



NO:SO(T)ITD/3-103/2012
GOVERNMENT OF SINDH,
INFORMATION, SCIENCE & TECHNOLOGY
DEPARTMENT

Karachi, dated: 15th October, 2014

To,

M/s SATC
Suit: 522, Sector F-10/2,
Islamabad

Subject: AWARD OF WORK ORDER OF PROJECT MANAGEMENT CONSULTANT FOR THE PROJECT "DATA CENTER FOR GOVERNMENT OF SINDH PC-II (FEASIBILITY STUDY OF CENTRALIZED DATA CENTER)"

I am directed to refer to your letter of acceptance and subsequently mutually agreed and signed Contract Agreement for the Project Management Consultant of the project "Data Center for Government of Sindh PC-II (Feasibility Study of Centralized Data Center)" against the Tender/EOI No.INF-KRY-1811/13 dated: 9th August, 2013 published in leading newspapers. Subsequently, after completing all the codal formalities as per SPPRA Rules, 2010, with reference to your financial bid which was opened on 25-08-2014, the Competent Authority has been pleased to accept your bid offer amounting to Rs 40,000,000/- (Rupees Forty Million Only) for the subject project (i.e consultancy services in the light of the scope/services and objectives of the project mentioned in the RFP/Technical proposal).

SCOPE OF WORK/SERVICES

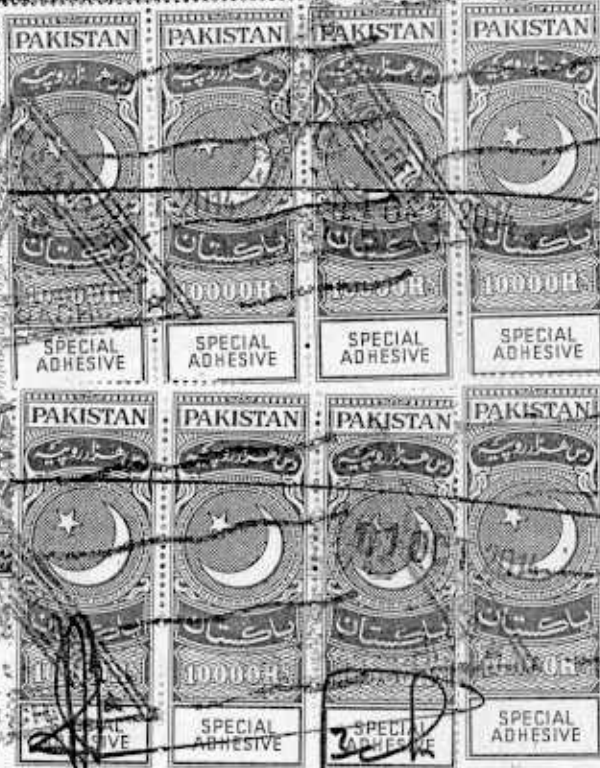
1. The scope of work involved of the CONSULTANT in this project shall include the following:
 - 1.01 Conduct a detailed assessment of the currently deployed e-Government and ICT infrastructure and related applications across Sindh Government Departments and establish the requirement for the e-Government Cloud.
 - 1.02 Identify gaps in the existing Systems deployed and establish requirements for the transformation of Sindh Government Departments to a Centralized e-Government infrastructure and plan integration and roll-out.
 - 1.03 Conduct detailed technical, management, financial and project planning of the proposed e-Government Cloud.
 - 1.04 Develop a detailed Feasibility Report and PC-II Supervision and Technical Project Management of the entire project. (As and when required)
 - 1.05 Develop detailed ToR and RFPs for various components of the Applications, Data Centre and ICT Infrastructure.

597801

CH No 110
Date 16/9/2014



120000/-



KASHIF RAZA STAMP VENDOR

Licence No. 02 G-14, Spanish Homes

Phase V, H.A., Karachi.

Serial No. 17258 Date 19 SEP 2014

Issued To With Address MUHAMMAD SABIR

Through With Address

Purpose Attached

Value-Rs. Stamp Vendor's Signature

(NOT USE FOR FREE WILL & DIVORCE PURPOSE)

CONTRACT AGREEMENT

FOR THE PROJECT MANAGEMENT CONSULTANT

FOR THE PROEJCT TITLED "DATA CENTER FOR GOVERNMENT OF SINDH PC-II (FEASIBILITY STUDY OF CENTRALIZED DATA CENTER)"

This Agreement is made and entered into at Karachi on this October 14th, 2014.

BETWEEN

Information, Science & Technology Department (IS&TD), Government of Sindh, located at 1st Floor, Building No. 06, Sindh Secretariat, Kamal-Ata-Turk Road, Karachi, through the Secretary to the Government of Sindh, IS&T Department, (hereinafter referred to as "CLIENT / Purchaser", which expression shall include its successor-in-interest, executors, administrators and permitted assigns), of one PART;

AND

M/s SATC (Pvt) Ltd, a Project Management Consultant Company, having its registered office at House 522, Sector F-10/2, Islamabad, Pakistan, acting through its Chief Executive, Mr. Salman Ansari, (hereinafter referred to as "CONSULTANT", which expression shall include its successor-in-interest, executors, administrators and permitted assigns), of other PART.

The terms CONSULTANT and CLIENT are hereinafter referred to individually as the "Party" and collectively as the "Parties".

WHEREAS the CLIENT invited bids for Project Management Consultant for the project titled "Data Center For Government Of Sindh Pc-II (Feasibility Study Of Centralized Data Center)" thereof, and has accepted a bid by the CONSULTANT for the supply of the Consultancy Services as per the scope defined in PC-1, RFP and work order.

NOW THEREOF it is agreed among the Parties as follows:

1 DEFINITIONS

- 1.1 "Contract" – means Project Management Consultant for the project titled "Data Center for Government of Sindh PC-II (Feasibility Study of Centralized Data Center)" Contract.
- 1.2 "Consultancy" – means fulfillment of obligations / scope of work as mentioned in the RFP/PC-I concerned of IS&T Department, Govt. of Sindh.
- 1.3 "Project" – means providing this consultancy assignment to the Project titled "Data Center For Government of Sindh PC-II (Feasibility Study of Centralized Data Center)" PART OF CONTRACT: The following documents shall be deemed to form and be read and construed as part of explanation of this Contract, however, only the operative items of these documents have been made a part of this contract.
 - 1.3.1 The EOI Document
 - 1.3.2 RFP and Tender Document
 - 1.3.3 PPRA Rules
 - 1.3.4 Technical and Financial Bids submitted by the CONSULTANT
 - 1.3.5 Work Order
 - 1.3.6 The terms and conditions of this Contract document

2 CONSULTANCY TIMEFRAME

- 2.1 This Contract would be for a period of twenty-four (24) weeks, which include Phases 1 and 2 as detailed in Section 3.1.4 of the RFP Document. The CLIENT may at its sole prerogative engage the Consultant on mutually agreed terms for any or all of the sub-phases of Phases 3 and 4 which may be spanned over a period of twenty-four (24) months and would be mutually agreed between the Purchaser and Consultant after completion of Phase 1.

3 RESPONSIBILITIES OF CLIENT

- 3.1 Assist in getting access to and availability of information, data and other documents, and arrange meeting of consultant with all necessary Government of Sindh Departments or other personnel for information / data gathering as required for the Project.
- 3.2 Issue a letter from IS&T Department to all Administrative Departments for ensuring support to the CONSULTANT, to help them collect information regarding the Data Center related information as per scope of work mentioned in the RFP/PC-I.

4 SCOPE OF WORK

The scope of work involved of the CONSULTANT in this project shall include the following:

- 4.01 Conduct a detailed assessment of the currently deployed e-Government and ICT infrastructure and related applications across Sindh Government Departments and establish the requirement for the e-Government Cloud. Alternatively, the CONSULTANT will review and validate improve the already performed studies and documentation
- 4.02 Identify gaps in the existing Systems deployed and establish requirements for the transformation of Sindh Government Departments to a Centralized e-Government infrastructure and plan integration and roll-out.
- 4.03 Conduct detailed technical, management, financial and project planning of the proposed e-Government Cloud.
- 4.04 Develop a detailed Feasibility Report and PC-II Supervision and Technical Project Management of the entire project (As and if required).
- 4.05 Develop detailed ToR and RFPs for various components of the Applications, Data Centre and ICT Infrastructure.

In addition to the above, the CLIENT may optionally at its sole prerogative engage the CONSULTANT for the following tasks:

- 4.06 Assist in evaluation and selection of contractors for various components for the program.
- 4.07 Provide Software Infrastructure and Development Support
- 4.08 Provide Program Management Consultancy for Turn-Key Implementation and Roll-Out.
- 4.09 Perform Integration, Testing and Commissioning of all components.
- 4.10 Develop Operations Framework for Operations and Management of Sindh e-Government Cloud.
- 4.11 Provide detailed Framework, Guidelines and SOPs for Systems, Network and Security Operations.
- 4.12 Provide Operations Support

5 AGREED DELIVERABLES

5.1 The CONSULTANT shall perform the scope of work specified in the following four (4) phases. It is understood that the phases would be performed in parallel and tasks would be performed in an overlapping manner. The CONSULTANT shall be specifically responsible for the following tasks and scope of work:

5.2 Phase 1 – Feasibility Study:

The CONSULTANT shall perform a detailed Feasibility Study for the Centralised Data Centre for Sindh Government and deliver the following artifacts:

- I. Detailed Feasibility Report
- II. PC-II Document

5.2.1 The CONSULTANT shall provide support to the CLIENT in presenting the Feasibility Study and PC-II to the various stakeholders for obtaining necessary project approvals. The responsibility for getting the approvals would however not be the responsibility of the CONSULTANT. The Phase 1– Feasibility Study would comprise of the following sub-phases:

- Phase 1a – Technical Assessment Phase
- Phase 1b – Technical Planning Phase
- Phase 1c – Financial Planning Phase

5.2.2 Phase 1a – Technical Assessment Phase:

The CONSULTANT shall perform and support the following activities during the technical assessment phase. The CONSULTANT will alternatively examine, improve and correct existing studies and documents in order to reduce the Timelines of the Project:

- Conduct a detailed assessment of the currently deployed Information and Communications Technologies (ICT) infrastructure at various departments/entities of Sindh Government.
- Conduct a detailed assessment of the existing e-Government applications
- Conduct a detailed assessment of the functional requirements for e-Government Cloud to include communications, ICT Infrastructure and Applications.
- Conduct a detailed assessment of any integration issues for the e-Government Cloud with any existing systems already deployed across Sindh government departments/entities.
- Prepare and deliver and Technical Assessment Report for the above tasks to highlight the currently deployed systems and infrastructure, functional processes, deficiencies, bottlenecks and issues as part of the Detailed Feasibility Report and PC-II Document.

5.2.3 Phase 1b – Technical Planning Phase:

The CONSULTANT shall perform and support the various activities in the planning phase as described in the following categories:

5.2.3.1 A. Technical Planning – Data Centre(s):

CONSULTANT shall perform and support the following activities:

- Conduct Functional Requirements Analysis of overall Data Centre(s) to develop the “Big Picture”.
- Conduct Functional Requirements Analysis for the proposed Infrastructure for Data Centre(s).
- Assist the Purchaser in selection of location(s) for the Data Centre(s)
- Conduct Technical Requirements Analysis for the proposed Data Centre Infrastructure

- including Civil Works, HVAC, Power, Fire Protection, etc,
- Develop detailed Technical and Feature Requirements for the proposed Data Centre(s).
 - Define civil work requirements and recommend standards and best practices for the proposed facilities.
 - Develop detailed design (including working drawings) for the Civil Works at the proposed facilities.
 - Define Power requirements and recommend standards and best practices for the proposed facilities.
 - Develop detailed design (including single line diagrams) for the Power Infrastructure (Including Power Source, Backup Power, Switch Gear, Cabling, Lightning Protection and any other components) for the proposed facilities to conform to Tier-IV/III guidelines.
 - Define HVAC requirements and recommend standards and best practices for the proposed facilities.
 - Develop detailed design for the HVAC Infrastructure for the proposed facilities to conform to Tier-IV/III guidelines.
 - Define Fire Suppression requirements and recommend standards and best practices for the proposed facilities
 - Develop detailed design for the Fire Suppression System (including Single Line Diagrams and Isometric Drawings) for the proposed facilities
 - Define Earthquake Protection requirements and recommend standards and best practices for the proposed facilities
 - Develop detailed design for the Earthquake protection for the proposed facilities
 - Define EM, RFI, EMP Protection requirements and recommend standards and best practices for the proposed facilities
 - Develop detailed design for the EM, RFI & EMP protection for the proposed facilities
 - Define Security, Surveillance and Access Control requirements and recommend standards and best practices for the proposed facilities
 - Develop detailed design for the Security, Surveillance and Access Control infrastructure at the proposed facilities
 - Define Data Cabling requirements and recommend standards and best practices for the proposed facilities
 - Develop detailed design for the Passive (OFC & UTP) infrastructure for the proposed facilities
 - Define EMS, BMS & NOC requirements and recommend standard and best practices for the proposed facilities
 - Develop detailed design for the EMS, BMS & NOC Infrastructure for the proposed facilities
 - Prepare and deliver a Functional and Technical Scope document for the proposed e-Government Cloud Data Centre(s) as part of the Detailed Feasibility Study and PC-II Document.

5.2.3.2 B. Technical Planning – e-Government Applications Infrastructure

CONSULTANT shall perform and support the following activities:

- Conduct Functional Requirements Analysis of overall requirements of e-Government Application System to develop the "Big Picture".
- Conduct Functional Requirements Analysis for the proposed Applications Infrastructure
- Conduct Technical Requirements Analysis for the proposed Application Systems and Software infrastructure
- Finalize the Applications that will be part of the e-Government Cloud in a Phased Plan
- Develop detailed Technical and Feature Requirements for the proposed system
- Develop detailed Gap Analysis of the Application Systems currently deployed at IT Department
- Define applications and system development framework and standards for the proposed system
- Define the Servers and Storage Infrastructure Requirements
- Develop detailed Applications Systems Architecture for the proposed e-Government Applications
- Develop detailed Requirement Specifications of for the proposed e-Government Applications
- Develop detailed Integration Plan for e-Government Applications.
- Prepare and deliver a Functional and Technical Scope document for the proposed e-Government Application Systems Infrastructure as part of the Detailed Feasibility Report and PC-II Document.

5.2.3.3 C. Technical Planning – ICT Infrastructure:

CONSULTANT shall perform and support the following activities:

- Conduct Functional Requirements Analysis of overall ICT Infrastructure to develop the "Big Picture".

- Conduct Technical Requirements Analysis for the proposed ICT infrastructure including communications, data networks and information technology infrastructure.
- Define the Communications, Network and Security Infrastructure requirements
- Develop the Architecture for Communications, Network and Security Infrastructure
- Define the Servers and Storage Infrastructure Requirements
- Develop detailed Network Architecture, Network Layout and Pertinent sizing information for all components of the ICT infrastructure
- Develop detailed Integration Plan for ICT Infrastructure.
- Prepare and deliver a Functional and Technical Scope document for the proposed ICT Infrastructure as part of the Detailed Feasibility Report and PC-II document.

5.2.3.4 **D. Technical Planning – Operations Framework:**

CONSULTANT shall perform and support the following activities:

- Develop and recommend Operations Framework to include:
 - Business Continuity Management
 - IT Service Management
 - Quality Management
 - Information Systems Security
- Prepare and deliver a Functional and Technical Scope document for the proposed Operations Frameworks as part of the Detailed Feasibility Study and PC-II document.

5.2.4 **Phase 1c – Financial Planning:**

CONSULTANT shall perform and support the following activities:

- Develop and define management and project organization for the proposed Project.
- Develop a financial plan for the proposed project to establish budgetary costs for all phases of the project. This would be a comprehensive document to include proposed detailed bill of quantities (BoQ) for all the components including manpower requirements for all phases of the project.
- Develop a Phased Roll-Out Plan for the entire Program.
- Prepare and Deliver a Management and Financial Scope document for the proposed project as part of the Detailed Feasibility Study and PC-II Document.

5.3 **Phase 2 – Project Planning Phase:**

CONSULTANT shall perform and support the following activities:

- Establish Program Management methodology.
- Prepare a detailed list of features and services for proposed facilities
- Establish performance criteria/metrics.
- Establish quality, reliability, availability, and redundancy criteria.
- Establish security criteria.
- Establish transition/migration requirements and plan
- Establish requirements for deployment and post-deployment support.
- Establish budgetary constraints for the project.
- Establish Documentation and Training requirements.
- Divide the whole project into smaller projects/phases as appropriate.
- Develop ToR's and RFP's for different Phases and components of the RFP.

5.4 **Optional Phase 3 – Contract Award Phase:**

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Solicit RFPs for different phases of the project.
- Evaluation of submitted vendor bids against established criteria.
- Comparative analysis of vendor bids.
- Optimization of the selected solution.
- Contract negotiation support should make sure that all technical features and services are included in the contract with exact specifications of performance and acceptance criteria.
- Award Recommendations.

5.5 **Optional Phase 4 – Program Management Phase:**

The CLIENT may at its sole prerogative engage the CONSULTANT for Program Management of the proposed Centralised Data Centre for the Sindh Government. The Program Management may be divided in Sub-Phases and the CLIENT may engage the CONSULTANT for any or all of the Sub-Phases, which are listed as follows:

- Phase 4a – Deployment Planning Phase
- Phase 4b – Software Development and Customization Phase
- Phase 4c – Implementation Phase

- Phase 4d – Integration Phase
- Phase 4e – Test and Acceptance Phase
- Phase 4f – Operations Phase
- Phase 4g – Operations Support Phase

5.5.1 Phase 4a – Deployment Planning Phase:

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Conduct deployment planning meetings with vendors and concerned parties.
- Develop a deployment plan with vendor and customer input indicating
 - Timelines
 - Key Milestones
 - Deliverables at every milestone
 - Format and frequency of progress reports
- Develop a Responsibility Area Matrix (RAM) defining the exact nature and extent of contributions required from each of the participating parties, and the constraints under which each contribution is made (e.g., the statements of work, budget, schedules etc.)
- Develop Test and Acceptance Plans in cooperation with vendor. Establish tools and procedures to be used for establishment of performance criteria as per contract
- Establish Change Management Procedures
- Establish Escalation Procedures
- Develop customer signoff procedures
- Develop risk assessment methodology
- Establish procedures for equipment ordering, delivery, storage, safety, and transportation to site
- Establish manpower requirements for each phase and plan accordingly with vendor
- Lay out requirements for all types of documentation and records required for deployment and post-deployment phases

5.5.2 Phase 4b – Software Development and Customization Phase:

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Recommend and procure the e-Government Application Software Infrastructure based on Enterprise Service Oriented Architecture/Platform
- Provide Software Development and Customization Services for the e-Government Applications
- Provide Deployment and Roll-Out Support for the e-Government Applications
- Perform Software Integration Testing and Performance Testing

5.5.3 Phase 4c – Implementation Phase:

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Ensure that ordering, transportation, storage, unpacking, installation and commissioning of equipment is carried out as per schedule and established quality procedures.
- Ensure that established procedures and best practices are followed in Application Systems Development, Release Management and Testing.
- Providing authorization and direction to the participating organizations to ensure performance in accordance with the established program definition.
- Continuous analysis of the status of the contributions from participating organizations, in order to determine whether the program is running in accordance with the time, finance and content plans.
- Risk Management to assess program risks and to provide methods to effectively deal with events that can potentially cause unwanted change.
- Problem identification in case time and finance related progress deviates from the planning.
- Corrective actions to obtain the performance results defined in the program plan, or redefinition of the contributions of participating organizations

5.5.4 Phase 4d – Integration Phase:

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Perform Integration and Commissioning of the Data Centre
- Perform Integration and Commissioning of the ICTs Infrastructure
- Perform Integration and Commissioning of the e-Government Application System
- Develop installation and configuration plans for the e-Government Application System and ICT Infrastructure and provide the same to the selected contractors for implementation
- Perform Integration and Commissioning of e-Government Application System and ICT

- Plan integration of the Data Centre
- Perform integration of the Data Centre
- Plan integration of the e-Government Application System
- Perform integration of the e-Government Application System

5.5.5 Phase 4e – Test and Acceptance Phase

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Ensure that agreed test plans are prepared by the respective contractors and vendors and finalized.
- Ensure that agreed tools and test equipment are positioned in time for this phase to begin.
- Ensure that all activities are performed as per plan and within the time schedule.
- Ensure transition/migration activities are performed as per plan.
- Perform the Testing as per the accepted Test Plan
- Recommend signoff on acceptance documents after thorough analysis of work quality, conformance to requirements, achievement of established performance metrics etc.
- Plan training of personnel with the vendor well in advance of the acceptance phase to make sure that the customer O&M team is ready for operations.

5.5.6 Phase 4f – Operations Phase

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Develop Operations Framework for Operations and Management of the e-Government Cloud
- Provide detailed Framework, Guidelines and SOPs for Application, Systems, Network and Security Operations
- Assist and develop policies and procedures and assist in establishing appropriate staffing levels for:
 - System Operations
 - Network Operations
 - Customer Support
 - Fault and Performance Management
 - Security Management
 - Network and System Administration

5.5.7 Phase 4g – Operations Support Phase

The CLIENT may at its sole prerogative engage the CONSULTANT to perform and support the following activities:

- Provide operations support if and as desired by the Customer

6 IMPLEMENTATION SCHEDULE

S. No.	Milestone	Timeline
1.	Submission of Technical Assessment Report	60 days from the contract signing
2.	Submission of Project Feasibility Report and PC-II Document	150 days from the contract signing
3.	Optional: Release of RFPs prepared by Contractor to prospective Bidders	
4.	Optional: Submission of Bid Evaluation Reports and Contractor(s) Award Recommendations	
5.	Optional: Program Management Support for the Entire Project	For the entire duration of the project (Expected to be 2 Years from the selection of Contractors)

7 FINANCIAL OBLIGATIONS

7.1 CLIENT shall pay PKR 40,000,000 (Pakistani Rupees Forty Million Only) for the Project Management Consultancy

7.2 The payment shall be released as per the invoice of each Deliverable completed by the CONSULTANT and completion of all formalities in accordance with the available budget released by the Finance department, Government of Sindh.

7.3 Payment schedule (up to end of activities stated in Clause 5.3) shall be based on following table.

Milestone/Deliverable	Payments terms in %	Amount in rupees
1. Mobilization Advance	20 % of the Contract Value against Advance Payment Guarantee which would be adjusted within 6 months	Rs. 8,000,000/-
2. Submission of the Requirements Specification Document	30% of Contract Value upon submission of the Requirement Specifications Documents and the acceptance thereof by the Purchaser.	Rs. 12,000,000/-
3. Submission of all RFPs	30% of Contract Value upon submission of the RFPs and the acceptance thereof by the Purchaser.	Rs. 12,000,000/-
4. Evaluation of RFPs	10% of Contract Value upon submission of Evaluation Reports of all RFPs and acceptance thereof by the Purchaser	Rs. 4,000,000/-
5. Project Completion. End of item/Clause 4.3 of	10% of Contract Value upon submission of Project Completion Report and acceptance thereof by the Purchaser	Rs. 4,000,000/-

7.4 Partial payments can be released as per the invoice raised by the CONSULTANT.

7.5 The CONSUTLANT shall follow professional and ethical codes of conduct in all matters. These codes of conduct are mainly specified by the respective professional bodies of which they are members.

8 PERFORMANCE GUARANTEE

8.1 Performance Guarantee equivalent to the 2% of the contract price will be submitted in form of Bank Guarantee. It will be held till the time the project is completely commissioned as per the scope of the work and will be released after complete sign-off of the project.

8.2 The Performance Guarantee shall be returned immediately after the completion of the Project and after the signature on completion certificate by the CLIENT.

8.3 The CLIENT shall immediately return the 2% Bid Bond after signing of this Contract, submitted by the CONSULTANT with the initial proposal.

9 DELIVERY AND ACCEPTANCE OF DELIVERABLES

9.1 Documentation shall be delivered in electronic or paper format. CONSULTANT shall provide all necessary services and assistance to the CLIENT that may be required completing each process without additional costs.

9.2 CLIENT shall review or approve deliverables submitted by the CONSULTANT, or discuss with CONSUTLANT for further improvement.

9.3 If CLIENT does not discuss or approve deliverables within fifteen (15) calendar days, the CONSULTANT will issue reminder notice to CLIENT. If CLIENT does not respond despite three notices served on an interval of 15 days apart, the relevant deliverables shall be considered as approved and final.

10 TERM AND TERMINATION

10.1 TERM: The term of this Contact is Effective from September, 2014, and shall expire till the completion of the project and may be terminated in accordance with the provisions set forth in this Contact. Any amendment extension in the term of this Contact shall be subject to mutual written consent of the Parties.

10.2 OUTSTANDING FEE: The termination of this Contract shall not terminate the obligation of CLIENT to pay any fees which are accrued under this Contract or which are otherwise applicable to be paid.

11 ARBITRATION

11.1 Any dispute arising out of or in connection with this Contact, shall be referred to legal Arbitration (in Karachi) by mutual consent of the parties in writing and be resolved in accordance with the Arbitration Rules of the Islamic Republic of Pakistan.

12 GOVERNING LAW

12.1 This Contact shall be construed, interpreted and governed by the laws of Pakistan.

13 ENTIRE CONTACT

13.1 The provisions of this Contact will prevail over any conflicting provisions in any other document if allowed under Law/Rules & Regulations.

14 FORCE MAJEURE

14.1 Neither Party shall be liable for any delay or failure in performance of this Contact if caused by an act of God, natural disasters, adverse weather conditions, war, government restrictions, CLIENT's or CONSULTANT's bankruptcy (as defined under applicable law/rules etc) or other acts or causes beyond the control of either Party without the fault of either Party.

14.2 In any such event, the date for performance by either Party shall be deferred for a period of time equal to the time lost by reason of such act of God or other factor, not exceeding thirty (30) days or as mutually agreed between the Parties.

15 GENERAL TERMS AND CONDITIONS

15.1 CONSULTANT shall be responsible for the photocopying material for trainings to be conducted by CONSULTANT for the respected department as per scope of work.

15.2 CLIENT shall assign a Project Leader/ Focal Person who will coordinate all project activities with the ministries / departments of Govt. of Sindh.

16 NOTICES

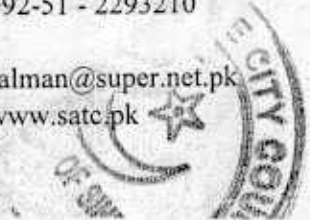
16.1 All notices, requests, statements, intimations, references or other communications provided for in this Contract shall be made in writing and shall be directed by registered mail, telex, facsimile as the case may be to the address of the either parties hereto, as follows:

16.2 CLIENT

Address: 1st Floor, Building No. 06, Sindh Secretariat, Kamal-Ata-Turk Road, Karachi
Phone: +92-21-99211421
Fax: +92-21-99211414
Email: secy.it@sindh.gov.pk
Web: <http://www.sindh.gov.pk/dpt/it>

16.3 CONSULTANT

Address: House 522, Sector F-10/2, North Service Road, Islamabad.
Phone: +92-51 - 2293210
Fax:
Email: salman@super.net.pk
Web: www.satc.pk



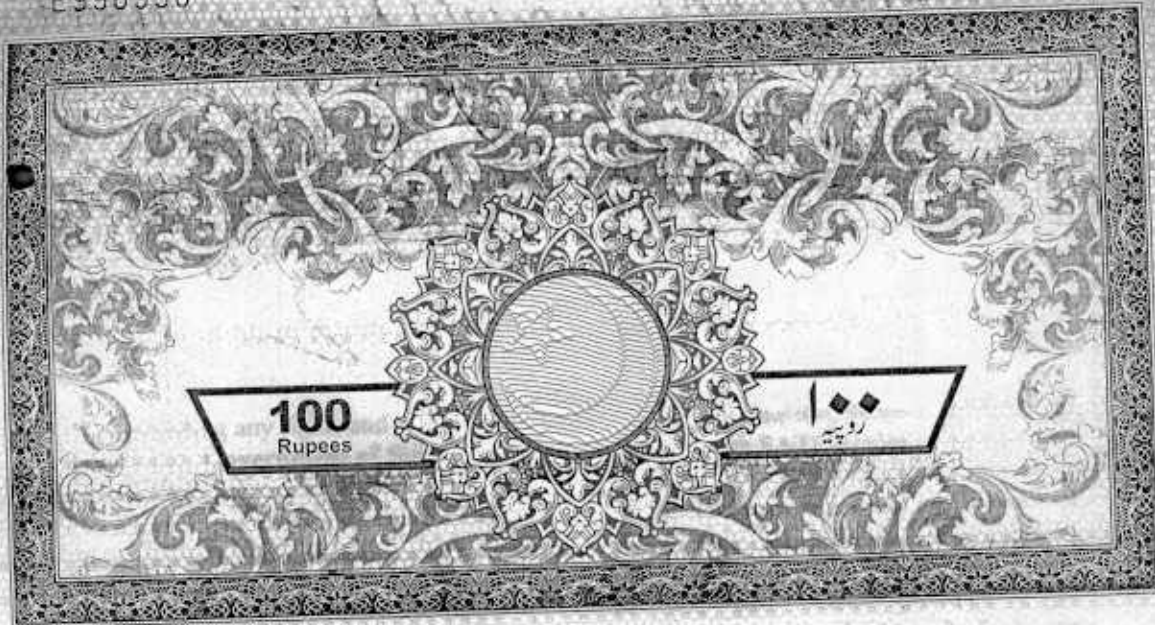
IN WITNESS WHEREOF, the Parties hereto have caused this Contact to be executed by their duly authorized representatives/ officers on the day, month and the year first set forth above.

Information, Science & Technology Department, Govt. of Sindh to take any necessary step for safeguarding the public interest

For and on behalf of

<u>CONSULTANT</u>	<u>CLIENT</u>
<p>Signature</p>  <p>Mr. Salman Azhar Ansari CEO Salman Ansari Technology Consultants (Pvt) Ltd</p>	<p>Signature</p>  <p>(Mr. Syed Ali Mumtaz Zaidi) Secretary, Information, Science & Technology Department, Government of Sindh, Karachi.</p>
<p>Official Seal:</p> 	<p>Official Seal:</p> <p>SECRETARY Information, Science & Technology Department Government of Sindh</p>
<u>WITNESSES</u>	<u>WITNESSES</u>
<p>Signature</p>  <p>ABTAR</p>	<p>Signature</p>  <p>(Mr. Niaz Ahmed Leghari) Additional Secretary (Technical), Information, Science & Technology Department, Government of Sindh, Karachi.</p>
<p>Signature</p>  <p>SENIOR CONSULTANT</p>	<p>Signature</p>  <p>(Mr. Athar Hussain Baloch) Deputy Director Information, Science & Technology Department, Government of Sindh, Karachi.</p>





Integrity Pact

DECLARATION OF FEES, COMMISSION AND BROKERAGE ETC. PAYABLE BY THE SUPPLIERS/CONTRACTORS/CONSULTANTS.

Contract Number: NO:SO(T)ITD/3-103/2012 made on the day of
, 2014

Contract Value: Rs.40,000,000/- (Rupees Forty million only)

Contract Title: THE PROJECTMANAGEMENT CONSULTANT FOR THE
PROEJCT TITLED "DATA CENTER FOR GOVERNMENT OF SINDH PC-II"

M/s SATC (Consultant) hereby declares that it has not obtained or induced the procurement of any contract, right, interest, privilege or other obligation or benefit from PA (**Information, Science & Technology Department, Government of Sindh (GoS)**) or any administrative subdivision or agency thereof or any other entity owned or controlled by it (GoS) through any corrupt business practice.

Without limiting the generality of the foregoing, M/s SATC represents and warrants that it has fully declared the brokerage, commission, fees etc. paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder's fee or kickback, whether described as consultation fee or otherwise, with the object of obtaining or inducing the procurement of a contract, right, interest, privilege or other obligation or benefit, in whatsoever form, from PA (**Information, Science & Technology Department, Government of Sindh (GoS)**), except that which has been expressly declared pursuant hereto.

M/s SATC certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with PA (**Information, Science & Technology Department, Government of Sindh (GoS)**) and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty.



Contd P2

P.1

M/s SATC accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other right and remedies available to PA (Information, Science & Technology Department,

Government of Sindh (GoS)) under any law, contract or other instrument, be voidable at the option of PA.

Notwithstanding any rights and remedies exercised by PA (Information, Science & Technology Department, Government of Sindh (GoS)) in this regard, M/s SATC agrees to indemnify PA (Information, Science & Technology Department, Government of Sindh (GoS)) for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to PA in an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by M/s SATC as aforesaid for the purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit, in whatsoever form, from PA (Information, Science & Technology Department, Government of Sindh (GoS))

Information, Science & Technology Department, GOS
(Procuring Agency)



M/s SATC
(Consultant)



SINDH PUBLIC PROCUREMENT REGULATORY AUTHORITY

CONTRACT EVALUATION FORM

TO BE FILLED IN BY ALL PROCURING AGENCIES FOR PUBLIC CONTRACTS OF WORKS, SERVICES & GOODS

- 1) NAME OF THE ORGANIZATION / DEPTT. INFORMATION SCIENCE & TECHNOLOGY DEPARTMENT
- 2) PROVINCIAL / LOCAL GOVT./ OTHER GOVERNMENT OF SINDH
- 3) TITLE OF CONTRACT DATA CENTER FOR GOVERNMENT OF SINDH PC-II
- 4) TENDER NUMBER INF KRY No. 1811/13
- 5) BRIEF DESCRIPTION OF CONTRACT CONSULTANCY FOR PREPARATION OF PC-II
- 6) FORUM THAT APPROVED THE SCHEME DDWP
- 7) TENDER ESTIMATED VALUE RS 41.062 MILLION
- 8) ENGINEER'S ESTIMATE (For civil works only)
- 9) ESTIMATED COMPLETION PERIOD (AS PER CONTRACT) 24 WEEKS
- 10) TENDER OPENED ON (DATE & TIME) 20TH JUNE 2014 AT 2:00 PM
- 11) NUMBER OF TENDER DOCUMENTS SOLD FOUR (04)
(Attach list of buyers)
- 12) NUMBER OF BIDS RECEIVED TWO (02)
- 13) NUMBER OF BIDDERS PRESENT AT THE TIME OF OPENING OF BIDS TWO (02)
- 14) BID EVALUATION REPORT ATTACHED
(Enclose a copy)
- 15) NAME AND ADDRESS OF THE SUCCESSFUL BIDDER M/S SATC House 522, Sector F-10/2, Islamabad, Pakistan
- 16) CONTRACT AWARD PRICE RS 40.000 MILLION
- 17) RANKING OF SUCCESSFUL BIDDER IN EVALUATION REPORT (i.e. 1st, 2nd, 3rd EVALUATION BID). 1ST
- 18) METHOD OF PROCUREMENT USED : - (Tick one)
- a) SINGLE STAGE - ONE ENVELOPE PROCEDURE Domestic/ Local
- b) SINGLE STAGE - TWO ENVELOPE PROCEDURE
- c) TWO STAGE BIDDING PROCEDURE
- d) TWO STAGE - TWO ENVELOPE BIDDING PROCEDURE

PLEASE SPECIFY IF ANY OTHER METHOD OF PROCUREMENT WAS ADOPTED i.e. EMERGENCY, DIRECT CONTRACTING ETC. WITH BRIEF REASONS:

QUALITY & COST BASED SELECTION METHOD Rule # 72 (3)

31) ANY COMPLAINTS RECEIVED
(If yes, result thereof)

Yes	
No	No

32) ANY DEVIATION FROM SPECIFICATIONS GIVEN IN THE TENDER NOTICE / DOCUMENTS
(If yes, give details)

Yes	
No	

33) WAS THE EXTENSION MADE IN RESPONSE TIME?
(If yes, give reasons)

Yes	Extension of 20 days was made on the request of bidders
No	

34) DEVIATION FROM QUALIFICATION CRITERIA
(If yes, give detailed reasons.)

Yes	
No	

35) WAS IT ASSURED BY THE PROCURING AGENCY THAT THE SELECTED FIRM IS NOT BLACK LISTED?

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
-----	-------------------------------------	----	--------------------------

36) WAS A VISIT MADE BY ANY OFFICER/OFFICIAL OF THE PROCURING AGENCY TO THE SUPPLIER'S PREMISES IN CONNECTION WITH THE PROCUREMENT? IF SO, DETAILS TO BE ASCERTAINED REGARDING FINANCING OF VISIT, IF ABROAD:
(If yes, enclose a copy)

Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
-----	--------------------------	----	-------------------------------------

37) WERE PROPER SAFEGUARDS PROVIDED ON MOBILIZATION ADVANCE PAYMENT IN THE CONTRACT (BANK GUARANTEE ETC.)?

Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
-----	-------------------------------------	----	--------------------------

38) SPECIAL CONDITIONS, IF ANY
(If yes, give Brief Description)

Yes	
No	

Signature & Official Stamp of
Authorized Officer



YASIR K. YOUSUFI
I/C PROJECT DIRECTOR
DATA CENTRE FOR GOVT OF SINDH

FOR OFFICE USE ONLY

SPPRA, Block. No.8, Sindh Secretariat No.4-A, Court Road, Karachi
Tele: 021-9205356; 021-9205369 & Fax: 021-9206291

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3.5.2.4 The technical evaluation would assess the capabilities of the Bidder and the submitted bids in the following categories: _____

- a) Domain Understanding
- b) e-Government Experience
- c) ICT Infrastructure Experience
- d) Public Procurement Experience
- e) Specialization, Qualification and competence of Key Staff
- f) Financial Capability
- g) Proposed Methodology
- h) Quality Management

3.5.2.5 The Purchaser's detailed technical evaluation of the responsive bid will take into account technical factors. The following criteria will be used in the technical evaluation of bids:

TECHNICAL PROPOSAL EVALUATION CRITERIA		
<p>Technical Bids must score at least 80% marks overall would be considered a responsive bid. Financial Bid for non responsive bids will be returned un opened.</p> <p>Purchaser will require from participating companies any document/papers that he may require in order to verify the claims of the participating companies with regard to technical competence. Companies are encouraged to provide maximum documentation as part of the technical proposal.</p>		
Sections	Points	Criteria
1. DOMAIN UNDERSTANDING	100	Over all understanding of design and implementation of Enterprise Scale e-Government Cloud Systems, Cloud Data Centres, and e-Government Applications, as well as putting together a Capacity Building regime. Domain knowledge (general and subjective) may be assessed, based on the Technical Write-up submitted and Evaluation of Project References successfully delivered
2. e-GOVERNMENT EXPERIENCE	150	<ol style="list-style-type: none">1. Delivered at least two (2) e-Government Consultancy projects - 80 Points2. Bidder must have successfully delivered at least two (2) Data Centre Consultancy projects nationally/internationally. - 50 Points3. Experience in developing Regulatory Framework for Digital Content – 20 Points



TECHNICAL PROPOSAL EVALUATION CRITERIA

Technical Bids must score at least 80% marks overall would be considered a responsive bid. Financial Bid for non responsive bids will be returned un opened. Purchaser will require from participating companies any document/papers that he may require in order to verify the claims of the participating companies with regard to technical competence. Companies are encouraged to provide maximum documentation as part of the technical proposal.		
Sections	Points	Criteria
7. PROPOSED METHODOLOGY	200	Methodology proposed by the consultants shall be evaluated for its innovativeness and soundness and would be graded subjectively.
8. PRESENTATION	100	Detailed Presentation of Technical Proposal including Methodology, Scope of Work, System Design, Project Team and any other necessary details. A 3-D animation model of the entire project would be considered an added advantage.
9. QUALITY MANAGEMENT	20	Bidders shall demonstrate a well-established Quality Management system for executing large and complex assignments. The Quality Management presented would be graded subjectively. Bidder shall have implemented Quality Management System in its line of business and be ISO 9001 Certified

Table 3: Technical Evaluation Criteria

3.5.3 Opening of Financial Bids by Purchaser

3.5.3.1 The Purchaser will open all financial bids of bidders who have qualified the eligibility criteria and scored at least **80%** in technical evaluation, in public, in the presence of qualified bidders' representatives who choose to attend, at the time, on the date and at the place, it will be communicated to qualified bidders well in time. Bidders' representatives shall sign a register as proof of their attendance.

3.5.3.2 Financial Bids shall be opened one at a time, reading out: the name of the Bidder; the bid price; the presence or absence of a bid security; the presence or absence of requisite powers of attorney; and any other such details as the Purchaser may consider appropriate.

3.5.3.3 Financial Bids of Bidders who have not scored the requisite 80% in technical evaluation would not be opened and shall not be considered for further evaluation, irrespective of the circumstances.

3.5.4 Clarification of Bids

3.5.4.1 During the bid evaluation, the Purchaser may, at its discretion, ask the Bidder for a clarification of its bid. The request for clarification and the response shall be in writing, and no change in the price or substance of the bid shall be sought, offered, or permitted.

3.5.5 Preliminary Examination of Financial Bids


3.5.5.1 The Purchaser will examine the bids to determine whether they are complete, whether any computational errors have been made, whether required sureties have


Bid Evaluation Report


1. Name of Procuring Agency: Information, Science & Technology Department, Govt. of Sindh
2. Tender Reference No: INF-KRY NO:906/13
3. Tender Description/Name of work/item: EOI for Selection / Hiring of Project Management Consultant for the Project "Data Center for Government of Sindh PC-II"
4. Method of Procurement: Quality and Cost Based System Method (QCBS)
5. Tender Published: Daily Kawish, Daily Jang, Daily Dawn dated 9th August, 2013
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7. Total Bids Received: 02 (Two)
8. Technical Bid Opening date: 10.06.2014
9. No. of Bid technically qualified: 02 (Two)
10. Bid(s) Rejected: -
1. Financial Bid Opening date: 25-08-2014
12. Bid Evaluation Report:


S No	Name of Firm or Bidder	Cost offered by the Bidder	Ranking in terms of cost	Comparison with Estimated cost	Reasons for acceptance/rejection	Remarks
0	1	2	3	4	5	6
1.	M/s Deloitte	Rs. 65,800,000/-	2 nd	Higher	The cumulative total score of the bidder through QCBS method was evaluated as 85.84%, which was lower than the successful bidder's score coming to 100.00%	The bidder remained unsuccessful in scores evaluated through QCBS method by the Consultant Selection Committee.
2	M/s SATC	Rs. 40,000,000/-	1 st	Lower	The bidder ranked highest in cumulative technical & financial score through QCBS method by obtaining 100.00%	Bid has been accepted as the Best Evaluated Bid after consolidation of both scores (Technical & Financial) through QCBS method by the Consultant Selection Committee and recommended for award of contract. in its meeting held on 23.7.2014.


(Yasir Khan Yousufi)
i/c Project Director/Member, CSC
IS&T Deptt., Govt. of Sindh


(Muhammad Qasim)
Section Officer (Dev-IV) Member, CSC
Finance Department
Govt. of Sindh


(Athar Hussain Baloch)
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(Farzana Shalmani)
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(Niaz Ahmed Leghari)
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Information, Science & Technology Deptt.
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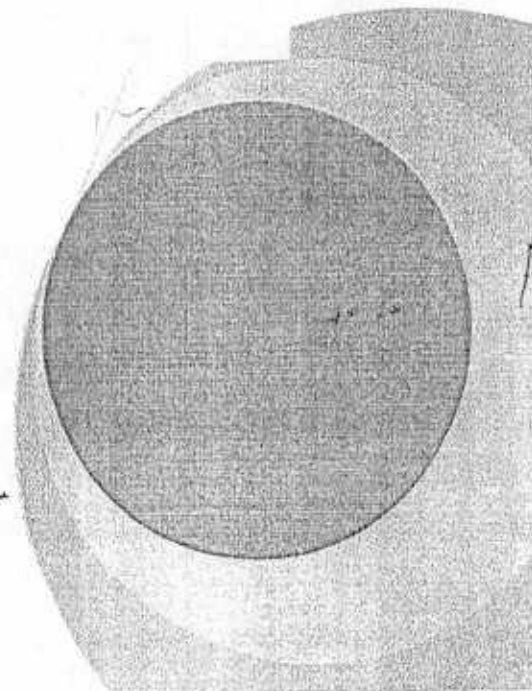
PROCUREMENT OF IT PROJECT
MANAGEMENT CONSULTANCY FOR
FEASIBILITY STUDY (PCID) FOR CENTRALIZED
DATA CENTER FOR
GOVERNMENT OF SINDH

FINANCIAL PROPOSAL

REV 3-I, JUNE 7, 2014

INFORMATION SCIENCE AND
TECHNOLOGY DEPARTMENT
GOVERNMENT OF SINDH

SALMAN ANSARI TECHNOLOGY CONSULTANTS PVT
LTD
522 SECTOR F-10/2
ISLAMABAD
+92 51 2293210; +92 300 8545609



BID FORM – Financial Bid

To,
Secretary to Government of Sindh
Information, Science & Technology Department
Karachi

Sir,

Having examined the bidding documents for the project "Procurement of IT Project Management Consultancy for Feasibility Study (PC-II) for Centralized Data Centre for Government of Sindh", the receipt of which is hereby duly acknowledge, for the above Contract, we, the undersigned, offer to manage, plan, execute, implement and monitor the project in conformity with the said bidding documents for the total bid Price.

Pak Rupees Forty Million only (Rs. 40 Million only) inclusive of taxes.

Or such other sums as may be ascertained in accordance with the Price Schedule attached hereto and made part of this Bid.

We undertake, if our Bid is accepted, to complete the Works in accordance with the Contract agreement and as per the RFP.

We have submitted a Bid Bond in the amount of 2% of the Bid Values as required in the RFP.

We agree to abide by this Bid for the period of ninety(90) days from the date fixed for bid opening of the instructions to Bidders, and it shall remain binding upon us and may be accepted at any time before the expiration of that period.

Until a formal Contract is prepared and executed, this bid, together with your written acceptance thereof in your Notification of Contract Award, shall constitute a binding Contract between us.

We understand that you are not bound to accept the lowest-priced or any Bid that you may receive.

Dated this 7 day of June 2014

Signed



by Salman Ansari in capacity of Director duly authorized to submit this bid on Behalf of Salman Ansari Technology Consultants (Pvt) Ltd

WITNESS

Signature Farzana Aziz

Name Farzana Aziz

Title Director

Address 522, F-10/2, Islamabad

Signature Zia

Name Zia

Title Account Manager

Address 522, Sector F-10/2 Islamabad

Handwritten notes and signatures:
The Bids
25/8
25/08/14
25-6-14
25/8/2014

Following are our Terms and Conditions for the Financial Proposal. This is based on the RFP and subsequent discussions and clarifications. The detailed SoW will be determined during subsequent discussions and will be limited to the extents defined in the contract. The Technical bid is all encompassing and the areas which will be covered by this financial proposal will be reflected in the contract.

1. FORCE MAJEURE:

We shall strive and make every effort to provide services in our Scope of Work within the agreed time. However, any problems arising out of unavoidable delays caused due to acts of God, war, riots, civil commotion, epidemics, flood etc shall be mutually sorted out. We shall inform you in advance of any untoward situation arising or likely to arise that may affect the specified delivery schedule.

2. PRICE VALIDITY:

The validity of the proposal is 90 Days from the date of submission of proposal.

3. SITE/PROJECT OFFICE

The Client will arrange a site/project office at his own premises with proper working environment. Access to this premise to SATC designated personnel by all time of the day.

4. WITHHOLDING TAX:

Prices are inclusive of all currently applicable Taxes.

5. TIMELINES

- As per clause 3.1.3, the project will end in 24 months. Any further extensions will be negotiated in terms of Scope and costs

6. ADDITIONAL TAXES & DUTIES:

If any additional taxes/RGST will be imposed by the Government at later stage will be charged or borne by the customer separately.

7. EXCLUSION:

Issues related to exclusion will be mutually decided during negotiations. Also, since many clauses deal with supply of goods and not Consulting Services, these will be addressed during negotiations and final discussions.

8. PAYMENT TERMS (Clause 4.1)

In principle we agree to the terms of payment specified. There may be a need to adjust these as the final terms are negotiated and the Scope of Work, sequencing, re-prioritization and its Timelines are restated.

Sincerely yours




Salman Ansari

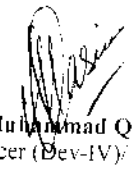
CEO

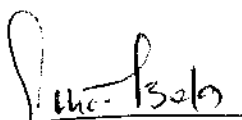
Bid Evaluation Report


1. Name of Procuring Agency: Information, Science & Technology Department, Govt. of Sindh
2. Tender Reference No: INF-KRY ND: ~~9673~~ 1811/13
3. Tender Description/Name of work/item: EOI for Selection / Hiring of Project Management Consultant for the Project "Data Center for Government of Sindh PC-II"
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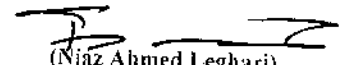
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I/c Project Director/Member, CSC
IS&T Deptt., Govt. of Sindh


(Muhammad Qasim)
Section Officer (Dev-IV) Member, CSC
Finance Department
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(Athar Hussain Baloch)
Deputy Director/ Member, CSC
IS&T Deptt., Govt. of Sindh



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Planning & Development Department,
Govt. of Sindh


(Niaz Ahmed Leghari)
Additional Secretary (T)/ Chairman, CSC
Information, Science & Technology Deptt.
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4. Method of Procurement: Quality and Cost Based System Method (QCBS)
5. Tender Published: Daily Kawish, Daily Jang, Daily Dawn dated 5th August, 2013
6. Total Bid documents Sold; 04 (Five)
7. Total Bids Received: 02 (Two)
8. Technical Bid Opening date: 10.06.2014
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IS&T Deptt., Govt. of Sindh


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Additional Secretary (T)/ Chairman, CSC
Information, Science & Technology Deptt.
Govt. of Sindh



Comparative Statement of the Technical Evaluation of the Technical Proposals of the shortlisted firms submitted against the RFP for the pre-qualification of the Project Management Consultant of the Project "Data Center for Government of Sindh"

No. SO(T)/ITD/3-103/2012
GOVERNMENT OF SINDH
INFORMATION TECHNOLOGY
DEPARTMENT

Karachi, dated the 17th July, 2014

COMPARATIVE STATEMENT OF TECHNICAL EVALUATION MARKS AWARDED TO PARTICIPATED SHORTLISTED FIRMS									
S.No.	Name of Company/Firm	Max Marks	Marks Awarded					Total Aggregate Marks	Average Marks Obtained with percentage % (Qualifying marks = 808/1888 (88%) as per evaluation criteria)
			Additional Secretary (T)/ PD (GIS Project), IS&T Department, Govt. of Sindh	Chief (S&T), Planning & Development Department, Govt. of Sindh	Deputy Director, IS&T Department, Govt. of Sindh	Section Officer, Finance Department, Govt. of Sindh	I/c Project Director, IS&T Department, Govt. of Sindh		
1	M/s Deloitte	1000	805	800	802	811	815	806.6	806.6 (80.66%)
2	M/s SATC	1000	890	875	859	860	895	875.8	875.8 (87.57%)

Signatures of the members of the Consultant Selection Committee

(Wasir Khan Yousufi)
I/c Project Director/Member, CSC
Information, Science & Technology Deptt.
Govt. of Sindh

(Muhammad Qasim)
Section Officer (Dev-IV)/ Member, CSC
Finance Department
Govt. of Sindh

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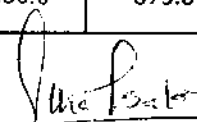



Technical Evaluation Report of the Technical Proposals of the short-listed firms submitted against the RFP for the Project Management Consultant of the Project "Consultancy for Feasibility Study (PC-II) for Centralized Data Center for Government of Sindh"

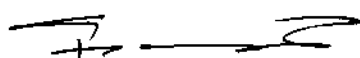
No. 50(T)/ITD/3-103/2012
GOVERNMENT OF SINDH
INFORMATION TECHNOLOGY
DEPARTMENT

Sections	Points	Criteria	M/s Deloitte	M/s SATC
1. DOMAIN UNDERSTANDING	100	Over all understanding of design and implementation of Enterprise Scale e-Government Cloud Systems, Cloud Data Centers and e-Government applications as well as putting together a Capacity Building regime. Domain knowledge (general and subjective) may be assessed, based on the Technical writeup submitted and Evaluation of Project References successfully delivered.	85	91
2. e-GOVERNMENT EXPERIENCE	150	1. Delivered at least two (2) e-Government Consultancy projects - 80 Points	68.6	74
		2. Bidder must have successfully delivered at least two (2) Data Centre Consultancy projects nationally/internationally - 50 Points	36.6	45.8
		3. Experience in developing Regulatory Framework for Digital Content - 20 Points	16.6	18.8
3. ICT INFRASTRUCTURE EXPERIENCE	200	Designed and provided Consultancy Services for at least two Data Centres out of which at least one shall be Tier III/IV - 100 Points	84	96
		Designed at least one enterprise level ICT Infrastructure project to include Servers, Storage, Networking and Security - 30 Points	24.4	27.6
		Experience in developing Security Policies and Practices - 30 Points	23	27
		Bidder shall have experience in Business Continuity Management/Planning Framework - 40 Points	25.2	30.6
4. PUBLIC PROCUREMENT EXPERIENCE	30	Experience of managing Public Procurement Process in Pakistan demonstrated through conducting Public Procurement Process in at least two IT projects complying with Pakistan Public Procurement Rules - 30 Points	21	27.2
5. SPECIALIZATION, QUALIFICATION AND COMPETENCE OF THE KEY STAFF ASSIGNED TO THE PROJECT	100	The section will evaluate the required Human Resource potential of the company as well as the quality and experience of the available Human Resource with special reference to the assignment being tendered for.		
		Qualified e-Government IT Engineers/experts/Consultants on payroll as permanent employees for at least one year - 40 Points	31.4	36.2
		Data Centre Consultant Assigned to the Project (over 10 years experience) - 20 Points	15.2	19
		E-Government Consultant Assigned to the Project (over 10 years experience) - 20 Points	15.2	15.4
		Certified Program Manager (over 10 years experience) - 10 Points	8.8	8.8
Individual/Team with demonstrated Public Procurement Experience and experience with Legal Contractual Framework in Pakistan - 10 Points	7	7.8		
6. FINANCIAL CAPABILITY	100	Bidder must possess sufficient amount of revenue in order to undertake an assignment of this magnitude - 100 Points	74	68
7. PROPOSED METHODOLOGY	200	Methodology proposed by the consultants shall be evaluated for its innovativeness and soundness and would be graded subjectively - 200 Points	174	183
8. PRESENTATION	100	Detailed Presentation of Technical Proposal including Methodology, Scope of Work, System Design, Project Team and any other necessary details. A 3D animation model of the entire project would be considered an added advantage.	81	81
9. QUALITY MANAGEMENT	20	Bidders shall demonstrate a well-established Quality Management system for executing large and complex assignments. The Quality Management presented would be graded subjectively. Bidder shall have implemented Quality Management System in its line of business and be ISO 9001 Certified	15.6	18.6
Total Marks (Qualifying Marks 800)	1000		806.6	875.8


I/o Project Director,
Information, Science &
Technology Department,
Government of Sindh


Deputy Director,
Information, Science &
Technology Department,
Government of Sindh


Section Officer (Dev-IV)
Finance Department,
Government of Sindh


Additional Secretary
Information, Science & Technology Department,
Government of Sindh


Chief (S&T)
Planning & Dev.
Department,
Government of Sindh



Technical Evaluation Report of the Technical Proposals of the short-listed firms submitted against the RFP for the Project Management Consultant of the Project "Consultancy for Feasibility Study (PC-II) for Centralized Data Center for Government of Sindh"

No. 50(T)/ITD/3-103/2012
GOVERNMENT OF SINDH
INFORMATION TECHNOLOGY
DEPARTMENT

Karachi, dated the 17th July, 2014

Name Niaz Ahmed Leghari Designation A.S (T)
Department / Organization IS&TD

Sections	Points	Criteria	M/s Deoitte	M/s SATC
1.DOMAIN UNDERSTANDING	100	Over all understanding of design and implementation of Enterprise Scale e-Government Cloud Systems, Cloud Data Centers and e-Government applications as well as putting together a Capacity Building regime. Domain	85	90
2. e-GOVERNMENT EXPERIENCE	150	1. Delivered at least two (2) e-Government Consultancy projects - 80 Points	65	75
		2. Bidder must have successfully delivered at least two (2) Data Centre Consultancy projects nationally/internationally - 50 Points	35	50
		3. Experience in developing Regulatory Framework for Digital Content - 20 Points	20	20
3.ICTINFRASTRUCTURE EXPERIENCE	200	Designed and provided Consultancy Services for at least two Data Centres out of which at least one shall be Tier III/IV - 100 Points	95	100
		Designed at least one enterprise level ICT Infrastructure project to include Servers, Storage, Networking and Security - 30 Points	25	30
		Experience in developing Security Policies and Practices - 30 Points	20	30
		Bidder shall have experience in Business Continuity Management/Planning Framework - 40 Points	25	30
4. PUBLIC PROCUREMENT EXPERIENCE	30	Experience of managing Public Procurement Process in Pakistan demonstrated through conducting Public Procurement Process in at least two IT projects complying with Pakistan Public Procurement Rules - 30 Points	20	30
5. SPECIALIZATION, QUALIFICATION AND COMPETENCE OF THE KEY STAFF ASSIGNED TO THE PROJECT	100	The section will evaluate the required Human Resource potential of the company as well as the quality and experience of the available Human Resource with special reference to the assignment being tendered for.		
		Qualified e-Government IT Engineers/experts/Consultants on payroll as permanent employees for at least one year - 40 Points	30	40
		Data Centre Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	20
		E-Government Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	15
		Certified Program Manager (over 10 years experience) - 10 Points	10	10
		Individual/Team with demonstrated Public Procurement Experience and experience with Legal Contractual Framework in Pakistan - 10 Points	10	5
6. FINANCIAL CAPABILITY	100	Bidder must possess sufficient amount of revenue in order to undertake an assignment of this magnitude - 100 Points	75	60
7. PROPOSED METHODOLOGY	200	Methodology proposed by the consultants shall be evaluated for its innovativeness and soundness and would be graded subjectively - 200 Points	170	185
8. PRESENTATION	100	Detailed Presentation of Technical Proposal including Methodology, Scope of Work, System Design, Project Team and any other necessary details. A 3-D animation model of the entire project would be considered an added advantage.	75	80
9. QUALITY MANAGEMENT	20	Bidders shall demonstrate a well-established Quality Management system for executing large and complex assignments. The Quality Management presented would be graded subjectively. Bidder shall have Implemented Quality Management System in its line of business and be ISO 9001 Certified	15	20
Total Marks (Qualifying Marks 800)	1000		805	890

Signature: [Signature]



Technical Evaluation Report of the Technical Proposals of the shortlisted firms submitted against the RFP for the Project Management Consultant of the Project "Consultancy for Feasibility Study (PC-II) for Centralized Data Center for Government of Sindh"

No. SO(T)/ITD/3-103/2012
GOVERNMENT OF SINDH
INFORMATION TECHNOLOGY
DEPARTMENT

Karachi, dated the 17th July, 2010

Name Fazgan Sheran Designation Chief (S&T)
Planning & Development Department

Department / Organization

Sections	Points	Criteria	M/s Deloitte	M/s SATC
1. DDMAIN UNDERSTANDING	100	Over all understanding of design and implementation of Enterprise Scale e-Government Cloud Systems, Cloud Data Centers and e-Government applications as well as putting together a Capacity Building regime, Domain	80	90
2. e-GOVERNMENT EXPERIENCE	150	1. Delivered at least two (2) e-Government Consultancy projects - 80 Points	70	75
		2. Bidder must have successfully delivered at least two (2) Data Centre Consultancy projects nationally/internationally - 50 Points	35	65
		3. Experience in developing Regulatory Framework for Digital Content - 20 Points	15	20
3. ICT INFRASTRUCTURE EXPERIENCE	200	Designed and provided Consultancy Services for at least two Data Centres out of which at least one shall be Tier III/IV - 100 Points	75	90
		Designed at least one enterprise level ICT Infrastructure project to include Servers, Storage, Networking and Security - 30 Points	25	25
		Experience in developing Security Policies and Practices - 30 Points	25	25
		Bidder shall have experience in Business Continuity Management/Planning Framework - 40 Points	25	30
4. PUBLIC PROCUREMENT EXPERIENCE	30	Experience of managing Public Procurement Process in Pakistan demonstrated through conducting Public Procurement Process in at least two IT projects complying with Pakistan Public Procurement Rules - 30 Points	25	25
5. SPECIALIZATION, QUALIFICATION AND COMPETENCE OF THE KEY STAFF ASSIGNED TO THE PROJECT	100	The section will evaluate the required Human Resource potential of the company as well as the quality and experience of the available Human Resource with special reference to the assignment being tendered for.		
		Qualified e-Government IT Engineers/experts/Consultants on payroll as permanent employees for at least one year - 40 Points	30	35
		Data Centre Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	20
		E-Government Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	15
		Certified Program Manager (over 10 years experience) - 10 Points	10	10
6. FINANCIAL CAPABILITY	100	Individual/Team with demonstrated Public Procurement Experience and experience with Legal Contractual Framework in Pakistan - 10 Points	5	10
7. PRDPDSED METHODOLOGY	200	Bidder must possess sufficient amount of revenue in order to undertake an assignment of this magnitude - 100 Points	80	80
8. PRESENTATION	100	Methodology proposed by the consultants shall be evaluated for its innovativeness and soundness and would be graded subjectively - 200 Points	170	180
9. QUALITY MANAGEMENT	20	Detailed Presentation of Technical Proposal including Methodology, Scope of Work, System Design, Project Team and any other necessary details. A 3-D animation model of the entire project would be considered an added advantage.	85	80
	20	Bidders shall demonstrate a well-established Quality Management system for executing large and complex assignments. The Quality Management presented would be graded subjectively. Bidder shall have implemented Quality Management System in its line of business and be ISO 9001 Certified	15	20
Total Marks (Qualifying Marks 800)	1000		800	875

Signature: [Signature]



Technical Evaluation Report of the Technical Proposals of the short-listed firms submitted against the RFP for the Project Management Consultant of the Project "Consultancy for Feasibility Study (PC-II) for Centralized Data Center for Government of Sindh"

No. SO(T)/ITO/3-103/2012
GOVERNMENT OF SINDH
INFORMATION TECHNOLOGY
DEPARTMENT

Karachi, dated the 17th July, 2014

Name ATHAR HUSSAIN Designation Deputy Director, ISSID

Department / Organization Information, Science & Technology Deptt, Gos.

Sections	Points	Criteria	M/s Oelotte	M/s SATC
E.DOMAIN UNDERSTANDING	100	Over all understanding of design and implementation of Enterprise Scale e-Government Cloud Systems, Cloud Data Centers and e-Government applications as well as putting together a Capacity Building regime. Domain knowledge (general and subjective) may be assessed, based on the Technical writeup submitted and Evaluation Of Project References successfully delivered.	90	90
2. e-GOVERNMENT EXPERIENCE	150	1. Delivered at least two (2) e-Government Consultancy projects - 80 Points	68	75
		2. Bidder must have successfully delivered at least two (2) Data Centre Consultancy projects nationally/internationally - 50 Points	35	42
		3. Experience in developing Regulatory Framework for Digital Content - 20 Points	16	16
3. ICT INFRASTRUCTURE EXPERIENCE	200	Designed and provided Consultancy Services for at least two Data Centres out of which at least one shall be Tier III/IV - 100 Points	75	95
		Designed at least one enterprise level ICT Infrastructure project to include Servers, Storage, Networking and Security - 30 Points	27	28
		Experience in developing Security Policies and Practices - 30 Points	23	25
		Bidder shall have experience in Business Continuity Management/Planning Framework - 40 Points	26	30
4. PUBLIC PROCUREMENT EXPERIENCE	30	Experience of managing Public Procurement Process in Pakistan demonstrated through conducting Public Procurement Process in at least two IT projects complying with Pakistan Public Procurement Rules - 30 Points	15	26
5. SPECIALIZATION, QUALIFICATION AND COMPETENCE OF THE KEY STAFF ASSIGNED TO THE PROJECT	100	The section will evaluate the required Human Resource potential of the company as well as the quality and experience of the available Human Resource with special reference to the assignment being tendered for. Qualified e-Government IT Engineers/experts/Consultants on payroll as permanent employees for at least one year - 40 Points	32	33
		Data Centre Consultant Assigned to the Project (over 10 years experience) - 20 Points	16	17
		E-Government Consultant Assigned to the Project (over 10 years experience) - 20 Points	16	17
		Certified Program Manager (over 10 years experience) - 10 Points	7	7
6. FINANCIAL CAPABILITY	100	Individual/Team with demonstrated Public Procurement Experience and experience with Legal Contractual Framework in Pakistan - 10 Points	5	7
		Bidder must possess sufficient amount of revenue in order to undertake an assignment of this magnitude - 100 Points	70	75
7. PROPOSED METHODOLOGY	200	Methodology proposed by the consultants shall be evaluated for its innovativeness and soundness and would be graded subjectively - 200 Points	180	180
8. PRESENTATION	100	Detailed Presentation of Technical Proposal including Methodology, Scope of Work, System Design, Project Team and any other necessary details. A 3-D animation model of the entire project would be considered an added advantage.	85	80
9. QUALITY MANAGEMENT	20	Bidders shall demonstrate a well-established Quality Management system for executing large and complex assignments. The Quality Management presented would be graded subjectively. Bidder shall have implemented Quality Management System in its line of business and be ISO 9001 Certified	16	16
Total Marks (Qualifying Marks 800)	1000		802	859

Signature: Shah Seta



Technical Evaluation Report of the Technical Proposals of the shortlisted firms submitted against the RFP for the Project: Management Consultant of the Project "Consultancy for Feasibility Study (PC-II) for Centralized Data Center for Government of Sindh"

No. SO(IT)/ITD/3-103/2012
GOVERNMENT OF SINDH
INFORMATION TECHNOLOGY
DEPARTMENT

Karachi, dated the 17th July, 2014

Name Muhammad Qasim Designation SE (Dev. IV)
Finance

Department / Organization

Sections	Points	Criteria	M/s Deloitte	M/s SATC
1. DOMAIN UNDERSTANDING	100	Over all understanding of design and implementation of Enterprise Scale e-Government Cloud Systems, Cloud Data Centers and e-Government applications as well as putting together a Capacity Building regime. Domain	90	90
2. e-GOVERNMENT EXPERIENCE	150	1. Delivered at least two (2) e-Government Consultancy projects - 80 Points	70	75
		2. Bidder must have successfully delivered at least two (2) Data Centre Consultancy projects nationally/internationally - 50 Points	38	42
		3. Experience in developing Regulatory Framework for Digital Content - 20 Points	17	18
3. ICT INFRASTRUCTURE EXPERIENCE	200	Designed and provided Consultancy Services for at least two Data Centres out of which at least one shall be Tier III/IV - 100 Points	75	95
		Designed at least one enterprise level ICT Infrastructure project to include Servers, Storage, Networking and Security - 30 Points	25	25
		Experience in developing Security Policies and Practices - 30 Points	22	25
		Bidder shall have experience in Business Continuity Management/Planning Framework - 40 Points	30	28
4. PUBLIC PROCUREMENT EXPERIENCE	30	Experience of managing Public Procurement Process in Pakistan demonstrated through conducting Public Procurement Process in at least two IT projects complying with Pakistan Public Procurement Rules - 30 Points	20	25
5. SPECIALIZATION, QUALIFICATION AND COMPETENCE OF THE KEY STAFF ASSIGNED TO THE PROJECT	100	The section will evaluate the required Human Resource potential of the company as well as the quality and experience of the available Human Resource with special reference to the assignment being tendered for.		
		Qualified e-Government IT Engineers/experts/Consultants on payroll as permanent employees for at least one year - 40 Points	35	38
		Data Centre Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	18
		E-Government Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	15
		Certified Program Manager (over 10 years experience) - 10 Points	7	7
Individual/Team with demonstrated Public Procurement Experience and experience with Legal Contractual Framework in Pakistan - 10 Points	5	7		
6. FINANCIAL CAPABILITY	100	Bidder must possess sufficient amount of revenue in order to undertake an assignment of this magnitude - 100 Points	70	75
7. PROPOSED METHODOLOGY	200	Methodology proposed by the consultants shall be evaluated for its innovativeness and soundness and would be graded subjectively - 200 Points	175	180
8. PRESENTATION	100	Detailed Presentation of Technical Proposal including Methodology, Scope of Work, System Design, Project Team and any other necessary details. A 3-D animation model of the entire project would be considered an added advantage.	85	80
9. QUALITY MANAGEMENT	20	Bidders shall demonstrate a well-established Quality Management system for executing large and complex assignments. The Quality Management presented would be graded subjectively. Bidder shall have implemented Quality Management System in its line of business and be ISO 9001 Certified	17	17
Total Marks (Qualifying Marks 800)	1000		811	860

Signature: _____



Technical Evaluation Report of the Technical Proposals of the shortlisted firms submitted against the RFP for the Project Management Consultant of the Project "Consultancy for Feasibility Study (PC-II) for Centralized Data Center for Government of Sindh"

No. SO(TI)/ITD/3-103/2012
GOVERNMENT OF SINDH
INFORMATION TECHNOLOGY
DEPARTMENT

Karachi, dated the 17th July, 2014

Name VASIR KHAN YOUSUFI Designation I/C PD
IS&TD

Department / Organization

Sections	Points	Criteria	M/s Deloitte	M/s SATC
1. DOMAIN UNDERSTANDING	100	Over all understanding of design and implementation of Enterprise Scale e-Government Cloud Systems, Cloud Data Centers and e-Government applications as well as putting together a Capacity Building regime. Domain	80	95
2. e-GOVERNMENT EXPERIENCE	150	1. Delivered at least two (2) e-Government Consultancy projects - 80 Points	70	70
		2. Bidder must have successfully delivered at least two (2) Data Centre Consultancy projects nationally/internationally - 50 Points	40	50
		3. Experience in developing Regulatory Framework for Digital Content - 20 Points	15	20
3. ICT INFRASTRUCTURE EXPERIENCE	200	Designed and provided Consultancy Services for at least two Data Centres out of which at least one shall be Tier III/IV - 100 Points	100	100
		Designed at least one enterprise level ICT Infrastructure project to include Servers, Storage, Networking and Security - 30 Points	20	30
		Experience in developing Security Policies and Practices - 30 Points	25	30
4. PUBLIC PROCUREMENT EXPERIENCE	30	Bidder shall have experience in Business Continuity Management/Planning Framework - 40 Points	20	35
		Experience of managing Public Procurement Process in Pakistan demonstrated through conducting Public Procurement Process in at least two IT projects complying with Pakistan Public Procurement Rules - 30 Points	25	30
5. SPECIALIZATION, QUALIFICATION AND COMPETENCE OF THE KEY STAFF ASSIGNED TO THE PROJECT	100	The section will evaluate the required Human Resource potential of the company as well as the quality and experience of the available Human Resource with special reference to the assignment being tendered for. Qualified e-Government IT Engineers/Experts/Consultants on payroll as permanent employees for at least one year - 40 Points	30	35
		Data Centre Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	20
		E-Government Consultant Assigned to the Project (over 10 years experience) - 20 Points	15	15
		Certified Program Manager (over 10 years experience) - 10 Points	10	10
		Individual/Team with demonstrated Public Procurement Experience and experience with Legal Contractual Framework in Pakistan - 10 Points	10	10
6. FINANCIAL CAPABILITY	100	Bidder must possess sufficient amount of revenue in order to undertake an assignment of this magnitude - 100 Points	75	50
7. PROPOSED METHODOLOGY	200	Methodology proposed by the consultants shall be evaluated for its innovativeness and soundness and would be graded subjectively - 200 Points	175	190
B. PRESENTATION	100	Detailed Presentation of Technical Proposal including Methodology, Scope of Work, System Design, Project Team and any other necessary details. A 3-D animation model of the entire project would be considered an added advantage.	75	85
9. QUALITY MANAGEMENT	20	Bidders shall demonstrate a well-established Quality Management system for executing large and complex assignments. The Quality Management presented would be graded subjectively. Bidder shall have implemented Quality Management System in its line of business and be ISO 9001 Certified	15	20
Total Marks (Qualifying Marks 800)	1000		815	895

Signature: _____

GOVERNMENT OF SINDH
 INFORMATION TECHNOLOGY
 DEPARTMENT
 KARACHI

MEETING MINUTES OF GOVERNMENT SELECTION COMMITTEE OF ITS SPECIAL
 TASK FORCE FOR SECT. OF SINDH POLICE FOR EVALUATION OF APP
 PROPOSALS BY THE SINDH POLICE DEPARTMENT, KARACHI, SINDH, PAKISTAN.
 HELD AT KARACHI, PAKISTAN ON 22/08/14

The meeting of the committee for the selection of the Special Task Force for the evaluation of APP proposals for the Sindh Police Department, Karachi, held on 22/08/14 at the Sindh Information Center, Government of Sindh, Karachi, Sindh, Pakistan. The committee was chaired by the Additional Secretary (Information Technology) Department, Government of Sindh, Karachi, Sindh, Pakistan. The following members attended the meeting:

1. (Mr. Ahmed Leghari) in Chair
 Additional Secretary (Information Technology)
 Information System & Technology Department
 Government of Sindh

2. (Ataur Hussain Balochi)
 Deputy Director
 Information System & Technology Department
 Government of Sindh

3. (Mahammad Qudus)
 Section Officer (Data Entry)
 Information System & Technology Department
 Government of Sindh

4. (Shahid Ali)
 Senior Programmer
 Information System & Technology Department
 Government of Sindh

(Yasir Qureshi)
 Senior Programmer
 Information System & Technology Department
 Government of Sindh



Karachi, dated: 20th August, 2019

SUBJECT: MINUTES OF THE MEETING REGARDING OPENING OF FINANCIAL BIDS OF THE TECHNICALLY QUALIFIED FIRMS AND ALSO WORKING OF CUMULATIVE TOTAL SCORE OF TECHNICAL & FINANCIAL EVALUATION OF BIDS FOR THE SELECTION/HIRING OF THE PROJECT MANAGEMENT CONSULTANT FOR THE PROJECT "DATA CENTER FOR GOVERNMENT OF SINDH PC-II" HELD ON 25th AUGUST, 2019 IN THE COMMITTEE ROOM OF IS&T DEPARTMENT UNDER THE CHAIRMANSHIP OF ADDITIONAL SECRETARY(TECHNICAL) / CHAIRMAN CONSULTANT SELECTION COMMITTEE, IS&T DEPARTMENT, GOVT. OF SINDH.

Attendance Sheet (copy to be submitted)

Following members attended the meeting:

- | | | |
|-----|--|----------|
| 01. | Mr. Saiz Ahmad Laghari,
Additional Secretary (Technical),
IS&T Department, Govt. of Sindh, Karachi. | In Chair |
| 02. | Ms. Farzana Shahani,
Chief (S&T),
Planning & Development Department,
Govt. of Sindh | Member |
| 03. | Mr. Adhar Hussain Batochi,
Deputy Director,
IS&T Department, Govt. of Sindh, Karachi. | Member |
| 04. | Mr. Muhammad Qasim,
Section Officer (Dev-IV),
Finance Department, Govt. of Sindh, Karachi. | Member |
| 05. | Mr. Yasir Khan Noorani,
In Charge Project Director
Data Center For Govt. of Sindh
IS&T Department, Govt. of Sindh | Member |

The Chair welcomed the members of the Consultant Selection Committee and representatives of the technically qualified shortlisted firms namely M/s Deloitte and M/s SATC and asked Incharge Project Director Data Center, to brief about the evaluation process so that all the members of the Consultant Selection Committee are familiar with the updates of the whole evaluation process.

Incharge Project Director Data Center, IS&TD informed the forum that 2 (Two) shortlisted firms namely M/s Deloitte and M/s SATC submitted their Technical and Financial Proposals against the RFP. He further informed that the Consultant Selection Committee had conducted the technical evaluation process, and both the companies who submitted their Technical and Financial Proposals against the RFP were found Technically Responsive / Technically Qualified by the Consultant Selection Committee and met the evaluation criteria as mentioned in the RFP. Therefore, the Consultant Selection Committee recommended opening the financial bids of the technically qualified / technically responsive shortlisted firms i.e. M/s Deloitte and M/s SATC.

Contd..P.2

The score sheet of M/s. SATC is as follows:

Name	Technical	Financial	Overall
M/s. SATC	87.5	87.5	87.5
M/s. Dabholi	75.0	75.0	75.0
M/s.
M/s.

Decision of the Consultant Selection Committee

The Consultant Selection Committee has compared the bid of M/s. SATC as the Best Valid and Bidder's cost of Rs. 100,00,000/- against other bidders for Project Management Consultant. After consolidation of both scores (Technical and Financial) through QCBS method and as per formula mentioned in the RFP, the bid of M/s. SATC is selected as Project Management Consultant for the project under Center for Government of Sindh (CGP). Therefore the Consultant Selection Committee recommended awarding the contract to M/s. SATC for the Project Management Consultant of the project. The other firm namely Dabholi remained unsuccessful bidder in series as mentioned above as evaluated by the committee.

The meeting was ended with a vote of thanks from and to the Chair.

Signatures of the Members of Consultant Selection Committee:

- 1. Mr. ...
Chairman of Consultant Selection Committee
Sindh Department of ...
- 2. Mr. ...
Member
Sindh Department of ...
- 3. Mr. ...
Member
Sindh Department of ...
- 4. Mr. ...
Member
Sindh Department of ...
- 5. Mr. ...
Member
Sindh Department of ...

Handwritten signatures of the committee members, including the Chairman and several members, written in ink over the printed names and titles.