



DIRECTORATE OF URBAN POLICY & STRATEGIC PLANNING
PLANNING & DEVELOPMENT DEPARTMENT
GOVERNMENT OF SINDH



Subject: **MINUTES OF THE CONSULTANT SELECTION COMMITTEE (CSC) MEETING FOR EVALUATION OF EXPRESSION OF INTERESTS (EOIs) FOR INVESTMENT MANAGEMENT STUDY FOR SINDH.**

A meeting of Consultant Selection Committee (CSC) was held under the Chairmanship of Director General, Directorate of Urban Policy & Strategic Planning (UP&SP), Planning & Development Department, Government of Sindh on 25th May, 2016, at 02:00 PM in the committee room of the Directorate for evaluation of Expression of Interest (EOIs) submitted by the interested firms / consortium for Investment Management Study for Sindh.


2. The Secretary, Consultant Selection Committee informed the Committee that a total of four (04) firms / consortium out of six (06) were eligible for evaluation of their EOIs. Based on the evaluation criteria prepared under SPPRA Rules, given in the EOI document, the committee thoroughly examined the EOI documents submitted by the eligible firms / consortium. The list of eligible firms / consortium and their total score is given below:


S. No.	Name of Eligible Firms / Consortium	Score (out of 100)
1.	M/s. Management & Development Center (MDC)	49.0
2.	M/s. Ernst & Young Ford Rhodes Sidat Hyder (EY)	75.0
3.	M/s. Deloitte Yusuf Adil, Social Policy & Development Centre, IQ Capital Plus and Akhund Forbes (Consortium)	80.5
4.	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)	71.6

3. Considering the passing score of 70 out of 100, the committee recommended a shortlist of three (03) firms / consortia that qualified for issuance of Request of Proposal (RFP). The list of shortlisted firms is given below:

S. No.	Name of Shortlisted Firms / Consortium
1.	M/s. Ernst & Young Ford Rhodes Sidat Hyder (EY)
2.	M/s. Deloitte Yusuf Adil, Social Policy & Development Centre, IQ Capital Plus and Akhund Forbes (Consortium)
3.	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)

4. The meeting concluded with the vote of thanks to and from the Chair,


(Nabesh Akhtar)
Deputy Director (Procurement),
Directorate of UP&SP, P&D Department,
Govt. of Sindh.
(Member/ Secretary)


(Qadir Bux Sangi)
Assistant Chief (Industries),
P&D Department,
Govt. of Sindh.
(Member)

Bungalow No. 37E/2, P.E.C.H.S Block-6, Karachi.

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DIRECTORATE OF URBAN POLICY & STRATEGIC PLANNING
PLANNING & DEVELOPMENT DEPARTMENT
GOVERNMENT OF SINDH

URBAN POLICY &
STRATEGIC PLANNING
P.A.U. DEPARTMENT, GOVT. OF SINDH

Akbar Ali Brahmani

(Akbar Ali Brahmani)
Deputy Secretary (Dev.II)
Finance Department,
Govt. of Sindh.
(Member)

Abdul Azeem Uqaili

(Abdul Azeem Uqaili)
Director - Projects,
Sindh Board of Investment,
Govt. of Sindh.
(Member)

Muntaz Ali

(Muntaz Ali)
Director Urban Policy & Planning,
Directorate of UP&SP, P&D Department,
Govt. of Sindh.
(Co-opted Member)

Khair Muhammad Kalwar

(Khair Muhammad Kalwar)
Director General,
Directorate of UP&SP, P&D Department,
Govt. of Sindh.
(Chairman)

Bungalow No. 37E/2, P.E.C.H.S Block-6, Karachi.

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SUMMARY EVALUATION SHEET FOR EXPRESSIONS OF INTEREST

Project Title: Investment Management Study for Sindh

S. No.	Name of Firm	Score	Qualified / Disqualified for Issuance of RFP
1	M/s. Management & Development Center (MDC)	49.0	Disqualified
2	M/s. Ernst & Young Ford Rhodes Sidat Hyder (EY)	75.0	Qualified
3	M/s. Deloitte Yusuf Adil, Social Policy & Development Centre, IQ Capital Plus and Akhund Forbes (Consortium)	80.5	Qualified
4	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)	71.6	Qualified

Note: 70 marks out of 100 have been fixed for Qualification

Evaluated by:



(Nabesh Akhtar)
Deputy Director (Procurement),
Directorate of UP&SP, P&D Department,
Govt. of Sindh.
(Member/ Secretary)



(Qadir Bux Sangi)
Assistant Chief (Industries),
P&D Department,
Govt. of Sindh.
(Member)



(Akbar Ali Brahman)
Deputy Secretary (Dev. II)
Finance Department,
Govt. of Sindh.
(Member)



(Abdul Azeem Uqaili)
Director - Projects,
Sindh Board of Investment,
Govt. of Sindh.
(Member)



(Khair Muhammad Kalwar)
Director General,
Directorate of UP&SP, P&D Department,
Govt. of Sindh.
(Chairman)



EVALUATION SHEET FOR EXPRESSIONS OF INTEREST (AVERAGE SCORE)

Project Title: Investment Management Study for Sindh

S.No	EVALUATION CRITERIA	S.No.		2		3		4		5	
		Max.	Score	M/s. Management & Development Center (MDC)	Score	M/s. Ernst & Young Ford Rhodes Sides Hyder (EY)	Score	M/s. Deloitte Yusuf Adil, Social Policy & Development Centre, IQ Capital Plus and Akhund Forbes (Consortium)	Score	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)	Score
1	Technical Standing of Firm										
A	Project experience	80									
a	Experience in Pakistan (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 3.0 million.	30									
	i. Up to 5 Projects	25									
	ii. Up to 10 Projects	10									
	iii. More than 10 Projects	20									
		25									
b	Experience in International Context (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 12 million	5									
	i. Up to 2 Projects	2									
	ii. Up to 4 Projects	3									
	iii. More than 4 Projects	5									
	Sub Total - A		10.0		12.2		12.2		12.2		10.0
B	Personnel Experience (Technical Personnel in the permanent Employment of the Firm(s)/Company)	50									
a	No of personnel (Relevant Technical)	5									
	i. Up to 3	1									
	ii. Up to 5	3									
	iii. Up to 7	5									
b	Permanency of Relevant Technical Personnel with the Firm(s)	5									
	i. For each year/professional (years x 0.25)	0.25									
c	Relevant Experience	25									
	i. For each year/professional (years x 0.5)	0.5									
d	Qualification	15									
	i) Each Professional with relevant Bachelors Degree	0.7									
	ii) Each Professional with relevant Postgraduate Diploma	0.8									
	iii) Each Professional with relevant Postgraduate Degree	0.9									
	iv) Each Professional with relevant Doctorate Degree	1.0									
	Sub Total - B		29.0		42.8		48.3		41.6		
2	Financial Standing / Status of the Firm(s)										
A	Average annual turnover (For the last three years duly certified)	20									
	i) Annual turnover of up to Rs. 30 million	20									
	ii) Annual turnover of more than Rs. 30 million and up to 60 million	5									
	iii) Annual turnover of more than Rs. 60 million	10									
	Sub Total - C		10.0		20.0		20.0		20.0		
	Total (A+B+C)	100	49.0	Disqualified	75.0	Qualified	80.5	Qualified	71.6	Qualified	

Handwritten signatures and initials: *SPS*, *SPS*, *SPS*, *SPS*, *SPS*

EVALUATION SHEET FOR EXPRESSIONS OF INTEREST

Project Title: Investment Management Study for Sindh

S.No.	EVALUATION CRITERIA	S. No.		2		3		4		5	
		Max.	Score	M/s. Management & Development Center (MDC)	Score	M/s. Ernst & Young Ford Rhodes Sindh Hydr (EY)	Score	M/s. Deloitte Yusuf Aidi, Social Policy & Development Centre, IQ Capital Plus and Abhinav Forbes (Consultant)	Score	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)	Score
1.	Technical Standing of Firm	80									
	A Project experience	30									
	a Experience in Pakistan (Similar nature of contracts executed) Minimum Value of Consultant is Rs. 3.0 million	25									
	i. Up to 5 Projects	10	10.0		10.0		10.0		10.0		10.0
	ii. Up to 10 Projects	20									
	iii. More than 10 Projects	25									
	b Experience in International Context (Similar nature of contracts executed) Minimum Value of Consultant Rs. 12 million	5									
	i. Up to 2 Projects	2	0.0		2.0		2.0		2.0		0.0
	ii. Up to 4 Projects	3									
	iii. More than 4 Projects	5	10.0		12.0		12.0		12.0		10.0
	Sub Total - A										
	B Personnel Experience (Technical Personnel in the permanent Employment of the Firm)(% Company)	50									
	a No. of personnel (Relevant Technical)	5									
	i. Up to 3	1									
	ii. Up to 5	3									
	iii. Up to 7	5	5.0		5.0		5.0		5.0		5.0
	b Permanency of Relevant Technical Personnel with the Firm(s)	5									
	i. For each year/professional (years x 0.25)	0.25	5.0		5.0		5.0		5.0		5.0
	c Relevant Experience	25									
	i. For each year/professional (years x 0.5)	0.5	10.0		20.0		25.0		25.0		25.0
	d Qualification	15									
	i) Each Professional with relevant Bachelors Degree	0.7			0.7		1.4		0.7		0.7
	ii) Each Professional with relevant Postgraduate Diploma	0.8		0.8							
	iii) Each Professional with relevant Postgraduate Degree	0.9		3.6		9.9	11.7		4.5		4.5
	iv) Each Professional with relevant Doctorate Degree	1.0		2.0		1.0			1.0		1.0
	Sub Total - B		26.4		41.6		48.1		41.2		41.2
2.	Financial Standing / Status of the Firm(s)	20									
	A Average annual turnover (For the last three years duly certified)	20									
	i) Annual turnover of up to Rs. 30 million	5									
	ii) Annual turnover of more than Rs. 30 million and up to 60 million	10	10.0		20.0		20.0		20.0		20.0
	iii) Annual turnover of more than Rs. 60 million	20	10.0		20.0		20.0		20.0		20.0
	Sub Total - C		46.4		73.6		86.1		71.2		71.2
	Total (A+B+C)	100	46.4	Disqualified	73.6	Qualified	86.1	Qualified	71.2	Qualified	71.2

EVALUATED BY:



Khair Muhammad Kabwat, Director General, Directorate of UP&SP,
P&D Department, Govt. of Sindh (Chairman)

EVALUATION SHEET FOR EXPRESSIONS OF INTEREST

Project Title: Investment Management Study for Sindh

S.No.	EVALUATION CRITERIA	S. No.				
		1	2	3	4	5
		Max. Score	M/s. Management & Development Center (MDC)	M/s. Ernst & Young Ford Rhodes Sitar Hyter (EY)	M/s. Deloitte Yusuf Aidi, Social Policy & Development Centre, IQ Capital Plus and Akhund Forbes (Consortium)	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)
		80	Score	Score	Score	Score
1	Technical Standing of Firm					
A	Project experience	30				
a	Experience in Pakistan (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 3.0 million.	25				
	i. Up to 5 Projects	10	10.0	10.0	10.0	10.0
	ii. Up to 10 Projects	20				
	iii. More than 10 Projects	25				
b	Experience in International Context (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 12 million.	5				
	i. Up to 2 Projects	2	0.0	2.0	2.0	0.0
	ii. Up to 4 Projects	3				
	iii. More than 4 Projects	5				
	Sub Total - A		10.0	12.0	12.0	10.0
B	Personnel Experience (Technical Personnel in the permanent Employment of the Firm(s)/Company)	50				
a	No of personnel (Relevant Technical)	5				
	i. Up to 3	1				
	ii. Up to 5	3				
	iii. Up to 7	5	5.0	5.0	5.0	5.0
b	Permanency of Relevant Technical Personnel with the Firm(s)	5				
	i. For each year/professional (years x 0.25)	0.25	5.0	5.0	5.0	5.0
c	Relevant Experience	25				
	i. For each year/professional (years x 0.5)	0.5	12.5	25.0	25.0	25.0
d	Qualification	15				
	i) Each Professional with relevant Bachelors Degree	0.7				
	ii) Each Professional with relevant Postgraduate Diploma	0.8				
	iii) Each professional with relevant Postgraduate Degree	0.9				
	iv) Each Professional with relevant Doctorate Degree	1.0				
	Sub Total - B		28.0	44.8	49.0	40.3
2	Financial Standing / Status of the Firm(s)	20				
A	Average annual turnover (For the last three years duly certified)	20				
	i) Annual turnover of up to Rs. 30 million	5				
	ii) Annual turnover of more than Rs. 30 million and up to 60 million	10	10.0	20.0	20.0	20.0
	iii) Annual turnover of more than Rs. 60 million	20				
	Sub Total - C		10.0	20.0	20.0	20.0
	Total (A+B+C)	100	48.0	76.8	81.0	70.3
	Qualified/Disqualified		Disqualified	Qualified	Qualified	Qualified

EVALUATED BY:

(Signature)

Nabesh Akhtar, Deputy Director (Procurement), Directorate of UP&SP, P&D Department, Govt of Sindh (Member/ Secretary)

EVALUATION SHEET FOR EXPRESSIONS OF INTEREST

Project Title: Investment Management Study for Sindh

S.No.	EVALUATION CRITERIA	2		3		4		5	
		Mrs. Management & Development Center (MDC)	Score	Mrs. Ernst & Young Ford Rhoads Sidat Hyder (EY)	Score	Mrs. Deloitte Young Adil Social Policy & Development Centre, 10 Capital Plaza and Abundant Forbes (Consortium)	Score	Mrs. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)	Score
1	Technical Standing of Firm								
A	Project experience	80							
a	Experience in Pakistan (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 3.0 million	30							
i	Up to 5 Projects	25	10.0	10.0	10.0	10.0	10.0	10.0	10.0
ii	Up to 10 Projects	20							
iii	More than 10 Projects	25							
b	Experience in International Context (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 12 million	5							
i	Up to 2 Projects	2	0.0	3.0	3.0	3.0	3.0	3.0	0.0
ii	Up to 4 Projects	3							
iii	More than 4 Projects	5	10.0	13.0	13.0	13.0	13.0	13.0	10.0
	Sub Total - A								
B	Personnel Experience (Technical Personnel in the permanent Employment of the Firm)(X/Computer)	50							
a	No of personnel (Relevant Technical)	5							
i	Up to 3	1							
ii	Up to 5	3	5.0	5.0	5.0	5.0	5.0	5.0	5.0
iii	Up to 7	5							
b	Permanency of Relevant Technical Personnel with the Firm(s)	5							
i	For each year/professional (years x 0.25)	0.25	5.0	5.0	5.0	5.0	5.0	5.0	5.0
c	Relevant Experience	25							
i	For each year/professional (years x 0.5)	0.5	15.0	20.0	25.0	25.0	25.0	25.0	25.0
d	Qualification	15							
i)	Each Professional with relevant Bachelors Degree	0.7	0.8	1.4	2.1	2.1	2.1	2.1	1.4
ii)	Each Professional with relevant Postgraduate Diploma	0.8							
iii)	Each professional with relevant Postgraduate Degree	0.9	2.7	9.0	10.8	10.8	10.8	10.8	4.5
iv)	Each Professional with relevant Doctorate Degree	1.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0
	Sub Total - B		30.5	41.4	47.9	47.9	47.9	47.9	41.9
2	Financial Standing / Status of the Firm(s)	20							
A	Average annual turnover (For the last three years duly certified)	20							
i)	Annual turnover of up to Rs. 30 million	5							
ii)	Annual turnover of more than Rs. 30 million and up to 60 million	10	10.0	20.0	20.0	20.0	20.0	20.0	20.0
iii)	Annual turnover of more than Rs. 60 million	20	10.0	20.0	20.0	20.0	20.0	20.0	20.0
	Sub Total - C		10.0	74.4	80.9	80.9	80.9	80.9	71.9
	Total (A+B+C)	100	50.5	74.4	80.9	80.9	80.9	80.9	71.9
	Qualified / Disqualified		Disqualified	Qualified	Qualified	Qualified	Qualified	Qualified	Qualified

EVALUATED BY:



Qadir Bux Sangi, Assistant Chief (Inclusiveness), P&D Department, Govt. of Sindh (Member)

EVALUATION SHEET FOR EXPRESSIONS OF INTEREST

Project Title: Investment Management Study for Sindh

S.No	EVALUATION CRITERIA	S. No.	2	3	4	5
		Max	M/s. Management & Development Center (MDC)	M/s. Ernst & Young Ford Rhodes Sihat Hyder (EY)	M/s. Deloitte Yunus Adil, Social Policy & Development Centre, IQ Capital Plus and Akhond Farber (Consortium)	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)
		Score	Score	Score	Score	Score
1	Technical Standing of Firm	80				
A	Project Experience	30				
a	Experience in Pakistan (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 3.0 million	25				
i	Up to 5 Projects	10	10.0	10.0	10.0	10.0
ii	Up to 10 Projects	20				
iii	More than 10 Projects	25				
b	Experience in International Context (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 12 million	5				
i	Up to 2 Projects	2	0.0	2.0	2.0	0.0
ii	Up to 4 Projects	3				
iii	More than 4 Projects	5	10.0	12.0	12.0	10.0
	Sub Total - A					
B	Personnel Experience (Technical Personnel in the permanent Employment of the Firm(s)/Company)	50				
a	No of personnel (Relevant Technical)	5				
i	Up to 3	1				
ii	Up to 5	3				
iii	Up to 7	5	5.0	5.0	5.0	5.0
b	Permanency of Relevant Technical Personnel with the Firm(s)	5				
i	For each year/professional (years x 0.25)	0.25	5.0	5.0	5.0	5.0
c	Relevant Experience	25				
i	For each year/professional (years x 0.5)	0.5	15.0	25.0	25.0	25.0
d	Qualification	15				
i	Each Professional with relevant Bachelors Degree	0.7		0.7	1.4	1.4
ii	Each Professional with relevant Postgraduate Diploma	0.8	0.8			
iii	Each Professional with relevant Postgraduate Degree	0.9	3.6	8.1	12.6	4.5
iv	Each Professional with relevant Doctorate Degree	1.0	2.0	1.0	1.0	1.0
	Sub Total - B		31.4	44.8	49.0	41.9
2	Financial Standing / Status of the Firm(s)	20				
A	Average annual turnover (For the last three years duly certified)	20				
i	Annual turnover of up to Rs. 30 million	5				
ii	Annual turnover of more than Rs. 30 million and up to 60 million	10	10.0	20.0	20.0	20.0
iii	Annual turnover of more than Rs. 60 million	20	10.0	20.0	20.0	20.0
	Sub Total - C					
	Total (A+B+C)	100	51.4	76.8	81.0	71.9
	Qualified / Disqualified		Disqualified	Qualified	Qualified	Qualified

EVALUATED BY:

Abbar

Abbar Ali Brahmiani
Deputy Secretary (Dev-IT), Finance Department, Govt. of Sindh
(Member)

EVALUATION SHEET FOR EXPRESSIONS OF INTEREST (SCORE OF INDIVIDUAL MEMBERS OF CSC)

Project Title: Investment Management Study for Sindh

S.No.	EVALUATION CRITERIA	2		3		4		5	
		S. No.	Max.	M/s. Management & Development Center (MDC)	M/s. Ernst & Young, Ford Rhodes Sidat Hyder (EY)	M/s. Debitte Yusuf Addi, Social Policy & Development Centre, IQ Capital Plus and Akhland Forbes (Consortium)	M/s. Shajar Capital (Private) Limited Associated with Sustainable Development Policy Institute (SDPI)	Score	Score
1	Technical Standing of Firm								
A	Project experience	80							
a	Experience in Pakistan (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 3.0 million.	30							
	i. Up to 5 Projects	10	10.0	10.0	10.0	10.0	10.0	10.0	
	ii. Up to 10 Projects	20							
	iii. More than 10 Projects	25							
b.	Experience in International Context (Similar nature of contracts executed) Minimum Value of Consultancy Rs. 12 million.	5							
	i. Up to 2 Projects	2	0.0	2.0	2.0	2.0	2.0	2.0	0.0
	ii. Up to 4 Projects	3							
	iii. More than 4 Projects	5	10.0	12.0	12.0	12.0	12.0	10.0	
	Sub Total - A								
B	Personnel Experience (Technical Personnel in the permanent Employment of the Firm(s)/Company)	50							
a	No of personnel (Relevant Technical)	5							
	i. Up to 3	1							
	ii. Up to 5	3							
	iii. Up to 7	5	5.0	5.0	5.0	5.0	5.0	5.0	
b	Permanency of Relevant Technical Personnel with the Firm(s)	5							
	i. For each year/professional (years x 0.25)	0.25	5.0	5.0	5.0	5.0	5.0	5.0	
c	Relevant Experience	25							
	i. For each year/professional (years x 0.5)	0.5	12.5	25.0	25.0	25.0	25.0	25.0	
d	Qualification	15							
	i) Each Professional with relevant Bachelors Degree	0.7							
	ii) Each Professional with relevant Postgraduate Diploma	0.8	0.8	0.8	0.7	1.4	0.7	0.7	
	iii) Each Professional with relevant Postgraduate Degree	0.9	2.7	8.1	8.1	12.6	3.6	3.6	
	iv) Each Professional with relevant Doctorate Degree	1.0	2.0	1.0	1.0	44.8	1.0	1.0	
	Sub Total - B		28.0	44.8	44.8	49.0	40.3	40.3	
2	Financial Standing/ Status of the Firm(s)	20							
A	Average annual turnover (For the last three years duly certified)	20							
	i) Annual turnover of up to Rs. 30 million	5							
	ii) Annual turnover of more than Rs. 30 million and up to 60 million	10	10.0	20.0	20.0	20.0	20.0	20.0	
	iii) Annual turnover of more than Rs. 60 million	20	10.0	20.0	20.0	20.0	20.0	20.0	
	Sub Total - C		10.0	20.0	20.0	20.0	20.0	20.0	
	Total (A+B+C)	100	48.0	76.8	76.8	81.0	70.3	70.3	
	Qualified / Disqualified		Disqualified	Qualified	Qualified	Qualified	Qualified	Qualified	

EVALUATED BY:


Mumtaz Ali, Director (Urban Policy & Planning), Directorate of UP&SP, P&D Department, Govt. of Sindh (Co-opted Member)



**DIRECTORATE OF URBAN POLICY & STRATEGIC PLANNING
PLANNING & DEVELOPMENT DEPARTMENT
GOVERNMENT OF SINDH**

**URBAN POLICY &
STRATEGIC PLANNING
P & D DEPARTMENT GOVT OF SINDH**

No. P&D/Directorate(UP&SP)/Pro/2016/1123

Karachi, dated 5th September, 2016

Assistant Director (Asmt),
Sindh Public Procurement Regulatory Authority (SPPRA),
Government of Sindh,
Karachi.

Subject: NIT NO. P&D/ DIRECTORATE (UP&SP) pro/2016/21105 dated 18.08.2016 (Sr. No. 29747)

I am directed to refer to your office letter No. AD (ASMT/SPPRA/UP&SP-29747) 2016-17/ 1656 dated, August 26th 2016 on above subject.

2. The requested documents i.e. Evaluation Report of Expression of Interest for Investment Management Study are enclosed herewith for your record and hoisting on SPPRA website.

(NABESH AKHTAR)

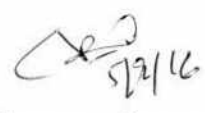
Deputy Director – (Procurement)

Enclosure:

- Evaluation of EOIs 10 pages

A copy is forwarded for information to:

- The Director (AF&M), Directorate of UP&SP, Sindh, Karachi
- The Director (UP&P), Directorate of UP&SP, Sindh, Karachi
- P.S to Additional Chief Secretary (Dev.), P&D Department, GoS, Karachi.
- ES to Director General, Directorate of UP&SP, Sindh, Karachi
- ✓ The Staff Officer to MD, SPPRA, Karachi


Deputy Director – Procurement