SINDH PUBLIC PROCUREMENT REGULATORY AUTHORITY

CONTRACT EVALUATION FORM

TO BE FILLED IN BY ALL PROCURING AGENCIES FOR PUBLIC CONTRACTS OF WORKS, SERVICES & GOODS

1)	NAME	OF THE ORGANIZATION / DEPTT	Sindh Education Foundation Govt. Of Sind	dh
1) 2)		OF THE ORGANIZATION / DEPTT. NCIAL / LOCAL GOVT./ OTHER	Government of Sindh	
3)		OF CONTRACT	School Observation & Academic Develop	ment Initiative
4)		R NUMBER	SEF/NP/17-18/05	
5)		DESCRIPTION OF CONTRACT	School Observation & Academic Develop	ment Initiative
6)		THAT APPROVED THE SCHEME	Senior Management	
			25.00 Million	
7)		R ESTIMATED VALUE EER'S ESTIMATE	San Caracteristics	
8)	(For civi	il works only)	N/A	
9)	ESTIM/	ATED COMPLETION PERIOD (AS PI	ER CONTRACT) May 19th, 2018	
10)	TENDE	R OPENED ON (DATE & TIME)	August 10th , 2017 at time 3.30 pm	
11)		ER OF TENDER DOCUMENTS SOLD list of buyers)	00	
12)	NUMBE	ER OF BIDS RECEIVED	02	
13)	NUMBE	ER OF BIDDERS PRESENT AT THE	TIME OF OPENING OF BIDS 02	
14)		ALUATION REPORT	(Enclose a copy)	
15)	NAME .	AND ADDRESS OF THE SUCCESSF	UL BIDDER M/s.SZABIST.	
16)	CONTR	ACT AWARD PRICE	PKR.23,815,925/=	
17)		NG OF SUCCESSFUL BIDDER IN EV 2 nd , 3 rd EVALUATION BID).	VALUATION REPORT 1st Lowest	
18)	МЕТНО	DD OF PROCUREMENT USED : - (Tie	ck one)	
	a)	SINGLE STAGE – ONE ENVELOPE	PROCEDURE	Domestic/ Local
	b)	SINGLE STAGE – TWO ENVELOPE	PROCEDURE Local	Domestic/ Local
	c)	TWO STAGE BIDDING PROCEDUR	RE	
	d)	TWO STAGE – TWO ENVELOPE B	IDDING PROCEDURE	
		PLEASE SPECIFY IF ANY OTHER EMERGENCY, DIRECT CONTRACTING		AS ADOPTED i.

		IV.	Managing Director
19) APPR	OVING AUTHORITY FOR AWARD OF CONTI	RACT_	
20) WHE	THER THE PROCUREMENT WAS INCLUDED	IN ANN	NUAL PROCUREMENT PLAN? Yes No
21) ADVI	ERTISEMENT:		
		Yes	SPPRA S#33990(20-7-2017)
i)	SPPRA Website		
	(If yes, give date and SPPRA Identification No.	0 0000	
		No	
ii)	News Papers	Yes	Daily Dawn English ,Daily Kawash Sindhi
	(If yes, give names of newspapers and dates)		& Daily Jang urdu on 18/7/2017
		No	
22) NATU	JRE OF CONTRACT		Domestic/ Local
	THER QUALIFICATION CRITERIA	ITTOO	
	INCLUDED IN BIDDING / TENDER DOCUME s, enclose a copy)	NTS?	
			Yes No No
Personal Linear Street	THER BID EVALUATION CRITERIA INCLUDED IN BIDDING / TENDER DOCUME	NITC?	Yes / No
	s, enclose a copy)		
25) WHF	THER APPROVAL OF COMPETENT AUTHOR	TY WA	S OBTAINED FOR USING A
	HOD OTHER THAN OPEN COMPETITIVE BID		Yes No 🗸
26) WAS	BID SECURITY OBTAINED FROM ALL THE E	BIDDER	Yes / No
	THER THE SUCCESSFUL BID WAS LOWEST I BEST EVALUATED BID (in case of Consultancia		ATED Yes / No
	THER THE SUCCESSFUL BIDDER WAS TECH PLIANT?	NICAL	LY Yes No
	THER NAMES OF THE BIDDERS AND THEIR TIME OF OPENING OF BIDS?	QUOT	TED PRICES WERE READ OUT AT Yes V No
	THER EVALUATION REPORT GIVEN TO	BIDD	ERS BEFORE THE AWARD OF
	FRACT? th copy of the bid evaluation report)		Yes 🗸 No

31	ANY COMPLAINTS RECEIVED (If yes, result thereof)	Yes
		No No
32	2) ANY DEVIATION FROM SPECIFICATIONS GIVEN IN	THE TENDER NOTICE / DOCUMENTS
	(If yes, give details)	Yes
		No No
33	8) WAS THE EXTENSION MADE IN RESPONSE TIME? (If yes, give reasons)	Yes
		No No
34	DEVIATION FROM QUALIFICATION CRITERIA (If yes, give detailed reasons.)	Yes
		No No
35	BLACK LISTED?	THAT THE SELECTED FIRM IS NOT Yes No No
36	S) WAS A VISIT MADE BY ANY OFFICER/OFFICIAL OF SUPPLIER'S PREMISES IN CONNECTION WITH THE BE ASCERTAINED REGARDING FINANCING OF VIS (If yes, enclose a copy)	E PROCUREMENT? IF SO, DETAILS TO
37	T) WERE PROPER SAFEGUARDS PROVIDED ON MO THE CONTRACT (BANK GUARANTEE ETC.)?	BILIZATION ADVANCE PAYMENT IN Yes No
38	3) SPECIAL CONDITIONS, IF ANY (If yes, give Brief Description)	Yes
		No No
-	the description of the control of Sindh Education of Sindh Covid Of Sindh	_
OR OFFI	ICE USE ONLY Sindh Education Govt. Of Sindh	

SPPRA, Block. No.8, Sindh Secretariat No.4-A, Court Road, Karachi Tele: 021-9205356; 021-9205369 & Fax: 021-9206291

Print Save Reset

Bid Evaluation Report

1. Name of Procuring Agency: Sindh Education Foundation (Govt. of Sindh)

Tender Reference No: SEF/NP/17-18/05.

5. Tender Description/Name of work/item: Hiring of Firm for Consultancy of School Observation and Academic Development Initiative (SOADI).

4. Method of Procurement: QCBS Method

5. Tender Published: SPPRA S.N # 33990 (20-07-2017)

Jang Urdu 18/07/2017, Dawn English 18/07/2017, Kawish 18/07/2017

6. Total RFP documents Issued: 00 received from Procurement Dept. and 02 bid downloaded from Website.

7. Technical Bid Opening date: (if applicable) 10th August, 2017

8. Total Bids Received: 02 Bids Received.

9. No. of Bid technically qualified (if applicable): 02

10. Finincial Bid Opening Date: 13th September, 2017

S No	Name of Firm or Bidder	Total Bid,Cost offered by the Bidder	Ranking in terms of consolidated (Technical & Financial) evaluation	Comparison with Estimated cost	Reasons for acceptance/rejection through QCBS selection method and rating calculated by formula (s=stxt%+sfxP%)	Remarks
0	1	2	3	4	5	6
1	M/s. Shaheed Zulfiqar Ali Bhutto Institute of Science & Technology (SZABIST)	23,815,925	1st		Accepted because the firm attains the highest combined technical & financial score.	Recommended to award the contract.
2	M/s. Sukkur institute of Business Administration (IBA) University	50,686,150	2nd	25 Million	Rejected because the firm attains the second highest combined technical & financial score.	Not Recommended to award the contract.

CONSULTANT SELECTION COMMITTEE

Mr. Nawab Zafar Ali Deputy Director (M&E)

Secretary of Consultant Selection Committee

Sindh Education Foundation

Government of Sindh

Mr.Mubashir Mirza Assistant Director (AASP)

Member of Consultant Selection Committee

Sindh Education Foundation

Government of Sindh

Mr.Taufique Ahmed Shaikh

Assistant Chief

Planning & Development Dept. Govt. of Sindh

Member of Consultant Selection Committee

Sindh Education Foundation

Government of Sindh

Mr.A.K.Rind

Deputy Secretary. (B & E - IV)

Finance Department

Member of Consultant Selection Committee

Sindh Education Foundation

Government of Sindh

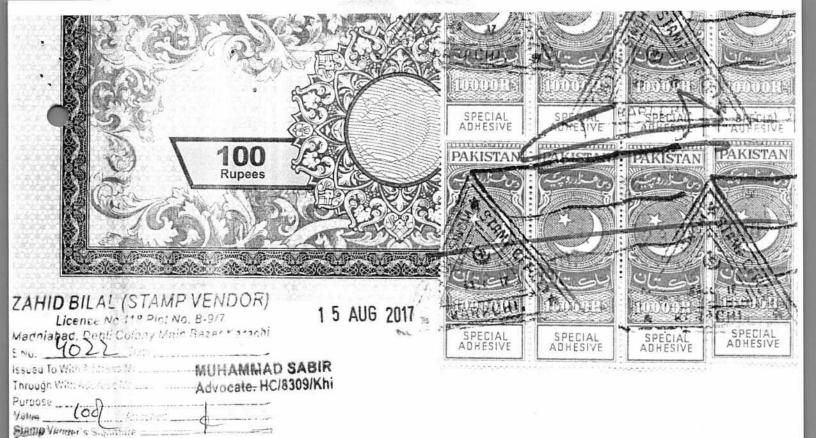
Mr. Muhammad Abdullah Abbasi

Director (General Administration & Co-ordination)

Chairman Consultant Selection Committee

Sindh Education Foundation

Government of Sindh



CONTRACT

THIS CONTRACT ("School Observation And Development Initiatives") is entered into this on 20th October, 2017 by and between Sindh Education Foundation, Government of Sindh ("the PA") having its principal place of business at Plot No. 21-A, Block No. 7/8, OCHS, Ameer Khusro Road, Karachi, and M/s. Shaheed Zulfiqar Ali Bhutto Institute of Science & Technology (SZABIST) ("the Consultant") having its principal office located at8th Floor, Sheikh Sultan Trust Building # 1, Beaumont Road, Karachi, Pakistan.

WHEREAS, the PA wishes to have the Consultant performing the services here in after referred to, and

WHEREAS, the Consultant is willing to perform these services,

NOW THEREFORE THE PARTIES hereby agree as follows:

1. Services	(i)	The Consultant shall perform the services specified in Annex A, "Terms of Reference and Scope of Services," which is made an integral part of this Contract ("the Services").
	(ii)	The Consultant shall provide the reports listed in Annex B, "Consultant's Reporting Obligations," within the time periods listed in such Annex, and the personnel listed in Annex C, "Cost Estimate of Services, List of Personnel and Schedule of Rates" to perform the Services.

AND SECTION	writing.
3. Payment	A. Ceiling
	For Services rendered pursuant to Annex A, the PA shall pay the Consultant an amount not to exceed Rs. 23,815,925/=for one year. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tay obligation that maybe imposed on the Consultant.
	C. Payment Conditions 123 007
	Payments shall be made in <i>PAK Rupee</i> , nolater than 30 days following submission by the Consultant of invoices in duplicate to the Coordinator designated in paragraph 4.
4. Economic Price Adjustment	Inordertoadjusttheremunerationforinflation, apriceadjustmentprovision has been included if the contract has duration of more than 18 months or if the inflation is expected to exceed% per annum. The adjustment will be made every 12 months after the date of the contract for remuneration. Remuneration will be adjusted by using the relevant index as per following provision: "Payments for remuneration made in accordance with Clause 3 shall be 2 3 0 adjusted as follows: (N/A)
	Remuneration pursuant to the rates set forth in Annex C shall be adjusted every 12 months (and, for the first time, with effect for the remuneration earned in the [13] th calendar month after the date of the Contract) by applying the following formula: $R = R_{lo} \times I$
	where R_l is the adjusted remuneration, R_{lo} is the remuneration payable on the basis of the rates set forth in Annex C for payable remuneration, his the official rate of inflation for the first month for which the adjustment is to have effect and, I_{lo} is the official rate of inflation for the month of the date of the Contract."]
5. Project	A. Coordinator
Administration	The PA designates Mr. Mukhtiar Chandio, Acting Deputy Director- Programs, SEF&Ms. Musarat Palijo, Acting Deputy Director- LSU, SEF as PA's Coordinator; the Coordinator shall be responsible for the coordination of activities under the Contract, for receiving and approving invoices for payment, and for acceptance of the deliverables by the PA.
	B. <u>Timesheets</u>
OE CON	During the course of their work under this Contract the Consultant's employees providing services under this Contract may be required to complete timesheets or any other document used to identify time spent, as instructed by the Coordinator.
13	C. Records and Accounts
	The Consultant shall keep accurate and systematic records and 2 accounts in respect of the Services, which will clearly identify all charges and expenses. The PA reserves the right to audit, or to nominate a reputable accounting firm to audit, the Consultant's records relating to amounts claimed under this Contract during its term and any extension, and for a period of three months thereafter.

7.6 61 4111	The Consultants shall not during the term of this Contract and within two
7.Confidentiality	The Consultants shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the PA's business or operations without the prior written consent of the PA.
8. Ownership of Material	Any studies, reports or other material, graphic, software or otherwise, prepared by the Consultant for the PA under the Contract shall belong to and remain the property of the PA. The Consultant may retain a copy of such documents and software.
9.Consultant Not to be Engaged in Certain Activities	The Consultant agrees that, during the term of this Contract and after its termination, the Consultants and any entity affiliated with the Consultant shall be disqualified from providing goods, works or services (other than the Services or any continuation thereof) for any project resulting from or closely related to the Services.
10.Insurance	The Consultant will be responsible for taking out any appropriate insurance coverage for their personnel and equipments.
11.Assignment	The Consultant shall not assign this Contract or Subcontract any portion thereof it without the PA's prior written consent.
12.Law Governing Contract and Language	The Contract shall be governed by the laws of Islamic Republic of Pakistan or the Provincial Government and the language of the Contract shall be English.
13.Dispute Resolution	Any dispute arising out of this Contract, which cannot be amicably settled between the parties, shall be referred to adjudication/arbitration in accordance with the Arbitration Act of 1940



Ms. Shahpara Rizvi

Acting Director Training & Assessment Sindh Education Foundation Government Of Sindh

Signedby_

Ms. Shahpara Rizvi

Acting Director, Training & Assessment Unit Sindh Education Foundation

Signedby_

Director

STABIST Schools & Colleges

Ms. Lubna Khalid

Director-SZABIST

M/s. Shaheed Zulfiqar Ali Bhutto Institute of Science & Technology.

- i. Selected Firm/Consortium of firm will undertake Selected 400 Schools' Observation & Development Initiative (SOADI) across all districts of the province with a view to evaluate the existing academic quality of each of the school
- ii. The School Observation and Academic Development Initiative will comprise of well-planned methodology and a tool through which the Bidding Firm/ Consortium of firms will assist the Foundation in providing technical information about the overall state of School management; the capacity of the Head teacher; the school system relating to teacher hiring and evaluation; availability of academic calendar; student assessment systems etc.
- iii. The School Observation and Academic Development Initiative will include dedicated "classroom observation of a "minimum of 5 classrooms" preferably Maths, Science and English language classrooms of various levels to gauge teachers' capacities; teaching techniques; classroom resources; Teacher student relationships amongst others.
- iv. The School Observation and Academic Development Initiative component of the activity will include a dedicated "Debriefing session with the School Partner; HT; Teachers regarding school strengths/ weaknesses and suggestions for way forward. These may comprise of some standard tools/ templates relating to "Academic Calendars; Lesson Plans and other innovative techniques
- v. The selected Firm/ Consortium of firms will develop the required tools for above assignment including pre-meeting, observation tools, Head Teachers and Teachers monitoring, observation tools, Parents meeting tools, School development and improvement indicators, School feedback report)
- vi. Generating a school report for each school observed (one go information) for the check and balance mechanism developed by SEF. After completing of one phase/cluster of SOADI, district wise a formal report will be prepared and shared with the SEF in the debriefing sessions mainly in 02 regions.

The selected Firm and Consortium of firms will make sure the achievement of predefined outcomes. The Firm will be required to travel across the districts of Sindh for the purpose of school observation in order to observe a selected number of schools of Sindh Education Foundation- GoS. The Firm/s will be closely aligned and working with SEF Training Unit (TU) team and spending 02 - 03 days in each school.

Deliverables

The Firm/Consortium of firms is expected to deliver following in accordance with the defined timeframe:

- Firm / consortium of firms should submit inception report outing its approach and methodology, identifying surveys / interviews / review meetings to be conducted, tools to be developed, tests to be administered for accomplishing / performing the assigned tasks as contained in ToRs
- ii. Development of observation tools and questioners as mentioned in ToRs
- iii. Development of survey form
- iv. Development and conduct of Pre-Post assessment tests
- v. Observe School Academic environment with focus on school learning environment; school management; classroom teaching of subjects; English, Mathematics and Science; co-curricular activities and student focused activities.
- vi. Head Teachers interview Performa and filled in data and suggestion for improvement
- vii. Review meeting and Feedback sharing with School Partner(s), Teachers and Head Teachers
- viii. Submission of each School report containing School Analysis and way forward
- ix. Final detailed activity Report and relevant data analysis with suggestions for improvement.

- 40 externals (Individuals by Firm)
- 20 internals (LSU team of SEF)

Schools to be Observed	Working days/Month	Days/ School	Total
Total 400 schools where;			1 group (3 members) = 02 or 03 days/school
Schools to be improved as per following break- up:		Sponding 02 02	Hence, 1 group = 10 schools/Month Observe minimum 5 classes per day
PPRS = 175 schools SAS = 175 schools SMHS = 50	20 working days/month	Spending 02-03 days in each school	Therefore, 25 groups: 25 * 10 = 250 schools per Month
(Details of school wise districts is attached herewith-Annex A)			If, 04 districts/month * 06 months (proposed) = 24 districts covered in total {this will be calculated and planned accordingly after the school data acquired through programs side}

Clustering of Districts

400 schools are expected to be covered in this activity across the districts of Sindh. Therefore, it is essential to form clusters so as to supplement and harmonize the entire exercise. Following is the proposed 02 regional clustering of districts after gathering the information of schools through Upper Sindh and Lower Sindh regions in order to cover all of the districts in 06-08 months' time frame.

Northern Cluster: Khairpur, Sukkur, Larkana, Nousheroferoze, Jacobabad, Ghotki, Dadu, SBA Southern Cluster: Hyderabad, Thatta, Badin, Karachi, Mithi, Mirpurkhas, Sanghar

Location and travel

Keeping in view the geographical scope of the activity, the Consultant must possess resources to manage boarding and travelling to different districts of Sindh



Consultant's Reporting Obligations

The consultant should directly report to the Client's Coordinator Mr. MukhtiarChandio, Acting Deputy Director-Programs, SEF & Ms. Musarat Palijo, Acting Deputy Director-LSU, SEF.

The consultant should submit report to Mr. Mukhtiar Chandio, Acting Deputy Director-Programs, SEF&Ms. Musarat Palijo, Acting Deputy Director-LSU, SEF.

ANNEX C

Cost Estimate

Payment Milestone:

- 20% on inception report.
- 20% after piloting the tools in Karachi.
- 30% on completion of field.
- 30% on submission of project completion report.

For the period from October, 2017 to May, 2018.

TOTAL COST: Pak Rupees 23,815,925/- (inclusive of all Government Taxes)



No. SEF/265/17
(PROCUREMENT DEPARTMENT)
Dated: 06-10-2013

SAY NO TO CORRUPTION

To,

M/s. Shaheed Zulfiqar Ali Bhutto Institute of Science & Technology (SZABIST)
Ms. Lubna Khaild
8th Floor, Sheikh Sultan Trust Building # 1,
Beaumont Road, Karachi.
Tel: 021-3522022

SUBJECT: LETTER OF AWARD FOR THE TENDER HIRING OF FIRM FOR CONSULTANCY OF SCHOOL OBSERVATION AND ACADEMIC DEVELOPMENT INITIATIVE (SOADI)

Ref No. SEF/NP/17-18/05.

With reference to above subject, we are pleased to inform you that your submitted bid has been found first lowest and accepted at following detail and price.

Description: Hiring of Firm for Consultancy of SOADI

Bid Price: PKR. 23,815,925/- (including of all taxes)

- Therefore now we would like to share our draft of contract for your review, kindly return us within a week along with your confirmation of acceptance letter and further get immediate visit to our Head office for any prior preparation work.
- Please arrange 5% performance security within given time and contact to Learning Support Unit (LSU) for required job/services

Acting Deputy Director (Procurement)

Enclosure: As stated above

A copy is forwarded for information to:

Director (General Administration, Coordination & IT)-SEF. P.S to MD, SEF. Master File.

PLOT NO.21, BLOCK-7/8, OVERSEASE HOUSING, AMEER KHUSRO ROAD KARACHI, PAKISTAN.
Phone: (92-21) 34169141-5, FAX #: (92-21) 34169143

FORM FIN-1. FINANCIAL PROPOSAL SUBMISSION FORM

Karachi, 10August 2017

Sindh Education Foundation HEAD OFFICE PLOT NO.21, BLOCK-7/8, OVERSEASE HOUSING, AMEER KHUSRO ROAD KARACHI, PAKISTAN

Dear Sirs:

We, the undersigned, offer to provide the consulting services for Sindh, School Observation And Academic Development Initiatives in accordance with your Request for Proposal dated 18th July 2017 and our Technical Proposal. Our attached Financial Proposal is for the sum of Pak Rs 23,815,925.00 (Rs Twenty three Million Eight Hundred and Fifteen Thousand, nine hundred and twenty five)

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Paragraph Reference 1.12 of the Data Sheet.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature [In full and initials]:

Name and Title of Signatory: Lubna Khalid Director SZABIST

Name of Firm: Shaheed Zulfikar Ali Bhutto Institute of Science & Technology_

8th floor, sheikh sultan trust building # 1, Beaumont Road Address:

Karachi:

Consolidated Budget	get				
School Observation and Academic Development Initiatives (SOADI)	pment In	itiatives (SOA	(IQ)		
Description	Unit	Unit Cost	Quantity	Amount	%age
Material Development and Piloting					
Development of School Observation Tool	1.00	200,000.00	1.00	200,000.00	
Development of Classroom Observation Tool	1.00	200,000.00	1.00	200,000.00	
Development of Parent Survey Form	1.00	200,000.00	1.00	200,000.00	
Development of School Improvement Indicators	1.00	200,000.00	1.00	200,000.00	
Development of Assessment Tests	1.00	200,000.00	1.00	200,000.00	
Development of Head Teacher Assessment Tool	1.00	200,000.00	1.00	200,000.00	
Sub Total				1,200,000.00	5.07
Software and Database Development					
Requirement gathering for application development	1.00	300,000.00	1.00	300,000.00	
Development of Android Application and Development	1.00	300,000.00	1.00	300,000.00	
Application testing and deployment	1.00	200,000.00	1.00	200,000.00	
Finalization of tools and Survey Forms (Hardware procurement and maintenance cost)	1.00	500,000.00	1.00	200,000.00	
Sub Total				1,300,000.00	5.46
				X	
Capacity Building and Orientation of School Observers					
05 Days Orientation of School Observers	1.00	1,000,000.00	1.00	1,000,000.00	
Sub Total				1,000,000.00	4.20
Field Operations					
Per diem allowances for School Observers				9,042,000.00	
Local Transportation				2,055,000.00	
Local Airfare for Supervisors	2.00	25,000.00	2.00	100,000.00	
Per diem allowances for Team Supervisors	15.00	7,500.00	11.00	1,237,500.00	
Local Transportation for Team Supervisors	15.00	5,000.00	11.00	825,000.00	
Communication costs		1,000.00	20.00	50,000.00	
Sub Total			4	13,309,500.00	55.88
			>	X	
Pro D	12/2		The state of the s	and din	Λ.
	-	さんろく	1	13/05/2017	
			W 501	8 8 8	

Equipments and Stationary				
Tablets	20,000.00	20.00	1,000,000.00	
Photocopy	200.00	1,000.00	200,000.00	
Miscellenous	200,000.00	1.00	200,000.00	
Sub Total			1,400,000.00	5.88
Report Writing and Report Briefings				A STATE OF THE STA
Data and Trend Analysis	1.00	1,000,000.00	1,000,000.00	
Report Writing and Compillation	1.00	1,000,000.00	1,000,000.00	
Briefings in Identified Clusters	1.00	200,000.00	200,000.00	
Sub Total			2,500,000.00	10.50
Total			20,709,500.00	
Management Fees			3,106,425.00	
Grand Total			23,815,925.00	
			2	

13/2/21

13/4/In

7 ch. 2017

Hiring of Consultancy Firm/Consortium of Firms School Observation & Academic Development Initiative- "SOADI" Introduction

The Sindh Education Foundation- Government of Sindh is continuously strengthening the SEF supported schools under its different programs including PPRS (Promoting Private Schooling in Rural Sindh); SAS (SEF Assisted Schools) and SMHS (Sindh Middle & High Schools programs) in Sindh. Also, it is simultaneously expanding its portfolio for reaching out to the Out of School Children in the province. These schools are located across all districts in the province.

Keeping in view the essentials to enable a school to gradually become a exemplary learning center where engagement of the students is not limited to the various pedagogies of teaching only but also to create an environment which allows the children to include themselves in a safe and friendly environment where they feel comfortable in learning and their ideas are appreciated.

Since last many years, the pool of trainers in the SEF's Training Unit (TU) have been engaged in building the capacity of SEF teachers in the areas of early childhood education, content enhancement at various levels of schooling; subject based pedagogies and field support visits. To gauge the impact of capacity building over the years, the Training Unit (TU) team undertook the initiative of visiting various schools around the districts of Sindh and observed the implementation at the grassroot levels. The overall findings suggested a more vigorous and detailed school observation which caters to all the essential areas, starting from the very fundamentals together with necessary inputs in order to strengthen a culture of collaborative development in the SEF schools with a view to promoting school improvement and effectiveness.

The Foundation accordingly plans to undertake through a third party, "School Observation and Academic Development Initiative (SOADI)" in selected 400 schools of the Sindh Education Foundation across the districts of Sindh in order to observe and measure the academic and administrative functionality of schools. Through this activity; it is planned to evaluate the overall capacity of the Head Teacher's management capacity; availability of academic calendars and compliance with academic system; the classroom structure, setting and management, teaching capacity, attitude with students, record keeping and overall academic and learning environment etc. This task is planned to be undertaken through the services of a Firm or Consortium of firms having the experience and technical capability to undertake such assignment.

School Observation & Academic Development Initiative (SOADI) Objectives:

The broad objectives of this initiative are to scrutinize the existing Learning Environment in the select 400 Schools of the Foundation with a view to plan future strengthening activities. Also, the school observation is planned to be an intensive observation which will analyze a wide range of school environment aspects; document these systematically in a manner which can facilitate decisions on future capacity development as well as other technical (both academic and administrative) supported activities. The Firm or Consortium of firms will be giving the feedback and suggestions for school improvement.

School Observation academic development is also expected to provide a third-party view and objective analysis regarding:

- State of School management and capacity of the School Head Teacher and his/ her ability
 to manage the school administratively and provide instructional leadership. Provide
 information and analysis regarding School Systems and availability of academic
 calendars; lesson plans; teacher evaluation and student assessment systems; student
 records etc.
- ii. Content level and understanding of the teachers; quality of Teaching standards
- iii. Students' level of interest and participation
- iv. Formative assessment of students
- v. Environment of classrooms in making it more learner friendly
- vi. Availability and Utilization of Teaching and learning aid/resources
- vii. Impact of Trainings in teaching-learning process
- viii. Development and managing learners' profile/reports/records etc.
- ix. Support of Head Teachers towards school management and teaching-learning process
- x. Provision of co- curricular and sports activities etc.

The Capacity of the Firms / Consortium of firms:

The Foundation is seeking proposals from relevant experts which could be a Firm or Consortium of Firms. They can apply on their own or as consortium

- The bidding Firm or Consortium of firms carrying experience of school academics, management; monitoring; involvement with Head Teachers/ Teachers and training will be given preference.
- The bidding Firm/Consortium of Firms must have team of around 40- 50 expert team members (permanent and/or resource pool) with relevant experience and subject content knowledge
- iii. Firm/Consortium of firms must have the capacity to evaluate the school academic level and facilitate development of School Development Plan (SDP), Scheme of studies etc. also having the capacity of teachers' trainings in terms of classroom teaching of ECE, Grade 1 till 8.
- Firm/Consortium of firms having considerable command on the implementation of different teaching pedagogies for English, Science and Mathematics in real classroom scenario.
- v. Firm/Consortium of firms having good command on formative assessment.
- vi. Firm/Consortium of firms is able to present documents like SDP, lesson plan etc.
- vii. Firm/Consortium of firms has a minimum 3 years of experience in the field of trainings, developing and implementing school support mechanism. Reporting and suggesting measures for improvement
- viii. Firm/Consortium of firms having relevant field experience.

Terms of Reference (ToRs):

- Selected Firm/Consortium of firm will undertake Selected 400 Schools' Observation & Development Initiative (SOADI) across all districts of the province with a view to evaluate the existing academic quality of each of the school
- ii. The School Observation and Academic Development Initiative will comprise of wellplanned methodology and a tool through which the Bidding Firm/ Consortium of firms will assist the Foundation in providing technical information about the overall state of School management; the capacity of the Head teacher; the school system relating to teacher hiring and evaluation; availability of academic calendar; student assessment systems etc.
- iii. The School Observation and Academic Development Initiative will include dedicated "classroom observation of a "minimum of 5 classrooms" preferably Maths, Science and English language classrooms of various levels to gauge teachers' capacities; teaching techniques; classroom resources; Teacher student relationships amongst others.
- iv. The School Observation and Academic Development Initiative component of the activity will include a dedicated "Debriefing session with the School Partner; HT; Teachers regarding school strengths/ weaknesses and suggestions for way forward. These may comprise of some standard tools/ templates relating to "Academic Calendars; Lesson Plans and other innovative techniques
- The selected Firm/ Consortium of firms will develop the required tools for above assignment including pre-meeting, observation tools, Head Teachers and Teachers monitoring, observation tools, Parents meeting tools, School development and improvement indicators, School feedback report)
- vi. Generating a school report for each school observed (one go information) for the check and balance mechanism developed by SEF. After completing of one phase/cluster of SOADI, district wise a formal report will be prepared and shared with the SEF in the debriefing sessions mainly in 02 regions.

The selected Firm and Consortium of firms will make sure the achievement of predefined outcomes. The Firm will be required to travel across the districts of Sindh for the purpose of school observation in order to observe a selected number of schools of Sindh Education Foundation- GoS. The Firm/s will be closely aligned and working with SEF Training Unit (TU) team and spending 02 - 03 days in each school.

Deliverables

The Firm/Consortium of firms is expected to deliver following in accordance with the defined timeframe:

- Firm / consortium of firms should submit inception report outing its approach and methodology, identifying surveys / interviews / review meetings to be conducted, tools to be developed, tests to be administered for accomplishing / performing the assigned tasks as contained in ToRs
- ii. Development of observation tools and questioners as mentioned in ToRs
- iii. Development of survey form
- iv. Development and conduct of Pre-Post assessment tests
- v. Observe School Academic environment with focus on school learning environment; school management; classroom teaching of subjects; English, Mathematics and Science; co-curricular activities and student focused activities
- vi. Head Teachers interview Performa and filled in data and suggestion for improvement
- vii. Review meeting and Feedback sharing with School Partner(s), Teachers and Head Teachers
- viii. Submission of each School report containing School Analysis and way forward
- ix. Final detailed activity Report and relevant data analysis with suggestions for improvement.

Activity Time Frame

The activity is expected to take a timeframe of *06-08 months*. It is to be implemented by approximately 70 personnel (external & internal both) across all the districts of Sindh, breakup for which includes;

- 40 externals (Individuals by Firm)
- 20 internals (LSU team of SEF)

Schools to be Observed	Working days/Month	Days/ School	Total
Total 400 schools where;			
Schools to be improved as per			1 group (3 members) = 02 or 03 days/school
following break-up:	20 working days/month	Spending 02-	Hence,
PPRS = 175 schools		03 days in	1 group = 10 schools/Month
SAS = 175 schools SMHS = 50		each school	Observe minimum 5 classes per day
21/1U2 = 20			Therefore,
(Details of school wise districts is attached herewith-			25 groups: 25 * 10 = 250 schools per Month
Annex A)			If, 04 districts/month * 06 months (proposed) = 24 districts covered in total {this will be calculated and planned accordingly after the school data acquired through programs side

Clustering of Districts

400 schools are expected to be covered in this activity across the districts of Sindh. Therefore, it is essential to form clusters so as to supplement and harmonize the entire exercise. Following is the proposed 02 regional clustering of districts after gathering the information of schools through Upper Sindh and Lower Sindh regions in order to cover all of the districts in 06-08 months' time frame.

Northern Cluster: Khairpur, Sukkur, Larkana, Nousheroferoze, Jacobabad, Ghotki, Dadu, SBA Southern Cluster: Hyderabad, Thatta, Badin, Karachi, Mithi, Mirpurkhas, Sanghar

Location and travel

Keeping in view the geographical scope of the activity, the Consultant must possess resources to manage boarding and travelling to different districts of Sindh