeholders including Excise & Taxation Department, Traffic Police, IT Department and Law Department which shall ensure the enforcement mechanism.

Decision: The PPP Policy Board accorded post-facto approval for award of the VICS project to the preferred bidder. Also, it was recommended that TMTD overcome the hindrances in the implementation of the project on immediate basis i.e. (i) to discover other available portions of land from its internal resources or from other departments of the GoS and (ii) to call meeting of IDCC at earliest for effective enforcement. PPP Unit shall submit further progress to the next PPP Policy Board meeting wherein the project outcomes shall be decided.

A. J. Khan

AGENDA NO. 3 (B) YELLOW LINE PROJECT – APPROVAL FOR SELECTION OF BANK

15. The DG PPP Unit briefed the forum that in line with the requirements of the private party, two local banks were engaged for the financial close by the concerned private party and has worked out concrete offers from two leading local banks in Pakistan namely HBL and UBL. Pointing at the comparison of term sheets of both the banks, DG PPP Unit stated that UBL's offer seems more competitive and will require less cash outflow for GoS. Moreover if UBL is selected, GoS will further negotiate with UBL and shall try to bring down the financing cost.

16. The Chief Minister commented that as per RFP financial close was the responsibility of the concessionaire, and GoS should not undertake any responsibility in the financial close.

17. The Chief Minister, Sindh further inquired if the *support for financial close* means actually providing cash collateral to the local banks and arranging financing for the project. The Chief Minister directed the department to seek an opinion from the Law Department with respect to the RFP of the project if GoS to provide / undertake guarantee of cash support or otherwise to the project.

Decision: The PPP Policy Board asked TMTD department to seek an opinion from Law Department, on immediate basis, with respect to providing GoS support in light of RFP and present the findings.

AGENDA NO. 3 (C) ECOBUS (PVT) LTD- INTRA-CITY BUS PROJECT

18. The DG PPP Unit informed the forum that TMTD has received an unsolicited proposal from Ecobus Company, interested in operating Electric buses with air-conditioning plying on all possible public transport routes within the city of Karachi. The Project Cost has been stated at Rs 68.00 Billion, the concession period has been proposed at 20 years and the debt and equity for project has been proposed at Rs 54.30 Billion and Rs. 13.60 Billion, respectively.

19. After decision it was decided that the departmental Technical Committee should review the Unsolicited Proposal then the department may bring the finding to the PPP Policy Board for approval of PDF Funding, if required.

Decision: The PPP Policy Board directed the department to get the unsolicited proposal reviewed by its Technical Committee and based on its findings the department may present the unsolicited proposal to PPP policy Board for PDF approval.

AGENDA NO. 3 (D) INTRA- CITY BUS OPERATIONS PROJECT

20. The DG PPP Unit informed that the department has received unsolicited proposal for Intra-city Bus Transport Project' for Karachi. The estimated Project Cost is PKR 8.567 billion which includes procurement of buses and other capital costs. The Government has to assure to the Concessionaire that buses shall be made to travel on the route, during the respective financial year. The depots / parking stations for the buses to be provided by the government including the O&M / rehabilitation cost of the depots / parking stations may be charged. The unsolicited proposal quoted the PV of Performance payment / Bid Price of Rs. 50.93 billion.

21. After decision it was decided that the departmental Technical Committee should review the Unsolicited Proposal then the department may bring the finding to the PPP Policy Board for approval of PDF Funding, if required.

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Decision: The PPP Policy Board directed the department to get the unsolicited proposal reviewed by its Technical Committee and based on its findings the department may present the unsolicited proposal to PPP policy Board for PDF approval.

AGENDA NO. 3 (E) BLUE LINE PROJECT – BRTS

22. The DG PPP Unit briefed the members that the department has received another Unsolicited Proposal for Blue Line Project for infrastructure development. The following details were read out by DG PPP Unit.

Concession Period	27 Years (Construction 2 years, O&M 25 years)	
Length of the corridor	9.8 kilometer	
Capital Structure	Option 1	Option 2
Equity/Contribution – GoS	14%	50%
Equity – Private Partner	16%	16%
Debt	70%	34%
Project Cost	Rs. 16.6 billion	Rs. 16.9 billion
Total Outlay by GoS (at 5% discount factor)	Rs. 35.3 billion	Rs. 32.8 billion

23. Chief Minister, Sindh directed that TMTD should evaluate the unsolicited proposal of consortium of EA Consulting Pvt. Limited through its technical committee and also with the help of validation exercise by transaction advisors which are already hired for the project. Moreover, he also inquired about the interest of Bahria Town, as it had previously submitted an unsolicited proposal for Blue Line project.

24. In response to the same, the DG SMTA informed that Bahria Town had submitted Unsolicited Proposal in 2015 and the same was vet by the transaction advisors. However in 2016 Bahria town withdrew its unsolicited proposal.

Decision: The PPP Policy board accorded approval that the department's Technical Committee should review the unsolicited proposal and the same may also be validated by transaction advisors. Moreover, if the unsolicited proposal of consortium of EA Consulting Pvt. Limited is found feasible for PPP mode, the TMTD may develop the infrastructure of Blue Line in PPP mode by following the unsolicited procedure as laid down in the SPPRA Rules / Act.

AGENDA NO. 4 (A) MODERN FRUIT, FISH AND MEAT MARKET LUQMAN KHAIRPUR – RATIFICATION OF SUMMARY

25. The DG PPP unit informed the forum that the Agriculture Department is desirous of developing a modern market in district Khairpur and approval for project development facility (PDF) was obtained by the department through summary. The agenda is being presented to ratify the same. In response to the same, Chief Minister, Sindh asked to brief about the current status of the project. The Secretary Agriculture informed the members that the department has notified the Consultant Selection Committee (CSC) through a notification of SGA&CD. The Process for consultant selection will commence after finalization of bidding documents. Further, the Minister Agriculture commented that the Khairpur city already has provision for an economic zone therefore the project may be taken to any other District headquarter. In response to the same the Chief Minister stated that the consultants, in their study may include suggesting a better site for launching of this project.

Decision: The PPP Policy Board ratified the Summary for PDF funding to engage Consultants for feasibility & transaction advisory services, however, the Consultant for the project may look into establishment of such market at any other district which should be their scope of work as well.

A. Jahan

AGENDA NO. 4 (B) SOLAR DEHYDRATION PLANT FOR DATES PROJECT – RATIFICATION OF SUMMARY

26. The DG PPP unit informed the members that the Agriculture Department wants to establish a Solar Dehydration Project for local production of dates at Khairpur. The Agriculture Department obtained approval for PDF funding from Chief Minister through a summary and that the same is presented in Policy Board for ratification. The Chief Minister asked DG PPP Unit to brief the members about Project details and its current status. The DG PP Unit informed the members that the department has notified the Consultant Selection Committee (CSC) for the Project. The Process for consultant selection will commence after finalization of bidding documents. With respect to project details, the DG PPP Unit intimated that the project for dehydration of dates was envisaged backed by solar technology, the consultants will undertake Technical Feasibility study and develop its financial model and assess legal and operational viability of the project.

Decision: *The PPP Policy Board ratified the Summary for PDF funding to engage consultants for feasibility & transaction advisory services.*

AGENDA NO. 4 (C) ESTABLISHMENT OF DRY LAND FARMING RESEARCH INSTITUTE MITHI– APPROVAL FOR PDF FUNDING

27. The DG PPP Unit briefed the forum that Agriculture department wants to upgrade the existing research institute at Mithi. However, PPP Unit understands that if the same cannot be upgraded due to financial capability and or technical constraints, the Agriculture department may upgrade the same from Public Sector Funding. In response to the same, the Secretary Agriculture department stated that dry land farming institute may be established in PPP mode due to suitability issues. In response to the same, Chief Minister inquired if the private sector will be interested in undertaking such project. The Minister Agriculture informed that the department wants to undertake research studies for this project and more such projects in PPP mode as it has been lagging in improving the agriculture research wing.

28. The DG PPP Unit proposed that instead of undertaking this project in PPP mode, the department should engage agriculture research academia and undertake such studies for research centers through public sector funding mechanism as the private partner may not find a compelling commercial interest in such kind of project. The private member of the Policy Board stated that Higher Education has been promoting such kind of research studies, the department may also explore options of undertaking feasibility study or research with higher education commission of Pakistan.

Decision: *The PPP Policy Board decided that the subject project is not ideally suited under PPP mode. The Agriculture Department may engage Agriculture University to assess ways and means through which the research institute can be made effective.*

AGENDA NO. 4 (D) THE TISSUE CULTURE TECHNOLOGY LAB FOR FRUITS, VEGETABLES AND FLORICULTURE PROJECT

29. The DG PPP Unit briefed the forum that the agenda is similar in nature to the other project presented by the Agriculture Department i.e. Dry land farming research institute Mithi. Therefore, a similar research through academia and public funding may be proposed for this project, as well. In response the Secretary Agriculture briefed that there are several kind of diseases which attack flowers, vegetables and other crops and therefore needs to be researched and understood in order to avoid mass losses to the plants.

30. The private member informed that there are various companies in Punjab and other provinces which undertake such developed plants on commercial basis, but for that the department

a. jehangir

should enhance its research wing, establish labs and incubate such variety of plants which may attract private sector. The Chief Minister stated that the Agriculture department and academia through universities may join hands together and undertake research for such projects. The Chief Minister, Sindh directed the Agriculture Department may undertake technical feasibility study through PC-II and develop the project. If the finding suggests that the project is feasible for private sector the same be brought in PPP Policy Board for consideration.

Decision: *PPP Policy Board decided that the Agriculture Department may engage consultants through PC-II for technical feasibility. Based on technical feasibility outcomes, the project may be undertaken under PPP mode if found viable.*

AGENDA NO. 5 LAB-E-MHERAN TOURISM PROJECT SUKKUR- RATIFICATION OF SUMMARY

31. The DG PPP Unit gave initial introduction of project and informed the members that the approval, through summary from Chief Minister, for hiring of transaction advisors, to conduct feasibility study was obtained by Culture, Tourism & Antiquities department. The agenda has been placed before the members for ratification of summary.

32. The Secretary Culture, Tourism and Antiquities department further briefed the members that the project was conceived by Commissioner Sukkur and the project intends to develop a theme park, to uplift existing project site and convert it into a recreational place for Sukkur citizens.

33. The Chief Minister inquired about the current status of the project. In response to the same the director PPP unit briefed the members that after receipt of approval for PDF funding the department had published the advertisement in leading newspaper for hiring of transaction advisor. In relation to the advertisement, the department has received bids and the same are under evaluation. The Minister Culture, Tourism and Antiquities department asked the Director PPP to also update the forum about the reservations of Mayor Sukkur and a case filed by a local resident. The director PPP unit informed the members that Sukkur Municipal Corporation has conveyed reservation to the Secretary Local Government for not taking the department on board. However, the department is of the view that identifying the relevant department and seeking required approvals is also a part of the consultants. Hence all the departments will be taken on board before launch of the project for investor solicitation.

34. The Member Provincial Assembly endorsed the project and briefed the members that there is huge potential for this project considering its location and that the department may be encouraged to carry out feasibility study for the same. The Chief Minister directed the Minister and Secretary Culture, Tourism & Antiquities department to engage Mayor Sukkur and proceed with the hiring of transaction advisors and resolve all the hurdles delaying implementation of the project.

35. The Chief Minister also commented that a Feasibility Study was conducted by Transaction Advisors for Keenjhar Lake Resort Project, The Minister Culture Tourism should also look into this project as through upgrading Karachi Thatta Dual Carriageway the accessibility for Keenjhar will improve further.

Decision: *The PPP Policy Board accorded approval for ratification of PDF summary and asked the Minister and Secretary Culture to resolve all the hurdles and ensure that the project is timely implemented. The Chair also asked the Minister and the Secretary Culture to look into the Keenjhar Project and if they find it suitable, work towards implementing that project should also be done and put up in the next PPP Policy Board meeting.*

an jahan

AGENDA NO. 6 (I) SINDH BASIC EDUCATION PROGRAM – RATIFICATION OF SUMMARY

36. The DG PPP Unit informed the members that under SBEP program the department had outsourced nine (9) schools to private partners, so far in two stages. The present request is for ratification of summary through Chief Minister, Sindh for awarding fourteen (14) more schools to the private partners.

37. The Secretary Education briefed the participants that there are total 106 schools under this program, out of which in the first phase of EMOs project four (4) schools were handed over, in phase two five (5) more schools were outsourced and the current request for ratification pertains to outsourcing of 14 more schools. The Member Provincial Assembly inquired about the priority assigned to selection of districts for these schools. In response to the same, the Secretary Education informed the members that the schools are being constructed by USAID in those districts where the existing schools have been badly damaged due to floods in Sindh.

Decision: The PPP Policy Board accorded approval for ratification of summary and signing of Concession Agreement of 14 SEBP schools

AGENDA NO. 6 (II) CAMBRIDGE AND COMPREHENSIVE SCHOOL PROJECT– RATIFICATION OF SUMMARY

38. The DG PPP Unit informed the members that the School Education and Literacy Department, has undertaken establishment of two schooling systems i.e. English Medium Schools in Cambridge System (EMS) and Comprehensive High Schools (CHS). There are total fifty (50) schools, twenty five (25) each, to be constructed in twenty five (25) districts of Sindh. The agenda is being presented for ratification of summary for hiring transaction advisors through PDF facility.

39. The Chief Minister Sindh, inquired about the need for engaging Transaction Advisors since the department has already outsourced such schools on EMO model. In response to the same, the Secretary Health endorsed Chief Minister's comments and stated that the department can prepare RFP and has already shortlisted interested parties.

40. The DG PPP Unit responded that the agenda was presented, as the same was approved through a summary to Chief Minister Sindh. Nevertheless, the same can be declined and the department may be asked to launch the project for Investor Solicitation.

Decision: The PPP Policy Board cancelled the request for ratification of summary and accorded approval for launch of project for investor solicitation through PPP Unit and the Education Department jointly without hiring the consultants for this project.

AGENDA NO. 7 CONTRACTING OUT OF SINDH PEOPLE'S AMBULANCE SERVICE IN BADIN AND TANDO M KHAN PROJECT– RATIFICATION OF SUMMARY

41. The Secretary, Health department informed the forum that Health Department and Aman Healthcare Services (Aman Foundation) on 04-03-2015 entered into an agreement for establishing, managing and operating a dedicated Emergency Medical Services (EMS) and ambulance service modeled on the Aman Ambulance System for Districts Thatta and Sujawal with provisions in other districts of Sindh. Health Department now plans to expand the Sindh People's Ambulance Service to two more districts of Sindh i.e. District Badin and Tando Muhammad Khan. He further informed that Health Department initiated a summary for CM to get approval for contracting out of EMS and ambulance services in the districts of Badin and Tando Muhammad Khan which was approved on 4th August, 2017.

a. jabbar

42. The chief Minister inquired about the current status of the project. In response, Secretary Health Department informed that Request for Qualification (RFQ) was issued and the deadline for submission of prequalification document is 20th November, 2017. Further, CM Sindh emphasized that similar emergency and ambulance services are to be undertaken in other districts of Sindh and enquired whether the scope of the procurement in the RFQ account for the same. Secretary Health Department affirmed that the fresh procurement also covers provision of similar emergency and ambulance services in the other districts. At this stage prequalification exercise of the operators is being carried out and thereafter first RFP will be issued for contracting out of EMS services in Badin and T. M. Khan which should capture the provision of extension of service to other cities so that further procurement processes is not made for the extension of these services.

43. The Chairman stated that there should be a centralized command and control System of the overall emergency and ambulance services in the province. He further stated that Health Department should engage the private sector and work on developing a centralized command system controlling all emergency services. Secretary Health Department affirmed that EMS operators hired for this project will also be required to integrate with the centralized C&C.

Decision: The forum accorded its approval to ratify the above mentioned summary for CM for outsourcing of emergency and ambulance services in all districts of Sindh including district of Badin and Tando Muhammad Khan. The Procurement shall cover future expansion of project in other districts of Sindh, as and when required.

a. jahan-

ANNEXURE A – LIST OF MEMBERS AND PARTICIPANTS FOR THE MEETING

LIST OF PARTICIPANTS FOR 22ND PPP POLICY BOARD MEETING
HELD ON 7TH NOVEMBER, 2017 AT 04:00 P.M. AT CHIEF MINISTER, SINDH SECRETARIAT KARACHI

S#	NAME	DESIGNATION	DEPARTMENT
1.	Mr. Ghulam Qadir Chandio	MPA	Member of Provincial Assembly
2.	Mr. Syed Owais Shah	MPA	Member of Provincial Assembly
3.	Mr. Sohail Anwar Siyal	Minister	Agriculture, Supply & Prices Department
4.	Mr. Jam Mehtab Hussain Dahar	Minister	School Education Literacy Department
5.	Mr. Syed Sardar Shah	Minister	Culture & Tourism Department
6.	Mr. Dr. Sikandar Ali Mandhro	Minister	Health Department
7.	Mr. Syed Nasir Hussain Shah	Minister	Transport & Mass Transit Department
8.	Mr. Rizwan Memon	Chief Secretary	
9.	Mr. Muhammad Waseem	Chairman, P&D Board	Planning & Development Board
10.	Mr. Muhammad Sohail Rajput	Principal Secretary to Chief Minister	Chief Minister Secretariat
11.	Mr. Asif Jahangir	Acting Secretary Finance	Finance Department
12.	Mr. Sajid Jamal Abro	Secretary	Agriculture, Supply & Prices Department
13.	Mr. Iqbal Hussain Durrani	Secretary	School Education Department
14.	Mr. Ghulam Akbar Laghari	Secretary	Culture & Tourism Department
15.	Mr. Fazlullah Pechuho	Secretary	Health Department
16.	Mr. Saeed Ahmed Awan	Secretary	Transport & Mass Transit Department
17.	Mr. Agha Wasif Abbas	Secretary	Energy Department
18.	Mr. Asif Brohi	Private Member	Ex-President NBP
19.	Mr. Sarosh Hashmat Lodhi	Private Member	Dean, NED University
20.	Mr. Muhammad Athar	Director General	Transport & Mass Transit Department
21.	Mr. Syed Shahnawaz Nadir Shah	Chief Investment Specialist	Sindh Fund Management House
22.	Mr. Khalid Mehmood Shaikh	Director General	PPP Unit, Finance Department
23.	Mr. Fahad Ansari	Director	PPP Unit, Finance Department
24.	Mr. YasirMumtaz Khokhar	Director	PPP Unit, Finance Department
25.	Mr. Zain Fawzi	Director	PPP Unit, Finance Department
26.	Mr. Muhammad Danish	Director	PPP Unit, Finance Department
27.	Mr. Abrar Khan	Director	PPP Unit, Finance Department
28.	Mr. Mir Yahya	Director	PPP Unit, Finance Department
29.	Mr. Huzaifa Muqadam	Assistant Director	PPP Unit, Finance Department
30.	Mr. Sajjad Hussain Gilal	Assistant Director	PPP Unit, Finance Department



**GOVERNMENT OF SINDH
SERVICES, GENERAL ADMINISTRATION
AND CO-ORDINATION DEPARTMENT**

Karachi, dated the 08/09/2017 September, 2017.

NOTIFICATION

NO:SO(C-IV)SGA&CD/4-7/12 In compliance with the Rule 82(2) of the Sindh Public Procurement Rules, 2010, the Government of Sindh is pleased to constitute a Technical & Financial Evaluation Committee (TFEC), for handling over the English Medium Schools in Cambridge System (EMSCS) and Comprehensive High Schools (CHS) under PPP mode with the following composition and terms of references (ToRs) as under:-

1. Secretary, School Education & Literacy Department, Government of Sindh	Chairman
2. Additional Secretary, Finance Department, Government of Sindh	Member
3. Additional Secretary (PDF), School Education Department, Government of Sindh	Member
4. Director General, PPP Unit, Finance Department, Government of Sindh	Member
5. Director PPP Node, School Education Department, Government of Sindh	Member/Secretary

Terms of Reference:

- The TFEC shall oversee selection process of the private partners for the project.
- The TFEC shall review and approve the Bidding Documents including: Request for Proposal (RFP), draft Concession Agreement, Project Brief, Information Memorandum and any other document, for the purpose of issuing the same to the prospective bidders, by the Procuring Agency.
- The TFEC shall be responsible for the technical and financial evaluation of the Proposal/Bids.
- The TFEC or its authorized representatives may, if the need be, hold pre-bid conference(s) and address queries of the bidders(s) leading to finalization of the RFP, Draft Concession Agreement & Bidding Documents.
- The TFEC shall approve the preferred bidder for issuance of Letter of Award (LoA) by the procuring agency.
- The TFEC shall recommend the preferred bidder to the PPP Policy Board for award of the contract and signing of the Concession Agreement by the procuring agency under the applicable laws.
- The TFEC shall review financing documents and financial security arrangements at the time of financial close.
- The TFEC may extend the date in respect of any activity of the Project Timeline in accordance with the provisions of Sindh Public Procurement Rules, 2010 (as amended time to time).
- The TFEC shall perform any other task assigned to it by the PPP Policy Board in the context of this project.

-RIZWAN MEMON-
CHIEF SECRETARY SINDH

NO:SO(C-IV)SGA&CD/4-7/12

Karachi, dated the September, 2017.

Copy is forwarded for information & necessary action to:-

- The Chairman, Planning & Development Board, Government of Sindh, Karachi.
- The Principal Secretary to Governor Sindh, Karachi.
- The Principal Secretary to Chief Minister Sindh, Karachi.
- The Administrative Secretaries (all), Government of Sindh, Karachi.
- The Secretary School Education Department, Government of Sindh, Karachi.
- The Chairman/Members (all) of the Committee.
- The Deputy Secretary (Staff) to Chief Secretary Sindh, Karachi.
- P.S. to Chief Secretary Sindh, Karachi.
- P.S. to Secretary (I&C), SGA&CD, Government of Sindh, Karachi.
- Master file.

(ALTAF HUSSAIN)
SECTION OFFICER (C-IV)

By No. 8406 Date 13-9-17
GOVERNMENT OF SINDH



GOVERNMENT OF SINDH
SCHOOL EDUCATION DEPARTMENT

Karachi, dated the 29th May, 2017

NOTIFICATION

NO.SO(G-III)SED/PROC/REGULAR/PITE/1-1474/17: In pursuance of Rule-31 of the Sindh Public Procurement Rules, 2010 (amended 2013), the Government of Sindh is pleased to constitute a Complaint Redressal Committee (CRC) for addressing the complaints of bidders that may occur during the procurement proceedings of the Education Management Organizations (EMOs) Reform/Initiative under Public Private Partnership (PPP) mode, with the following composition and Terms of Reference:

Sr. No	Designation	Status
1	Secretary, School Education Department	Chairman
2	Special Secretary, School Education Department	Member
3	Representative of Accountant General, Sindh (Not below the rank of BS-18)	Member

Terms of Reference:

The CRC upon receiving a complaint from an aggrieved bidder may, if satisfied:

- Prohibit the procurement committee/ technical and financial evaluation committee (TFEC) from acting or deciding in a manner, inconsistent with the Sindh Public Procurement rules and regulations;
- Annul in whole or in part, any unauthorized act or decision of the procurement committee/technical and financial evaluation committee (TFEC);
- Recommend to the Head of Department (Secretary) that the case be declared a mis-procurement, if material violation of Act, Rules, Regulation, Orders, Instructions or any other law relating to public procurement has been established; and
- Reverse any decision of the procurement committee/technical and financial evaluation committee (TFEC) or substitute its own decision for such a decision: provided that the complaint redressal committee shall not make any decision to award the contract.
- The complaint redressal committee shall announce its decision within seven (07) days and intimate the same to the bidder and the authority (SPPRA) within three (03) working days.

ABUL AZIZ UQAILI
SECRETARY TO GOVT. OF SINDH

NO.SO(G-III)SED/PROC/REGULAR/PITE/1-1474/17 Karachi, dated 29th May, 2017

A copy is forwarded for information & necessary action to:

- All the Members of the CRC.
- PS to Minister Education Department Government of Sindh, Karachi.
- The P.S to Secretary, School Education Department Govt. of Sindh, Karachi.
- The Office Order File.
- The Official Website.



SINDH EDUCATION &
LITERACY DEPARTMENT



(MO) IMAD QASIM ABBASI
SENIOR OFFICER (G-III)



GOVERNMENT OF SINDH
SCHOOL EDUCATION AND LITERACY DEPARTMENT
Karachi, Dated 16th MARCH 2018

TECHNICAL & FINANCIAL EVALUATION COMMITTEE FOR ENGLISH MEDIUM SCHOOLS (EMS-EMOs)

Minutes of Meeting of Technical and Financial Evaluation Committee for English Medium Schools (EMS-EMOs)

A meeting of the Technical and Financial Evaluation Committee (TFEC) for English Medium Schools (EMS-EMOs) was held on **16th March 2018** at **1:00 p.m.** in the Committee Room, Education & Literacy Department, 1st Floor, Tughlaq House, Sindh Secretariat No.1, Kamal Atta Turk Road, Karachi, under the chairmanship of Secretary, School Education Literacy Department (SELD), Government of Sindh (GoS). The purpose of meeting was to finalize the bidding documents inter alia including Request for Proposal (RFP) along with Draft Concession Agreement (CA) & Notice Inviting Tender.

The following members participated in the meeting:

Present:

1.	Dr. Iqbal Hussain Durrani, Secretary-School Education & Literacy Department, (SELD)	Chairman
2.	Alter Hussain Additional Secretary, Finance Department, GoS	Member
3.	Mr. Waheed Ahmed, Additional Secretary (PDF) - School Education & Literacy Department, (SELD)	Member
4.	Mr. Khalid Shaikh, Director General, PPP Unit, Finance Department, GoS	Member
5.	Mr. Tauseef Lateef, Director, PPP Node, SELD, GoS	Member

Copy of the attendance sheet is attached as **"Annexure-A"**.

Following agenda items were discussed and decisions were made as under;

Agenda Item # 1: Some Salient Features of the RFP

Director PPP Node briefed the TEFC members that as per the directive of the Chief Minister, some of the important features of English Medium Schools (EMS) previously known as English Medium Schools in Cambridge Systems (EMSCS) the Project, would be:

1. The Medium of Instruction in these schools would be English Medium rather Cambridge System as though previously which is not viable looking at the local rural context.



GOVERNMENT OF SINDH
SCHOOL EDUCATION AND LITERACY DEPARTMENT
Karachi, Dated 16th MARCH 2018

TECHNICAL & FINANCIAL EVALUATION COMMITTEE FOR ENGLISH MEDIUM SCHOOLS (EMS-EMOs)

2. Instead of prescribing one particular type of textbooks, as nowadays the focus is on Specific Learning Outcomes (SLOs) rather textbook based learning, the EMOs will use the same teaching methodology thus promoting this form of learning in these schools.
3. One of the systems available within Pakistan that follows the National Curriculum and uses English as the medium of instructions in schools is the “**Aga Khan University-Examination Board – (AKU-EB)**” being a pioneer private board of Pakistan was highly recommended to be opted in these schools.
4. Hiring and Management of Staff in these schools would be done by the EMOs.

Decision: TFEC members endorsed all the recommendations.

Agenda Item 2: Approval of the draft RFP along with the Concession Agreement (CA) and Notice Inviting Tender (NIT).

The Director PPP Node briefed TEFC members that **15** schools in the initial phase are being outsourced to reputable Education Management Organizations (EMOs) under the PPP mode for a duration of **10** years under a Concession Agreement. The TFEC discussed in detail the draft RFP along with the Concession Agreement and (NIT) and gave its approval for the same.

Decision: TFEC approved the draft RFP along with the Concession Agreement and (NIT), it directed the Director PPP to submit the same to SPPRA and Information Department for compliance as per the Rules and Regulations of the GoS.

Meeting was concluded with a note of thanks.



GOVERNMENT OF SINDH
SCHOOL EDUCATION AND LITERACY DEPARTMENT
Karachi, Dated 16th MARCH 2018

TECHNICAL & FINANCIAL EVALUATION COMMITTEE FOR ENGLISH MEDIUM SCHOOLS (EMS-EMOs)

Member/
Additional Secretary, Finance Department

Member
Additional Secretary (PDF), School
Education and Literacy Department

Member
Director General, PPP Unit
Finance Department

Member/ Secretary
Director PPP Node
School Education Department

Chairman
Secretary, School Education & Literacy Department
Dr. Iqbal Hussain Durrani



GOVERNMENT OF SINDH
SCHOOL EDUCATION & LITERACY DEPARTMENT

Date: March 16th, 2018

Minutes of Meeting of Technical and Financial Evaluation Committee for English Medium Schools
(EMS-EMOs)

Attendance Sheet of Committee Members

Sr. No	Name	Designation	Department	Signature
1.	Dr. Iqbal Hussain Durrani,	Secretary-School Education & Literacy Department, (SELD) (Chairman)	SELD	
2.	Mr. Waheed Ahmed Athar Hussain	Additional Secretary, Finance Department, GoS (Member)	FD	
3.	Mr. Waheed Ahmed	Additional Secretary (PDF) - School Education & Literacy Department, (SELD) (Member)	SELD	
4.	Mr. Khalid Mehmood Shaikh	Director General, PPP Unit, Finance Department, GoS	FD	
5.	Mr. Tauseef Lateef	Director, PPP Node, SELD, GoS	SELD	



**GOVERNMENT OF SINDH
SERVICES, GENERAL ADMINISTRATION
AND CO-ORDINATION DEPARTMENT**

Karachi, dated the 08/12 September, 2017.

NOTIFICATION

NO:SO(C-IV)SGA&CD/4-7/12 In compliance with the Rule 82(2) of the Sindh Public Procurement Rules, 2010, the Government of Sindh is pleased to constitute a Technical & Financial Evaluation Committee (TFEC), for handling over the English Medium Schools in Cambridge System (EMSCS) and Comprehensive High Schools (CHS) under PPP mode with the following composition and terms of references (ToRs), as under:-

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3. Additional Secretary (PDF), School Education Department, Government of Sindh	Member
4. Director General, PPP Unit, Finance Department, Government of Sindh	Member
5. Director PPP Node, School Education Department, Government of Sindh	Member/Secretary

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- The TFEC shall perform any other task assigned to it by the PPP Policy Board in the context of this project.

Dir:PPP

-RIZWAN MEMON-
CHIEF SECRETARY

NO:SO(C-IV)SGA&CD/4-7/12

Karachi, dated the

September 2017

Copy is forwarded for information & necessary action to:-

- The Chairman, Planning & Development Board, Government of Sindh, Karachi.
- The Principal Secretary to Governor Sindh, Karachi.
- The Principal Secretary to Chief Minister Sindh, Karachi.
- The Administrative Secretaries (all), Government of Sindh, Karachi.
- The Secretary School Education Department, Government of Sindh, Karachi.
- The Chairman/Members (all) of the Committee.
- The Deputy Secretary (Staff) to Chief Secretary Sindh, Karachi.
- P.S. to Chief Secretary Sindh, Karachi.
- P.S. to Secretary (I&C), SGA&CD, Government of Sindh, Karachi.
- Master file.

(A) TAF HUB
SECTION OF

By No. 8406 Date 13-9-17
GOVERNMENT OF SINDH