



Benazir Bhutto Shaheed Human Resource Research &Development Board, Government of Sindh



## Request for Proposal for Selection of Consultant Firm to Conduct Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs

August 2015

### **Foreword**

This Standard Request for Proposals is applicable to consultant assignments by the procuring agencies of Sindh province whose legal agreement makes reference to the Sindh Public Procurement Rules, 2010.

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### **Preface**

- 1. This document Standard Request for Proposals (SRFP) is to be used for various selection methods described in the SPPR 2010.
- 2. Before preparing an RFP, the procuring agency/ user must be familiar with the SPPR 2010, and Rule No 72
- 3. Rule No 72 (1) shall be adopted for assignments of standard or routine nature where well-established practices and standards exist.
- 3. In case Rule No 72 (1) is not to be used, as the assignment is not an standard or routine nature, and standards and practices are not well-established, and procuring agency choses other method of selection according to Rule No 72 (2), (3), (4), (5), and (6), the reason shall be recorded in writing by the competent authority, and also sent to SPPRA with RFP.
- 4. The SRFP includes a standard Letter of Invitation, standard Instructions to Consultants, Terms of Reference, and a standard Form of Contract. The standard Instruction to Consultants and the standard General Conditions of Contract may not be modified under any circumstances. However, the Data Sheet and the Special Conditions of Contract may be used to reflect particular assignment conditions.

Section 1- Letter of Invitation				
	Section-1.L	etter of Invita	tion	
Sindh Public Procureme	ent Regulatory Autho	ority (SPPRA)		

#### Letter of Invitation/advertisement

# Consultant Firm to Conduct Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs

Benazir Bhutto Shaheed Human Resource Research & Development Board (BBSHRRDB) has been constituted through an Act of Sindh Assembly with the mandate to develop Human Resources in Sindh. The Board is required under the section 7(ii) of the BENAZIR BHUTTO SHAHEED HUMAN RESOURCE RESEARCH AND DEVELOPMENT BOARD ACT, 2013, to conduct assessment and prescribe employable skill training courses.

- 2. The Board intends to invite sealed proposals from qualified and experienced consulting firms to conduct Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs. RFP Document including Scope of work, detailed Terms of Reference (TORs), evaluation criteria, instructions to firms etc. are available and can also be downloaded from the <a href="https://www.bbsydpsindh.gov.pk">www.bbsydpsindh.gov.pk</a>as well as Sindh Public Procurement Regulatory Authority (SPPRA) <a href="https://www.pprasindh.gov.pk">www.pprasindh.gov.pk</a>.
- 3. Interested organizations/firms are requested to submit their proposals to the undersigned comprising a single package containing two separate envelopes; each envelope shall contain separately the technical proposal and the financial proposal; envelopes shall be marked as "TECHNICAL PROPOSAL-Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs" and "FINANCIAL PROPOSAL- Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs" in bold and legible letters by or before 03:00 p.m on September 03, 2015. The proposals shall be opened at 03:30 p.m on September 03, 2015 in the presence of representatives of the firms.
- 4. The firm will be selected in accordance with Rule 72(3) of SPP Rules, 2010.i.e. Quality and Cost Based Selection Method.
- 5. The RFP includes the following documents:

Section 1 – Letter of Invitation/ Advertisement

Section 2 - Instructions to Consultants (including Data Sheet)

Section 3 - Technical Proposal - Standard Forms

Section 4 - Financial Proposal - Standard Forms

Section 5 - Terms of Reference

Section 6 - Standard Forms of Contract

Yours sincerely,
Research & Development Coordinator
Benazir Bhutto Shaheed Human Resource Research and Development Board,
Chief Minister's Secretariat, Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi.
Phone: 021-99204032 Fax: 021-35651160
www.bbsydpsindh.gov.pk

Section 2. Instructions to Consultants

#### **Instructions to Consultants**

[Note to the Procuring Agency, this Section 2 - Instructions to Consultants shall not be modified. Any necessary changes, acceptable to the Procuring Agency, shall be introduced only through the Data Sheet (e.g., by adding new reference paragraphs)]

#### **Definitions**

- (a) "Procuring Agency (PA)" means the department with which the selected Consultant signs the Contract for the Services.
- (b) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals
- (c) "Contract" means an agreement enforceable by law and includes General and Special Conditions of the contract.
- (d) "Data Sheet" means such part of the Instructions to Consultants that is used to reflect specific assignment conditions.
- (e) "Day" means calendar day including holiday.
- (f) "Government" means the Government of Sindh.
- (g) "Instructions to Consultants" (Section 2 of the RFP) means the document which provides shortlisted Consultants with all information needed to prepare their Proposals.
- (h) "LOI" (Section 1 of the RFP) means the Letter of Invitation sent by the procuring agency to the Consultant.
- (i) "Proposal" means the Technical Proposal and the Financial Proposal.
- (j) "RFP" means the Request For Proposal prepared by the procuring Agency for the selection of Consultants.
- (k) "Sub-Consultant" means any person or entity to whom the Consultant subcontracts any part of the Services.
- (l) "Terms of Reference" (TOR) means the document included in the RFP as Section 5 which explains the objectives, scope of work, activities, tasks to be performed, respective responsibilities of the procuring agency and the Consultant, and expected results and deliverables of the assignment.

#### 2. Introduction

- 2.1 The Procuring agency named in the Data Sheet will select aconsulting firm/organization (the Consultant) from those listed in the Letter of Invitation, in accordance with the method of selection specified in the Data Sheet.
- 2.2 The eligible Consultants (shortlisted if so) are invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified in the Data Sheet. The Proposal will be the basis for contract negotiations and ultimately for a signed Contract with the selected Consultant.
- 2.3 Consultants should familiarize themselves with rules / conditions and take them into account while preparing their Proposals. Consultants are encouraged to attend a pre-proposal conference if one is specified in the Data Sheet. Attending the pre-proposal conference is, however optional. Consultants may liaise with procuring agency's representative named in the Data Sheet for gaining better insight into the assignment.
- 2.4 Consultants shall bear all costs associated with the preparation and submission of their proposals and contract negotiation. The Procuring Agency reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultants.
- 2.5 Procuring Agency may provide facilities and inputs as specified in Data Sheet.

#### 3. Conflict of Interest:

- 3.1.1 Consultants are required to provide professional, objective, and impartial advice and holding the Procuring Agency interestparamount. They shall strictly avoid conflict with otherassignments or their own corporate interest. Consultants have anobligation to disclose any situation of actual or potential conflictthat impacts their capacity to serve the best interest of the Procuring Agency, or that may reasonably be perceived ashaving such effect. Failure to disclose said situations may lead to the disqualification of the Consultant or the termination of its Contract.
- 3.1.2 Without limitation onthe generality of the foregoing, Consultants, and any of their affiliates, shall be considered to have a conflict of interest and shall not be recruited, under anyof the circumstances set forth below:
  - (i) A consultant that has been engaged by the procuringagency to providegoods, works orservicesother thanconsulting services for a project, any of its affiliates, shallbe disqualified from providing consulting services related to those goods, works or services. Conversely, a firmhired to provide consulting services for the preparation orimplementation of a project, any of its affiliates, shall

bedisqualified from subsequently providing goods or worksor services other than consulting services resulting from ordirectly related to the firm's consulting services for such preparation or implementation.

- (ii) A Consultant (including its Personnel and Sub-Consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may be in conflict withanother assignment of the Consultant to be executed for the same or for another Procuring Agency.
- (iii) A Consultant (including its Personnel and Sub-Consultants) that has a business or family relationshipwith a member of the Procuring Agency's staff who isdirectly or indirectly involved in any part of (i) the preparation of the Terms of Reference of the assignment, (ii) the selection process for such assignment, or (iii) supervision of the Contract, may not be awarded aContract, unless the conflict stemming from this relationship has been resolved.

#### 3.2 ConflictingRelationships:

Government officials and civil servants may be hired asconsultants only if:

- (i) They are on leave of absence without pay;
- (ii) They are not being hired by the agency they were workingfor, six months prior to going on leave; and
- (iii) Their employment would not give rise to any conflict ofinterest.

#### 6. Fraud and Corruption:

It is Government's policy that Consultantsunder the contract(s), observe the highest standard of ethics during the procurement and execution of such contracts. In pursuit of this policy, the ProcuringAgency follows the instructions contained in Sindh Public Procurement Rules 2010 which defines:

"corrupt and fraudulent practices" includes the offering, giving, receiving, or soliciting, directly or indirectly of anything of value to influence the act of another party for wrongful gain or any act oromission, including misrepresentation, that knowingly or recklesslymisleads or attempt mislead a party to obtain a financial or otherbenefit or to avoid an obligation;

Under Rule 35 of SPPR2010, "The PA can inter-alia blacklistBidders found to be indulging in corrupt or fraudulent practices. SuchSindh Public Procurement Regulatory Authority (SPPRA) barring action shall be duly publicized and communicated to the SPPRA. Provided that any supplier or contractor who is to be blacklisted shall be accorded adequate opportunity of being heard".

#### 7. **Integrity Pact:**

Pursuant to Rule 89 of SPPR 2010 Consultant undertakes to sign an Integrity pact in accordance with prescribed format attached heretofor all the procurements estimated to exceed Rs. 2.5 million. (Annex-A).

#### 8. Eligible Consultant:

- Outlined under Rule 73 and 74 of SPPR2010 for the Contract(s) for which these RFP documents are being issued, those firms -in case of Joint Ventures with the same partner(s) and JointVenture structure that had been pre-qualified are eligible.
- 6.2 Short listed consultants emerging from request of expression of interest are eligible.

#### 9. **Eligibility of Sub-Consultants:**

7.1 A shortlisted Consultant would not be allowed to associate with Consultants who have failed to qualify the short listing process.

#### 10. Only one Proposal:

Shortlisted Consultants may only submit one proposal. If aConsultant submits or participates in more than one proposal, such proposals shall be disqualified. Participation of the same Sub-Consultant, including individual experts, to more than one proposal is not allowed.

#### 11. **Proposal Validity:**

- 9.1 The Data Sheet indicates Proposals validity that shall not bemore than 90 days in case of National Competitive Bidding(NCB) and 120 days in case of International competitiveBidding (ICB). During this period, Consultants shall maintainthe availability of Professional staff nominated in the Proposal. The Procuring Agency will make its best effort to completenegotiations within this period. Should the need arise; however, the Procuring Agency may request Consultants to extend the validity period of their proposals. Consultants who agree to such extension shall confirm that they maintain the availability of the Professional staff nominated in the Proposal, or in their confirmation of extension of validity of the Proposal, Consultants may submit new staff in replacement, who would be considered in the final evaluation for contract award. Consultants who do not agree have the right to refuse to extend the validity of their Proposals.
- 9.2 Consultants shall submit required bid security along withfinancial proposal defined in the data sheet (which shall not be less than one percent and shall not exceed five percent of bid amount)

#### 12. Clarification and Amendment in RFP Documents:

- 10.1 Consultants may request for a clarification of contents of the bidding document in writing, and procuring agency shall respond to such queries in writing within three calendar days, provided they are received at least five calendar days prior to the date of opening of proposal. The procuring agency shall communicate such response to all parties who have obtained RFP document without identifying the source of inquiry. Should the PA deem it necessary to amend the RFP as a result of a clarification, it shall do so.
- 10.2 At any time before the submission of Proposals, the Procuring Agency may

amend the RFP by issuing an addendum/ corrigendum in writing. The addendum shall be sent to all Consultants and will be binding on them. Consultants shall acknowledge receipt of all amendments. To give Consultants reasonable time in which to take an amendment into account in their Proposals the Procuring Agency may, if the amendment is substantial, extend the deadline for the submission of Proposals.

#### 13. **Preparation of Proposals:**

- 11.1 In preparing their Proposal, Consultants are expected to examine in detail the documents comprising the RFP. Materialdeficiencies (deviation from scope, experience and qualification of personnel) in providing the information requested may result rejection of a Proposal.
- 11.2 The estimate number of professional staff months or the budgetrequired for executing the assignment should be shown in thedata sheet, but not both. However, proposal shall be based onthe professional staff month or budget estimated by the consultant.

#### 14. Language:

12.1 The Proposal as well as all related correspondence exchanged by the Consultants and the Procuring Agency shall be written in English However it is desirable that the firm's Personnel have a workingknowledge of the national and regional languages of Islamic Republic of Pakistan.

#### 15. Technical Proposal Format and Content:

- 13.1 While preparing the Technical Proposal, consultants must giveparticular attention to the following:
  - (i) If a consultant considers that it does not have all theexpertise for the assignment, it may obtain a full range of expertise by associating with individual consultant(s) and/or other firms or entities in a joint venture or sub-consultancy, as appropriate. The international consultants are encouraged to seek the participation of local consultants by entering into a joint venture with, or subcontracting part of the assignment to, national consultants.
  - (ii) For assignments on a staff-time basis, the estimated number of professional staff-months is given in the Data Sheet. The proposal shall, however, be based on the number of professional staff-months estimated by the firm. For fixed-budget-based assignments, the available budget is given in the Data Sheet, and the Financial Proposal shall not exceed this budget.
  - (iii) It is desirable that the majority of the key professional staff proposed be permanent employees of the firm or have an extended and stable working relationship with it.

- (iv) Proposed professional staff must, at a minimum, have the experience indicated in the Data Sheet, preferably working under similar geographical condition.
- (v) Alternative professional staff shall not be proposed, and only one curriculum vitae (CV) shall submitted for each position.
- 13.2 The Technical Proposal shall provide the following information using the attached Standard Forms (Section 3):
  - (i) A brief description of the consultant organization and an outline of recent experience on assignments (Section 3B) of a similar nature. For each assignment, the outline should indicate, *inter alia*, the profiles of the staff , duration of the assignment, contract amount, and firm's involvement.
  - (ii) Any comments or suggestions on the Terms of Reference and on the data, a list of services, and facilities to be provided by the PA (Section 3C).
  - (iii)The list of the proposed staff team by specialty, the tasks that would be assigned to each staff team member, and their timing (Section 3E).
  - (iv) CVs recently signed by the proposed professional staff and the authorized representative submitting the proposal (Section 3F). Key information should include number of years working for the consultant and degree of responsibility held in various assignments during the last.
  - (v) \_\_\_\_\_ (PA may give number of years as per their requirement) years Estimates of the total staff input (professional and support.
  - (vi) staff; staff time) needed to carry out the assignment supported by bar chart diagrams showing the time.
  - (vii) proposed for each professional staff team member (Sections 3E and 3G).
  - (viii) A detailed description of the proposed methodology, work plan for performing the assignment, staffing, and monitoring of training, if the Data Sheet specifies training as a major component of the assignment (Section 3D).
  - (ix) Any additional information requested in the Data Sheet.
- 13.3 The Technical Proposal shall not include any financial information.

#### 14. Financial Proposal:

14.1 The Financial Proposal shall be prepared using the attached Standard Forms (Section 4). It shall list all costs associated with the assignment, including (a) remuneration for staff (in the field and at the Consultants' office), and (b) reimbursable expenses indicated in the Data Sheet (if applicable). Alternatively Consultant may provide their own list of cost. If appropriate, these costs should be broken down by activity. All activities and items described in the Technical Proposal must be priced separately; activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.

#### **15.** Taxes:

15.1 The Consultant will be subject to all admissible taxes including stamp duty and service charges at a rate prevailing on the date of contract agreement unless exempted by relevant tax authority.

#### 16. Submission, Receipt, and Opening of Proposals:

- 16.1 Proposal shall contain no interlineations or overwriting. Submission letters for both Technical and Financial Proposals should respectively be in the format of TECH-1 of Section 3, and FIN-1 of Section 4. All pages of the original Technical and Financial Proposals will be initialed by an authorized representative of the Consultants (Individual Consultant). The authorization shall be in the form of a written power of attorney accompanying the Proposal.
- 16.2 All required copies of the Technical Proposal are to be made from the original. If there are discrepancies between the original and the copies of the Technical Proposal, the original governs.
- 16.3 The original and all copies of the Technical Proposal shall be placed in a sealed envelope clearly marked "Technical Proposal" Similarly, the original Financial Proposal (if required under the selection method indicated in the Data Sheet) shall be placed in a sealed envelope clearly marked "Financial Proposal" followed by name of the assignment, and with awarning "DonotopenwithTheTechnicalProposal." If the Financial Proposal is not submitted in a separate sealedenvelope duly marked as indicated above, this will constitutegrounds for declaring the Proposal non-responsive.
- 16.4 The Proposals must be sent to the address indicated in the DataSheet and received by the PA no later than the time and the dateindicated in the Data Sheet, or any extension to this date. Anyproposal received by the PA after the deadline for submissionshall be returned unopened. In order to avoid any delay arisingfrom the postal or PA's internal despatch workings, Consultantsshould

ensure that proposals to be sent through couriers shouldreach a day before the deadline for submission.

#### 17. Proposal Evaluation:

17.1 From the time the Proposals are opened to the time the Contractis awarded, the Consultants should not contact the PA on anymatter related to its Technical and/or Financial Proposal. Anyeffort by Consultants to influence the PA in the examination, evaluation, ranking of Proposals, and recommendation foraward of Contract may result in the rejection of the Consultants' Proposal.

Evaluators of Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded.

#### 18. Evaluation of Technical Proposal:

18.1 The evaluation committee shall evaluate the TechnicalProposals on the basis of their responsiveness to the Terms ofReference, applying the evaluation criteria, sub-criteria, andpoint system specified in the Data Sheet. Each responsiveProposal will be given a technical score (St). A Proposal shallbe rejected at this stage if it fails to achieve the minimum technical score indicated in the Data Sheet.

In the case of Quality-Based Selection, Selection Based onConsultant's Qualifications, and Single-Source Selection, thehighest ranked consultant or firm selected on a single-sourcebasis is invited to negotiate its proposal and the contract on thebasis of the Technical Proposal and the Financial Proposalsubmitted.

#### **Public Opening and Evaluation of Financial Proposals:**

#### (LCS, QCBS, and Fixed Budget Selection Methods Only)

18.2 After the technical evaluation is completed, the PA shall notifyin writing Consultants that have secured theminimum.

Qualifying marks, the date, time and location, allowing a reasonable time, for opening the Financial Proposals. Consultants' attendance at the opening of Financial Proposals is optional.

Financial proposals of those consultants who failed to secure minimum qualifying marks shall be returned un opened.

#### 19. Evaluation of Financial Proposal:

19.1 Financial Proposals shall be opened publicly in the presence of the Consultants' representatives who choose to attend. The name of the Consultants and the technical scores of the Consultants shall be read aloud. The Financial Proposal of the Consultants who met the minimum qualifying mark will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals

- shall be then opened, and the total prices read aloud and recorded. Copy of the record shall be sent to all Consultants.
- 19.2 The Evaluation Committee will correct any computational errors. When correcting computational errors, in case of discrepancy between a partial amount and the total amount, or between word and figures the formers will prevail. In addition to the above corrections, activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.
- 19.3 In case of **Least Cost Selection LCS Method**, the bid found tobe the lowest evaluated bid shall be accepted.
- 19.4 **In case of Quality and Cost Based Selection QCBS Method** the lowest evaluated Financial Proposal (Fm) will be given the maximum financial score (Sf) of 100 points. The financial scores (Sf) of the other Financial Proposals will be computed as indicated in the Data Sheet. Proposals will be ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) indicated in the Data Sheet: S = St x T% + Sfx P%. The firm achieving the highest combined technical and financial score will be invited for negotiations.
- 19.5 In the case of Fixed-Budget and Quality Based Selection, the Procuring Agency will select the firm that submitted the highest ranked Technical Proposal.

#### 20. **Negotiations:**

20.1 Negotiations will be held at the date and address indicated in theData Sheet. The invited Consultant will, as a pre-requisite forattendance at the negotiations, confirm availability of allProfessional staff. Failure in satisfying such requirements mayresult in the PA proceeding to negotiate with the next-rankedConsultant. Representatives conducting negotiations on behalfof the Consultant must have written authority to negotiate and conclude a Contract.

#### 21. Technical Negotiations:

21.1 Technical Negotiations will include a discussion of the Technical Proposal, the proposed technical approach and methodology, work plan, organization and staffing, and anysuggestions made by the Consultant to improve the Terms of Reference. The PA and the Consultants will finalize the Termsof Reference, staffing schedule, work schedule, logistics, andreporting. These documents will then be incorporated in the Contract as "Description of Services". Minutes of negotiations, which will be signed by the PA and the Consultant, will become part of Contract Agreement.

#### **22.** Financial Negotiations:

22.1 If applicable, it is the responsibility of the Consultant, beforestarting financial negotiations, to contact the local taxauthorities to determine the tax

amount to be paid by the Consultant under the Contract. The financial negotiations willinclude a clarification (if any) of the firm's tax liability, and themanner in which it will be reflected in the Contract; and willreflect the agreed technical modifications in the cost of theservices. Consultants will provide the PA with the information remuneration rates described in the Appendix attached to Section 4 (i.e. Financial Proposal - Standard Forms of this RFP.

#### 23. Availability of Professional Staff / Experts:

23.1 Having selected the Consultant on the basis of, among otherthings, an evaluation of proposed Professional staff, the PAexpects to negotiate a Contract on the basis of the Professional staff named in the Proposal. Before contract negotiations, the PA will require assurances that the Professional staff will beactually available. The PA will not consider substitutions duringcontract negotiations unless both parties agree that undue delayin the selection process makes such substitution unavoidable orfor reasons such as death or medical incapacity. If this is not thecase and if it is established that Professional staff confirming were offeredin the proposal without their the Consultant may be disqualified. Any proposed substitute shall have equivalent or better qualifications and experience than theoriginal candidate and be submitted by the Consultant within the period of time specified in the letter of invitation to negotiate.

#### 24. Award of Contract:

- 24.1 After completing negotiations, the Procuring Agency shall award the Contract to the selected Consultant and within seven of the award of contract, Procuring Agency shall publish on the website of the Authority and on its own website, if such a website exists, the result of the bidding process, identifying the bid through procuring identifying number, if any and the following information, evaluation report, form of contract and letter of award, bill of quantity or schedule of requirement, as the case may be.
- 24.2 After publishing of award of contract consultant required to submit a performance security at the rate indicated in date sheet.
- 24.3 The Consultant is expected to commence the assignment on the date and at the location specified in the Data Sheet.

#### 25. Confidentiality:

25.1 Information relating to evaluation of Proposals and recommendations concerning awards shall not be disclosed to the Consultants who submitted the Proposals or to other persons not officially concerned with the process, until the publication of the award of Contract. The undue use by any Consultant of confidential information related to the process may result in the rejection of its Proposal.

#### **Data Sheet**

	Data Sneet		
	Name of the Assignment is: Training Need Assessment (TNA) study of unemployed youth		
1 1	in Sindh and Future career Needs		
1.1	The Name of the PA's official (s):		
	Address: 5 <sup>th</sup> Floor State life Building No.3,Dr.Ziauddin Ahmed Road,Karachi		
	Telephone: 009299204032 Facsimile: 009235651160		
	E-mail: procurement@bbsydpsindh.gov.pk		
1.2			
	The method of selection is: Quality & Cost Based Selection Method		
	The Edition of the Guidelines is: SPP Rules, 2010(amended 2013)& Standard RFP document of SPPRA		
	Standard RFF document of SFFRA		
1.3	Financial Proposal to be submitted together with Technical Proposal:		
	Yes No		
1000 1000 1000 1000 1000 1000 1000 100			
1.4	The PA will provide the following inputs and facilities: All record/data of trainees required to conduct the study according to given ToRs.		
1,4	required to conduct the study according to given Toks.		
	The Proposal submission address is: 5 <sup>th</sup> Floor State Life Building No.3,Dr.Ziauddin		
1.5	Ahmed Road, Karachi		
	Proposals must be submitted no later than the following date and time:		
	03:00 p.m on September 03, 2015		
1.6	Expected date for commencement of consulting services:		
	September 22, 2015		
	5 <sup>th</sup> Floor State Life Building No.3,Dr.Ziauddin Ahmed Road, Karachi		
0.1			
9.1	Proposals shall remain valid till 90 days after the opening date.		
10.1	Clarifications may be requested not later than <u>five</u> days before the		
	Submission/opening date.		
	The address for requesting clarifications is: as stated at para 1.1 above		
12	The Proposal as well as all related correspondence exchanged by the		
14	Consultants and the Procuring Agency shall be written in English However it		
	is desirable that the firm's Personnel have a working knowledge of the		
	national and regional languages of Sindh, Karachi Islamic Republic of Pakistan.		
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Sindh Public Procurement Regulatory Authority (SPPRA)

13.1	.1 The format of the Technical Proposal to be submitted is: FTP,		
	or STP <u>✓</u>		
13.2(vii)	Training is a specific component of this assignment: Yes No ✓ [If yes, provide appropriate information]:		
15.1	Amounts payable by the PA to the Consultant under the contract are to be subject		
to lo	ocal taxation, stamp duty and service charges.		
16.2	Consultant must submit the original and one copy of the Technical Proposal and		
the original	of the Financial Proposal.		
16.3	Consultants to state local cost in the national currency (PKR).		
Yes_✓	_ No		

- 13.1 Criteria, sub criteria, and point system for the evaluation of Simplified Technical Proposals (STP) are:
- (i) Adequacy of the proposed technical approach, methodology and work plan in responding to the Terms of Reference:

  40

Parameters	Points
Experience of the Consultant (as a firm) relevant to the Assignment(Documentary proof	f 20
is required to be attached with proposal- incase if the documentary proof is not provided	,
this parameter will be marked as zero.)	
a) At least five years' experience of working as a firm in related areas and have qualified	l
personnel to undertake the assignment(proof of services given with the name of	f
organization) 5 points	
b) Proven ability of substantial involvement in assessments, evaluations and/or review	S
in related areas with Government Departments and coordinate with divers	e
government, non-governmental and private sector organizations/ institutes. (At least	5
work related references are to be provided) 5 points	
c) Financial Stability( Last five years audited accounts 2014-15,2013-14,2012-13,2011	-
12,2010-11) 5 points	
d) Existence in all 23 districts in Sindh, if do not have existence at the time of proposa	
submission; must be able to give an undertaking that can setup/manage qualified and	1
experienced representatives to facilitate the study 5 points	
Approach &Methodology for the study	20
i. Technical Approach and Methodology: Appropriateness to the study, correspond to th	e
ToRs, understanding of the objectives, presentation is clear, sequence of activities and	l
planning is logical and realistic 10 points	
ii. Strategy for executing work (logical, efficient timeliness of the work plan) 1	)
points	
Total points for criterion (i):	[40]

Marking under this criteria is solely dependent upon submission of complete CVs of the all the positions stated below. In case of absence of CVs, the respective position will be awarded no or zero points

Team Composition	Required Number	Points with weights in percentages
a)Project Manager /Team Leader		15
Minimum Post graduate degree in Education, Economics, Business, public policy, social science or related subject is required from a reputed university(Specialization in labour economics will be an asset)	1	30%
Minimum three years of experience is supervising, leading assignments of similar nature and have handled minimum three studies of similar nature in last three years  Knowledge of region and language		60%
Knowledge of region and language		1070
c)Training Specialist		10
Minimum Post graduate degree in social sciences, development management, or related subject is required from a reputed university	1	30%
Minimum three years of experience as Training Specialist/ core person in training related areas, experience in training needs assessment	1	60%
Knowledge of region and language		10%
c) Survey Specialist		5
Minimum Post graduate degree in statistics, sociology, social sciences, economics, or related subject is required from a reputed university	30%	
Minimum three years of experience is developing survey tools, analysis and evaluation of at least three studies of similar nature	1	60%
Knowledge of region and language		10%
d) Social Researcher/Field worker		30
Minimum Graduate degree in statistics, social science, economics, and/or other relevant field	20%	
Minimum two years of field work experience(data collection)	60%	
Knowledge of region and language		20%
Total points for criterion (ii):		[60]

Total Weight for each position is [100%] Total points for the two criteria: 100

Weightage of technical score: 70 % Weightage of Financial score: 30 %

Remuneration Type: Lump sum

Expected date and address for contract negotiations: September 22, 2015

- **24.2** Successful consultant is required to submit performance security in the form of pay order/demand draft or bank guarantee: 5 % of the contract price
- **5.1** Consultant undertake to sign Integrity Pact for the procurement estimated to exceed Pak Rs. 2.5 million

### **Section 3. Technical Proposal - Standard Forms**

[Comments in brackets] provide guidance to the shortlisted Consultants for the preparation of their Technical Proposals; they should be deleted from the Technical Proposals to be submitted.]

Refer to Reference Paragraph 3.4 of the Data Sheet for format of Technical Proposal to be submitted, and paragraph 3.4 of Section 2 of the RFP for Standard Forms required and number of pages recommended.

Form TECH-1.	Technical Proposal Submission Form	21
Form TECH-2.	Consultant's Organization and Experience	22
A - Consulta	nt's Organization	22
B - Consulta	nt's Experience	23
	Comments and Suggestions on the Terms of Reference and on Counterparties to be Provided by the PA	
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Form TECH-8.	Work Schedule	31

#### FORM TECH-1. TECHNICAL PROPOSAL SUBMISSION FORM

[Location, Date]

To:
The Secretary,
Benazir Bhutto Shaheed
Human Resource Research and Development Board,
Chief Minister's Secretariat
Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi.

Dear Sirs:

We, the undersigned, offer to provide the consulting services for *Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs* in accordance with your Request for Proposal dated [*Insert Date*] and ourProposal. We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope <sup>1</sup>.

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

If negotiations are held during the period of validity of the Proposal, i.e., before the date indicated in the Data Sheet, we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We undertake, if our Proposal is accepted, to initiate the consulting services related to the assignment not later than the date indicated in the Data Sheet.

We understand you are not bound to accept any Proposal you receive.
We remain,
Yours sincerely,
Authorized Signature [In full and initials]:
Name and Title of Signatory:
Name of Firm:
Address:

# FORM TECH-2. CONSULTANT'S ORGANIZATION AND EXPERIENCE **B** - Consultant's Experience

[Using the format below, provide information on each assignment (minimum 05 assignments/projects out of which at least 02 assignment/project in Government Sector) for which your firm, was legally contracted either individually or as a corporate entity or as one of the major companies within an association, for carrying out consulting services similar to the ones requested under this assignment. Use 20 pages.]

Assignment name:	Approx. value of the contract (in current US\$ or Euro):
Country: Location within country:	Duration of assignment (months):
Name of PA:	Total No of staff-months of the assignment:
Address:	Approx. value of the services provided by your firm under the contract (in current US\$ or Euro):
Start date (month/year): Completion date (month/year):	No of professional staff-months provided by associated Consultants:
Name of associated Consultants, if any:	Name of senior professional staff of your firm involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader):
Narrative description of Project:	
Description of actual services provided by your	staff within the assignment:
Firm's Name:	

# FORM TECH-3. COMMENTS AND SUGGESTIONS ON THE TERMS OF REFERENCE AND ON COUNTERPART STAFF AND FACILITIES TO BE PROVIDED BY THE PA

# A - Terms of Reference for Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs (Phase-I to Phase-VII)

#### **Background and Introduction**

Benazir Bhutto Shaheed Youth Development Program [BBSYDP] was initiated in the year 2008-09 which has trained more than 200,000 educated, semi literate, uneducated youth [18 to 35 Years] in 386 trades of 89 employable sectors with an objective to facilitate them for employment and curtail poverty. The Program is designed to address the poverty and unemployment of youth by imparting them skilled trainings in the employable trades; viewing the dire need of society to develop quality human resource through a strategic and focused program to raise the economy of province in specific and country in general leading to a prosperous Pakistan. Moreover, it would improve the socio-economic conditions of masses and generate employment opportunities. This program will also increase the public and private sectors efficiency via well placed trained and skilled work force.

The broad objectives of the Program are to:

- Train human resources in Sindh to cater to the needs of public and private sector in local and international markets;
- Provide stipend to various categories of unemployed educated youth, with a view to provide them some income;
- Provide quality trainings and certification to approximately 100,000 unemployed educated youth in first phase through technical and professional institutes and "On-Job training" by the public and private sector to increase their employability; and
- Provide linkage to the trained manpower to the local and international job market and explore self-employment opportunities.

In view of the above, this consultancy aims at assessing the training needs of unemployed youth in educational institutions and urban/rural localities and the availability of vacancies in services sector department/potential employers through qualitative and quantitative survey in Sindh. The assessment will serve as a useful source of information for identifying the capacity building activities. The plan will also take into consideration and assess possibilities of partnership with the other organizations/institutions etc. providing job opportunities.

The BBSYDP has received financial support from The World Bank towards this program and now intends of training need assessment of youth **having matriculation** / **intermediate qualification** for future employment.

The overall objective is to assess the need of the training programs for the youth for their employment local and overseas (self employed, employed by entrepreneurs/ organizations/ firms/ industries etc, and further education) However, specific objectives are to:

i. assess the training (short and long term) needs of youth in different trades/ programs;

- ii. assess the need of various firms/ organizations/ industries/ and entrepreneurs for employing the trained youth in different trades in the Sindh province of Pakistan and overseas
- iii. recommend/prescribe for identified trainings/ institutes and trades to be considered for the BBSYDP in future.

BBSYDP intends to engage consulting firms/ organizations to undertake and complete the assignment within the period of four (04) months

**Scope**: This study will assess the need of various trainings to be imparted to unemployed youth in Sindh province of Pakistan, and prescribe such training/institutes for employability in local as well as overseas market and self-employment.

**Methodology**: The training need assessment will be based on the following but not limited to:

- desk study/ review of existing relevant data/ documentation
- field survey/interview of a representative sample of target audience/ market industry
- followed by its analysis of the data
- presentation and preparation of report.

More specifically the firm/ organization will:

- Develop an interview guide and questionnaire;
- Propose a representative sample for the interviews with unemployed youth. The sample shall be representative of the trades/courses to be needed, gender, etc.;
- Identify the locations at which the trained youth will be employed;
- Interview with the unemployed youth in urban/rural locations and other information;
- Interview with the potential employers and overseas recruitment agents
- to assess their need for the youth to be employed and other relevant information;
- Interview with the training institutes/DMOs of representative sample to assess the need for the youth to be employed;
- Data collection and analysis;
- Reporting (inception report and final report).

**Time schedule**: The firm/ organization will undertake the assignment for duration of four months starting from September to December 2015.

#### Qualification of the Firms/ organization

- The firm/ organization must possess at least 5 years demonstrated experience of assessments and have qualified personnel to undertake the assignment.
- It should be a relevant professional body/ organization registered operating under regulations of Government of Pakistan.
- It should have specialized HR/ field staff (experience and education pertaining to survey design and implementation nation and data management for carrying out the assignment through Sindh province.
- It should have requisite office setup / infrastructure.
- The firm/ organization must be registered with the Income Tax Sales Tax and other professionally related registering bodies (wherever applicable).

- It should have excellent report writing skills
- Provide certificate having no litigation or bankruptcy in previous tenure.

#### Notes: <u>Comments (on the TOR and on counterpart staff and facilities)</u>

{Your suggestions should be concise and to the point, and incorporated in your Proposal. Please also include comments, if any, on counterpart staff and facilities to be provided by the Client. For example, administrative support, office space, data, background reports, etc.}

# FORM TECH-4. DESCRIPTION OF APPROACH, METHODOLOGY AND WORK PLAN FOR PERFORMING THE ASSIGNMEN

{Suggested structure of your Technical Proposal}

#### a) Technical Approach, Methodology

Please explain your understanding of the objectives of the assignment as outlined in the Terms of Reference (TOR), the technical approach, and the methodology you would adopt for implementing the tasks to deliver the expected output(s); the degree of detail of such output; Please do not repeat/copy the TORs in here.

#### b) Work Plan.

Please outline the plan for the implementation of the main activities/tasks of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and tentative delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan and work schedule showing the assigned tasks for each expert. A list of the final documents (including reports) to be delivered as final output(s) should be included here. The work plan should be consistent with the Work Schedule Form.

#### c) Organization and Staffing:

Please describe the structure and composition of your team, including the list of the Key Experts, Non-Key Experts and relevant technical and administrative support staff.

### FORM TECH-5. TEAM COMPOSITION AND TASK ASSIGNMENTS

Name of Staff	Firm	Area of Expertise	Position Assigned	Task Assigned
		1		

# FORM TECH-6. CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF

(CVsshould be inconformity with the numbers required in criteria (ii) 13.1 of the data sheet)

1.	Proposed Position [only one co	candidate shall be nominated for each position]:			
2. Name of Firm [Insert name of firm proposing the staff]:					
3.	Name of Staff [Insert full name]	]:			
4.	Date of Birth:	Nationality:			
5.		versity and other specialized education of staff member, giving names of dates of obtainment]:			
6.	Membership of Professiona	al Associations:			
7.	Other Training [Indicate signig	ficant training since degrees under 5 - Education were obtained]:			
8.	Countries of Work Experie	ence:[List countries where staff has worked in the last ten years]:			
9.	Languages [For each language i	indicate proficiency: good, fair, or poor in speaking, reading, and writing]:			
10.		ng with present position, list in reverse order every employment held by staff for each employment (see format here below): dates of employment, name ons held.]:			
Fro	om [Year]:To [Year]:				
Em	ployer:				
Pos	sitions held:				

11. Detailed Tasks Assigned	12. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned							
[List all tasks to be performed	[Among the assignments in which the staff has been involved,							
under this assignment]	indicatethe following information for those assignments that best illustrate staff capability to handle the tasks listed under point 11.]							
	Name of assignment or project:							
	Year:							
	Location:							
	PA:							
	Activities performed:							
describes me, my qualification	to the best of my knowledge and belief, this CV correctly s, and my experience. I understand that any wilful misstatement by disqualification or dismissal, if engaged.							
	Date:							
[Signature of staff member or author	ized representative of the staff]  Day/Month/Year							
Full name of authorized representation	entative:							

# FORM TECH-7. STAFFING SCHEDULE<sup>1</sup>

N°	Name of Staff		Staff input (in the form of a bar chart)												Total staff-month input		
IN		1	2	3	4	5	6	7	8	9	10	11	12	n	Home	Field <sup>3</sup>	Total
Forei	gn																
1		[Home]															
1		[Field]	- 40 - 30 - 40		105 Jd. 105	18 08. 185				200 500	ide de de	- 10 SEC	80 3K	10 St. 10 St.			
2						<del>- 20 32</del>	3.7 10				100 100 100	1000 At 1000		- 10 N			
3			-0														1
				n n						20 20	- 10 N			55 D W	3		-
n			10 10 10										10 10		20	25	-
											Subto	∟ tal					
Local											<u> </u>				*		
1		[Home]												1			
1		[Field]	- 81 - 81 - 8					T		7 7			20 - 20				
2			<u> </u>		× × ×	- x						13 E 3	Y 18	C 3 8	3.0		1
					100 Jan 100							1000 1000	N 30		7		-
n																	
											Subto	tal		1.00	- 22		
											Total						

- For Professional Staff the input should be indicated individually; for Support Staff it should be indicated by category (e.g.: draftsmen, clerical staff, etc.).
- 2 Months are counted from the start of the assignment. For each staff indicate separately staff input for home and field work.

	3	Field	work	means	work	carried	out	at a	place	other	than	the	Consul	ltant's	home	office
--	---	-------	------	-------	------	---------	-----	------	-------	-------	------	-----	--------	---------	------	--------

Full time input	Part time input

#### FORM TECH-8. WORK SCHEDULE

	1	Months <sup>2</sup>												
N°	Activity 1	1	2	3	4	5	6	7	8	9	10	11	12	n
1														
2														
3														
4														
5														
		_			_									
n														

<sup>1</sup> Indicate all main activities of the assignment, including delivery of reports (e.g.: inception, interim, and final reports), and other benchmarks such as PA approvals. For phased assignments indicate activities, delivery of reports, and benchmarks separately for each phase.

<sup>2</sup> Duration of activities shall be indicated in the form of a bar chart.

### **Section 4. Financial Proposal - Standard Forms**

[Comments in brackets [] provide guidance to the shortlisted Consultants for the preparation of their Financial Proposals; they should be deleted from the Financial Proposals to be submitted.]

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to

the instructions provided under para. 3.6 of Section 2. Such Forms are to be used whichever is the selection

method indicated in para. 4 of the Letter of Invitation.

Form FIN-1.	Financial Proposal Submission Form.	33
Form FIN-2.	Summary of Costs	34
Form FIN-3.	Breakdown of Costs by Activity <sup>1</sup>	35
Form FIN-4.	Breakdown of Remuneration 1	36
Form FIN-4.	Breakdown of Remuneration 1	38
Form FIN-5.	Breakdown of Reimbursable Expenses 1	39
Form FIN-5.	Breakdown of Reimbursable Expenses	41
<b>Appendix.</b> Fin	ancial Negotiations - Breakdown of Remuneration Rates	42

#### FORM FIN-1. FINANCIAL PROPOSAL SUBMISSION FORM

[Location, Date]

To:

The Secretary,
Benazir Bhutto Shaheed
Human Resource Research and Development Board,
Chief Minister's Secretariat
Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi

#### Dear Sirs:

We, the undersigned, offer to provide the consulting services for Training Need Assessment (TNA) study of unemployed youth in Sindh and Future career Needs in accordance with your Request for Proposal dated [*Insert Date*] and our Technical Proposal. Our attached Financial Proposal is for the sum of [*Insert amount(s) in words and figures*].

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contractnegotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Paragraph Reference 1.12 of the Data Sheet.

No commissions and gratuities have been or are to be paid by us to agents relating to this Proposal and Contract execution.

We understand you are not bound to accept any Proposal you receive.

We remain.

Yours sincerely,

Authorized Signature [In full and initials]:

Name and Title of Signatory:

Name of Firm:

Address:

1 Amounts must coincide with the ones indicated under Total Cost of Financial proposal in Form FIN-2.

Sindh Public Procurement Regulatory Authority (SPPRA)

Section

### FORM FIN-2. SUMMARY OF COSTS

Item	Costs (PKR)
Total Cost of Financial Proposal	

1 Indicate the total costs including local taxes to be paid by the PA . Such total costs must coincide with the sum

of the relevant Subtotals indicated in all Forms FIN-3 provided with the Proposal.

Sindh Public Procurement Regulatory Authority (SPPRA)

# FORM FIN-3. Breakdown of Costs by Activity 1

	3
Group of Activities (Phase) <sup>2</sup>	<b>Description</b> <sup>3</sup>

<b>Group of Activities (Phase)</b> <sup>2</sup>	Costs (PKR)
Remuneration <sup>4</sup>	
Reimbursable Expenses <sup>4</sup>	
Subtotals	

- Form FIN-3 shall be filled at least for the whole assignment. In case some of the activities require different modes of billing and payment (e.g.: the assignment is phased, and each phase has a different payment schedule), the Consultant shall fill a separate Form FIN-3 for each group of activities. For each currency, the sum of the relevant Subtotals of all Forms FIN-3 provided must coincide with the Total Costs of Financial Proposal indicated in Form FIN-2.
- 2 Names of activities (phase) should be the same as, or correspond to the ones indicated in the second column of Form TECH-8.
- 3 Short description of the activities whose cost breakdown is provided in this Form.
- 4 Remuneration and Reimbursable Expenses must respectively coincide with relevant Total Costs indicated in Forms FIN-4, and FIN-5.

# FORM FIN-4. Breakdown of Remuneration 1

(This Form FIN-4 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump-Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

Name <sup>2</sup>	Position <sup>3</sup>	Staff-month Rate <sup>4</sup>
Office Based Staff		
		[Home] [Field]
Field Staff		
		[Home] [Field]
		[Trem]

- 1 Form FIN-4 shall be filled in for the same Professional and Support Staff listed in Form TECH-7.
- 2 Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).
- 3 Positions of the Professional Staff shall coincide with the ones indicated in Form TECH-5.
- 4 Indicate separately staff-month rate and currency for home and field work.

# FORM FIN-5. Breakdown of Reimbursable Expenses

(This Form FIN-5 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

N°	Description 1	Unit	Unit Cost <sup>2</sup>
	Per diem allowances	Day	
	International flights <sup>3</sup>	Trip	
	Miscellaneous travel expenses	Trip	
	Communication costs between [Insert place] and [Insert place]		
	Drafting, reproduction of reports		
	Equipment, instruments, materials, supplies, etc.		
	Shipment of personal effects	Trip	
	Use of computers, software		
	Laboratory tests.		
	Subcontracts		
	Local transportation costs		
	Office rent, clerical assistance		
	Training of the PA's personnel 4		

<sup>1</sup> Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.

<sup>2</sup> Indicate unit cost and currency.

<sup>3</sup> Indicate route of each flight, and if the trip is one- or two-ways.

<sup>4</sup> Only if the training is a major component of the assignment, defined as such in the TOR.

# **Sample Form**

	•
Consulting Firm: Assignment:	Country: Date:
Consultant's Represe	entations Regarding Costs and Charges
We hereby confirm that:	
	e attached table are taken from the firm's payroll records aff members listed which have not been raised other than e policy as applied to all the firm's staff;
(b) attached are true copies of the lat	est salary slips of the staff members listed;
(c) the away from headquarters allohave agreed to pay for this assignment to	owances indicated below are those that the Consultants of the staff members listed;
	table for social charges and overhead are based on the latest three years as represented by the firm's financial
(e) said factors for overhead and soc profit-sharing.	cial charges do not include any bonuses or other means of
[Name of Consulting Firm]	
Signature of Authorized Representative	Date
Name:	
Title:	

# **Consultant's Representations Regarding Costs and Charges**

(Expressed in [insert name of currency])

Perso	onnel	1	2	3	4	5	6	7	8
Name	Position	Basic Salary per Working	Social	Overhead 1	Subtotal	Fee <sup>2</sup>	Away from Headquarters	Proposed Fixed Rate per Working	Proposed Fixed Rate per Working
		Month/Day/Year	Charges				Allowance	Month/Day/Hour	Month/Day/Hour 1
Home	Office								
Fie	eld								

- 1. Expressed as percentage of 1
- 2. Expressed as percentage of 4

# **II. General Conditions of Contract**

#### 1. GENERAL PROVISIONS

- **1.1 Definitions** Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:
  - (a) "Applicable Law" means the Sindh Public Procurement Act, thereunder Rules 2010.
  - (b) "Procuring Agency PA" means the implementing department which signs the contract
  - (c) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals.
  - (d) "Contract" means the Contract signed by the Parties and all the attached documents listed in its Clause 1, that is General Conditions (GC), the Special Conditions (SC), and the Appendices.
  - (e) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause 6;
  - (f) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Clause GC 2.1.
  - (g) "Foreign Currency" means any currency other than the currency of the PA's country.
  - (h) "GC" means these General Conditions of Contract.
  - (i) "Government" means the Government of Sindh.
  - (j) "Local Currency" means Pak Rupees.
  - (k) "Member" means any of the entities that make up the joint venture/consortium/association, and "Members" means all these entities.
  - (1) "Party" means the PA or the Consultant, as the case may be, and "Parties" means both of them.

- (m) "Personnel" means persons hired by the Consultant or by any Sub-Consultants and assigned to the performance of the Services or any part thereof.
- (n) "SC" means the Special Conditions of Contract by which the GC may be amended or supplemented.
- (o) "Services" means the consulting services to be performed by the Consultant pursuant to this Contract, as described in the Terms of References.
- (p) "Sub-Consultants" means any person or entity to whom/which the Consultant subcontracts any part of the Services.
- (q) "In writing" means communicated in written form with proof of receipt.
- **1.2 Law Governing** This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the applicable law.
- **1.3 Language** This Contract is executed in the language specified in the SC, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.
- 1.4 Notices
- 1.4.1 Any notice, request or consent required or permitted to be given or made pursuant to this Contract shall be in writing. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SC.
- 1.4.2 A Party may change its address for notice hereunder by giving the other Party notice in writing of such change to the address specified in the SC.
- **1.5 Location** The Services shall be performed at such locations as are specified in special condition of contract and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the PA may approve.
- 1.6 Authority of In case the Consultant consists of a joint venture/ consortium/ association Member in of more than one individual firms, the Members hereby authorize the Charge individual firms or specified in the SC to act on their behalf in exercising all the Consultant's rights and obligations towards the PA under this Contract, including without limitation the receiving of instructions and payments from the PA.

# 1.7 Authorized Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the PA or the Consultant may be taken or executed by the officials specified in the SC.

# 1.8 Taxes and Duties

The Consultant, Sub-Consultants, and their Personnel shall pay such direct or indirect taxes, duties, fees, and other impositions levied under the Applicable Law as specified in the SC, the amount of which is deemed to have been included in the Contract Price.

# 1.9 Fraud and Corruption

A. If the PA determines that the Consultant and/or its Personnel, sub-contractors, sub-consultants, services providers and suppliers has engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices, in competing for or in executing the Contract, then the PA may, after giving 14 days notice to the Consultant, terminate the Consultant's employment under the Contract, and may resort to other remedies including blacklisting/disqualification as provided in SPPR 2010.

Any personnel of the Consultant who engages in corrupt, fraudulent, collusive, coercive, or obstructive practice during the execution of the Contract, shall be removed in accordance with Sub-Clause 4.2.

## **Integrity Pact**

- B. If the Consultant or any of his Sub-consultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-G to this Form of Contract, then the Client shall be entitled to:
  - (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Sub-consultant, agents or servants;
  - (b) terminate the Contract; and
  - (c) recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Sub-consultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 1.9 A. Payment upon such termination shall be made under Sub-Clause 1.9 A after having deducted the amounts due to the Client under 19 B Sub-Para (a) and (c).

# 2. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT

# 2.1 Effectiveness of Contract

This Contract shall come into effect on the date the Contract is signed by both Parties or such other later date as may be stated in the SC. The date the Contract comes into effect is defined as the Effective Date.

# 2.2 Commencement of Services

The Consultant shall begin carrying out the Services not later than the number of days after the Effective Date specified in the SC.

# 2.3 Expiration of Contract

Unless terminated earlier pursuant to Clause GC 2.6 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the SC.

# **2.4 Modifications or Variations**

Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.

### 2.5 Force Majeure

The failure on the part of the parties to perform their obligation under the contract will not be considered a default if such failure is the result of natural calamities, disasters and circumstances beyond the control of the parties.

# 2.5.2 No Breach of Contract

The failure of a Party to fulfill any of its obligations under the contract shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract, and (b) has informed the other Party as soon as possible about the occurrence of such an event.

# 2.5.3 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

### 2.5.4 Payments

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purposes of the Services and in reactivating the Service after the end of such period.

#### 2.6 Termination

## 2.6.1 By the PA

The PA may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause GC 2.6.1. In such an occurrence the PA shall give a not less than thirty (30) days' written notice of termination to the Consultant, and sixty (60) days' in the case of the event referred to in (e).

- (a) If the Consultant does not remedy the failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the PA may have subsequently approved in writing.
- (b) If the Consultant becomes insolvent or bankrupt.
- (c) If the Consultant, in the judgment of the PA has engaged in corrupt or fraudulent practices in competing for or in executing the Contract.
- (d) If, as the result of Force Majeure, the Consultant(s) are unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (e) If the PA, in its sole discretion and for any reason whatsoever, decides to terminate this Contract.
- (f) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GC 8 hereof.

# 2.6.2 By the Consultant

The Consultants may terminate this Contract, by not less than thirty (30) days' written notice to the PA, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (c) of this Clause GC 2.6.2:

- (a) If the PA fails to pay any money due to the Consultant pursuant to this Contract without consultants fault.
- (b) Pursuant to Clause GC 7 hereof within forty-five (45) days after receiving written notice from the Consultant that such payment is overdue.
- (c) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (d) If the PA fails to comply with any final decision reached as a result of arbitration pursuant to Clause GC 8 hereof.

## 2.6.3Payment upon Termination

Upon termination of this Contract pursuant to Clauses GC 2.6.1 or GC 2.6.2, the PA shall make the following payments to the Consultant:

- (a) payment pursuant to Clause GC 6 for Services satisfactorily performed prior to the effective date of termination;
- (b) except in the case of termination pursuant to paragraphs (a) through (c), and (f) of Clause GC 2.6.1, reimbursement of any reasonable cost incident to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel and their eligible dependents.

### 3. OBLIGATIONS OF THE CONSULTANT

#### 3.1 General

# 3.1.1 Standard of Performance

The Consultant shall perform the Services and carry out their obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the PA, and shall at all times support and safeguard the PA's legitimate interests in any dealings with Sub-Consultants or third Parties.

**3.2 Conflict of** The Consultant shall hold the PA's interests paramount, without any **Interests** consideration for future work, and strictly avoid conflict with otherassignments or their own corporate interests.

3.2.1 Consultants not to Benefit from Commissions, Discounts, etc. The payment of the Consultant pursuant to Clause GC 6 shall constitute the Consultant's only payment in connection with this Contract or the Services, and the Consultant shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultant shall use their best efforts to ensure that the Personnel, any Sub-Consultants, and agents of either of them similarly shall not receive any such additional payment.

3.2.2 Consultant and Affiliates not to be Otherwise Interested in Project The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-Consultants and any entity affiliated with such Sub-Consultants, shall be disqualified from providing goods, works or services (other than consulting services) resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.

3.2.3 Prohibition of Conflicting Activities

The Consultant shall not engage, and shall cause their Personnel as well as their Sub-Consultants and their Personnel not to engage, either directly or indirectly, in any business or professional activities which would conflict with the activities assigned to them under this Contract.

- 3.3 Confidentiality Except with the prior written consent of the PA, the Consultant and the Personnel shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Personnel make public the recommendations formulated in the course of, or as a result of, the Services.
- **3.4** Insurance to The Consultant (a) shall take out and maintain, and shall cause any Sub**be Taken Out** Consultants to take out and maintain, at their (or the Sub-Consultants', as the case may be) own cost but on terms and conditions approved by the by the Consultant PA, insurance against the risks, and for the coverage, as shall bespecified in the SC; and (b) at the PA's request, shall provide evidence to the PA showing that such insurance has been taken out and maintained and that the current premiums have been paid.
- 3.5 Consultant's Actions Requiring **PA's Prior Approval**

The Consultant shall obtain the PA's prior approval in writing before taking any of the following actions:

- (a) entering into a subcontract for the performance of any part of the Services,
- (b) appointing such members of the Personnel not listed by name in Appendix C, and
- (c) any other action that may be specified in the SC.
- **3.6** Reporting (a) The Consultant shall submit to the PA the reports and documents **Obligations** specified in (PA may insert appendix) hereto, in the form, in the numbers and within the time periods set forth in the said Appendix.
  - (b) Final reports shall be delivered in CD ROM in addition to the hard copies specified in said Appendix.
- **3.7 Documents** (a) All Prepared by the Consultant to be the **Property of** the PA
  - plans, drawings, specifications, designs, reports, other documents and software submitted by the Consultant under this Contract shall become and remain the property of the PA, and the Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the PA, together with a detailed inventory thereof.
  - (b) The Consultant may retain a copy of such documents and software. Restrictions about the future use of these documents, if any, shall be

specified in the SC.

# **Inspection and Auditing**

**3.8** Accounting, 3.8.1 The Consultant shall keep, and shall cause its Sub-consultants to keep, accurate and systematic accounts and records in respect of in accordance with internationally accepted the Contract. accounting principles and in such form and detail as will clearly identify relevant time changes and costs.

> 3.8.2 The Consultant shall permit, and shall cause its Sub-consultants to permit, the PA and/or persons appointed by the PA to inspect its accounts and records relating to the performance of the Contract and the submission of the Proposal to provide the Services, and to have such accounts and records audited by auditors appointed by the PA if requested by the PA. The Consultant's attention is drawn to Clause 1.9.1 which provides, inter alia, that acts intended to materially impede the exercise of the PA's inspection and audit rights provided for under Clause 3.8 constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the PA's prevailing sanctions procedures.).

### 4. Consultant's Personnel

# Personnel

**4.1 Description of** The Consultant shall employ and provide such qualified and experienced Personnel and Sub-Consultants as are required to carry out the Services. The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultant's Key Personnel are described in Appendix C. The Key Personnel and Sub-Consultants listed by title as well as by name in Appendix C are hereby approved by the PA.

# 4.2 Removal and/or Replacement of Personnel

- (a) Except as the PA may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultant, such as retirement, death, medical incapacity, among others, it becomes necessary to replace any of the Key Personnel, the Consultant shall provide as a replacement a person of equivalent or better qualifications.
- (b) If the PA finds that any of the Personnel have (i) committed serious misconduct or have been charged with having committed a criminal action, or (ii) have reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultant shall, at the PA's written request specifying the grounds thereof, a replacement a person with qualifications and provide as

experience acceptable to the PA.

(c) The Consultant shall have no claim for additional costs arising out of or incidental to any removal and/or replacement of Personnel.

### 5. OBLIGATIONS OF THE PA

- **5.1 Assistance and** The PA shall use its best efforts to ensure that the Government shall **Exemptions** provide the Consultant such assistance and exemptions as specified in the SC.
- Applicable Law
  Law with respect to taxes and duties wihich increases or decreases the
  Related to
  Law related to cost incurred by the Consultant in performing the
  Services, then the Taxes and remuneration and reimbursable expenses
  Remuneration
  Other wise payable to the Duties Consultant under this Contract shall
  Be increased or decreased accordingly by agreement between the
  Parties, and corresponding adjustments shall be made to the amounts
  referred to in Clauses GC 6.2 or (b), as the case may be.
- **5.3 Services and** The PA shall make available free of charge to the Consultant the **Facilities** Services and Facilities listed under Appendix F.

#### 6. PAYMENTS TO THE CONSULTANT

- **6.1 Security** The consultant has to submit bid security and the performance security at the rate mention in SC.
- **Lump-Sum Payment**The total payment due to the Consultant shall not exceed the Contract Price which is an all inclusive fixed lump-sum covering all costs required to carry out the Services described in Appendix A. Except as provided in Clause 5.2, the Contract Price may only be increased above the amounts stated in Clause 6.2 if the Parties have agreed to additional payments in accordance with Clause 2.4

- **6.3** Contract Price The price payable in Pak Rupees/foreign currency/ is set forth in the SC.
- **6.4 Payment for** For the purpose of determining the remuneration due for additional **Additional** services as may be agreed under Clause 2.4, a breakdown of the lump-

**Services** sum price is provided in Appendices D and E.

**6.5 Terms and** Payments will be made to the account of the Consultant and according **Conditions of**to the payment schedule stated in the SC. Unless otherwise stated in the **Payment** SC, the first payment shall be made against the provision by the

Consultant of an advance payment guarantee for the same amount, and shall be valid for the period stated in the SC. Such guarantee shall be in the form set forth in Appendix G hereto, or in such other form, as the PA shall have approved in writing. Any other payment shall be made after the conditions listed in the SC for such payment have been met, and the Consultant has submitted an invoice to the PA specifying the amount due.

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## 7. GOOD FAITH

**7.1** Good Faith The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

### 8. SETTLEMENT OF DISPUTES

- **8.1 Amicable** The Parties agree that the avoidance or early resolution of disputes **Settlement** iscrucial for a smooth execution of the Contract and the success of theassignment. The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.
- **8.2 Dispute** Any dispute between the Parties as to matters arising pursuant to this **Resolution** Contract that cannot be settled amicably within thirty (30) days afterreceipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement in accordancewith the provisions specified in the SC.

# **III. Special Conditions of Contract**

Number of GC Clause	Am	nendments of, and Supplements to, Clauses in the General Conditions of Contract
<b>{1.1}</b>	Sindh Public 2010(amende	Procurement Act and Sindh Public Procurement Rules d 2013).
1.3	The language	is English.
1.4	The addresses Procuring Ag	s are: ency: Benazir Bhutto Shaheed Human Resource Research & Development Board
	Attention:	Secretary-BBSHRRDB
	Facsimile:	092-35651160
	E-mail:	procurement@bbsydp.gov.pk
	Consultant:	
	Attention:	
	Facsimile:	
	E-mail:	

# **Special Condition of Contract**

1.7	The Authorized Representatives are:	
	Deputy Director (Cons	ultancy& HR)
	For the PA: BBSHRRDB	
	For the Consultant:	
1.8	The PA warrants that the PA shall (as withholding deposit into government's treasury such collection Sub-Consultants and the Personnel, any indirect to impositions imposed, under the Applicable Law, Consultants and the Personnel in respect of	n, on behalf of the Consultant, the axes, duties, fees, levies and other
	(a) any payments whatsoever made to the and the Personnel (other than national Pakistan), in connection with the carrying	als or permanent residents of
2.2	Tentative date for the commencement of Serv	rices is September 22, 2015.
2.3	The time period shall be <b>Four months</b> .	
3.7(b)	{The Consultant shall not use these documents and software for purposes unrelated to this Contract without the prior written approval of the PA.}  Bid Security: 5% of the bid	
6.1	Performance Security for successful bidder Contract Price	r/Consultant: 5% of the
6.3	The amount in Pak Rupees.	
6.5	The accounts are for local currency: <i>PKR</i>	
	Payments inclusive of all expenditure and all according to the following schedule:	
	Payme	nt schedule Payment schedule of

Deliverable	Payment schedule, % of Lump-Sum Amount	Payment schedule of Lump-Sum Amount in Figures
On the submission and acceptance of inception report along with required documents as specified in reporting requirements (terms of Reference)	10	
On submission and acceptance of interim report documenting the progress/status of the study	10	
On submission and acceptance of draft report documenting the results of the data collection related to impact assessment	30	
On submission and acceptance of draft report documenting the results of the data collection related to training needs assessment	30	
On submission and acceptance of Final Report having entire analysis & evaluation of data with respect to Input, Process and Output; including executive presentation	20	

Sindh Public Procurement Regulatory Authority (SPPRA)

Disputes shall be settled through arbitration Act of 1940 in accordance with the following provisions:

Arbitration without court Intervention (Chapter II-2)

#### **CONTRACT**

THIS CONTRACT ("Contract") is entered into this [insert starting date of assignment], by and between Benazir Bhutto Shaheed Human Resource Research & Development Board ("the PA") having its principal place of business at [insert PA"s address], and [insert Consultant"s name] ("the Consultant") having its principal office located at [insert Consultant"s address].

WHEREAS, the PA wishes to have the Consultant performing the services hereinafter referred to, and

WHEREAS, the Consultant is willing to perform these services,

NOW THEREFORE THE PARTIES hereby agree as follows:

- 1. Services
- (i) The Consultant shall perform the services specified in Annex A, "Terms of Reference and Scope of Services," which is made an integral part of this Contract ("the Services").
- (ii) The Consultant shall provide the reports listed in Annex B, "Consultant's Reporting Obligations," within the time periods listed in such Annex, and the personnel listed in Annex C, "Cost Estimate of Services, List of Personnel and Schedule of Rates" to perform the Services.
- **2. Term** The Consultant shall perform the Services during the period commencing *[insert start date]* and continuing through *[insert completion date]* or anyother period as may be subsequently agreed by the parties in writing.
- **3. Payment** A. Ceiling

For Services rendered pursuant to Annex A, the PA shall pay the Consultant an amount not to exceed [insert amount]. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tax obligation that may be imposed on the Consultant.

C. Payment Conditions

Payment shall be made in [specify currency], no later than 30 days following submission by the Consultant of invoices in duplicate to the Coordinator designated in paragraph 4.

**4. Economic** In order to adjust the remuneration for inflation, a price adjustment provision **Price Adjustment** has been included if the contract has duration of more than 18 months or if the inflation is expected to exceed ----% per annum. The adjustment will be made every 12 months after the date of the contract for remuneration. Remuneration will be adjusted by using the relevant index as per following provision: "Payments for remuneration made in accordance with Clause 3 shall be

adjusted as follows:

Sindh Public Procurement Regulatory Authority (SPPRA)

Remuneration pursuant to the rates set forth in Annex C shall be adjusted every 12 months (and, for the first time, with effect for the remuneration earned in the [13] th calendar month after the date of the Contract) by applying the following formula:

$$R_{l}=R_{lo}\times I_{lo}$$

where  $R_l$  is the adjusted remuneration,  $R_{lo}$  is the remuneration payable on the basis of the rates set forth in Annex C for payable remuneration,  $I_l$  is the official rate of inflation for the first month for which the adjustment is to have effect and,  $I_{lo}$  is the official rate of inflation for the month of the date of the Contract."

#### A. <u>Coordinator</u>

# 5. Project Administratio

The PA designates Mr./Ms. [insert name] as PA's Coordinator; the Coordinator shall be responsible for the coordination of activities under the Contract, for receiving and approving invoices for payment, and for acceptance of the deliverables by the PA.

#### B. Timesheets

During the course of their work under this Contract the Consultant's employees providing services under this Contract may be required to complete timesheets or any other document used to identify time spent, as instructed by the Coordinator.

#### C. Records and Accounts

The Consultant shall keep accurate and systematic records and accounts in respect of the Services, which will clearly identify all charges and expenses. The PA reserves the right to audit, or to nominate a reputable accounting firm to audit, the Consultant's records relating to amounts claimed under this Contract during its term and any extension, and for a period of three months thereafter.

- **6. Performance** The Consultant undertakes to perform the Services with the highest standards **Standard** of professional and ethical competence and integrity. The Consultant Shallpromptly replace any employees assigned under this Contract that the PA considers unsatisfactory.
- **7. Confidentiality-** The Consultants shall not, during the term of this Contract and within twoyears after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the PA's business or operations without the prior written consent of the PA.
- **8.** Ownership of Any studies, reports or other material, graphic, software or otherwise, prepared Material by the Consultant for the PA under the Contract shall belong to and remain the property of the PA. The Consultant may retain a copy of such documents and

software.

		software.	
be sha (ot	termination, that the state of	Consultant agrees that, during the to be Consultants and any entity affiliar be disqualified from providing goo rtain Services or any continuation to closely Activities related to the Ser	ds, works or services hereof) for any project
10. Ins	surance	The Consultant will be responsible coverage for their personnel and eq	for taking out any appropriate insurance juipments.
11. As	ssignment	The Consultant shall not assign thereof it without the PA's prior wr	this Contract or Subcontract any portion itten consent.
Co	nw overning ontract and nnguage	•	the laws of Islamic Republic of Pakistan or language of the Contract shall be English.
		pute arising out of this Contract, wies, shall be referred to adjudication with the Arbitration Act of 1940	rhich cannot be amicably settled <b>Resolution</b> /arbitration in accordance
FOR T	ГНЕ РА		FOR THE CONSULTANT
	Signed by _		Signed by

Sindh Public Procurement Regulatory Authority (SPPRA)

Title: \_\_\_\_\_

Title: \_\_\_\_\_





# Benazir Bhutto Shaheed Human Resource Research & Development Board, Government of Sindh



Request for Proposal
For
Selection of Chartered Accountant Firm to Prepare Mechanism for Internal
Audit and Conduct Quarterly Internal Audit of Benazir Bhutto Shaheed
Human Resource Research & Development Board for
FY 2015-16

# August 2015

# **Foreword**

This Standard Request for Proposals is applicable to consultant assignments by the procuring agencies of Sindh province whose legal agreement makes reference to the Sindh Public Procurement Rules, 2010

# **CONTENTS**

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# **Preface**

- 1. This document Standard Request for Proposals (SRFP) is to be used for various selection methods described in the SPPR 2010.
- 2. Before preparing an RFP, the procuring agency/ user must be familiar with the SPPR 2010, and Rule No 72
- 3. Rule No 72 (1) shall be adopted for assignments of standard or routine nature where well-established practices and standards exist.
- 3. In case Rule No 72 (1) is not to be used, as the assignment is not an standard or routine nature, and standards and practices are not well-established, and procuring agency choses other method of selection according to Rule No 72 (2), (3), (4), (5), and (6), the reason shall be recorded in writing by the competent authority, and also sent to SPPRA with RFP.
- 4. The SRFP includes a standard Letter of Invitation, standard Instructions to Consultants, Terms of Reference, and a standard Form of Contract. The standard Instruction to Consultants and the standard General Conditions of Contract may not be modified under any circumstances. However, the Data Sheet and the Special Conditions of Contract may be used to reflect particular assignment conditions.

Section 1- Letter of Invitation
Section-1. Letter of Invitation
Sindh Public Procurement Regulatory Authority (SPPRA)

## Letter of Invitation/advertisement

# **Chartered Accountant Firm to Prepare Mechanism for Internal Audit and** to Conduct Quarterly Audit of

### Benazir Bhutto Shaheed Human Resource Research & Development Board for FY 2015-16

Benazir Bhutto Shaheed Human Resource Research & Development Board (BBSHRRDB) has been constituted through an Act of Sindh Assembly, with the mandate to develop Human Resources in Sindh. Board is required under the section 17(2) 'Audit and Accounts' - of the Benazir Bhutto Shaheed Human Resource Research and Development Board ACT, 2013, to maintain an internal Audit Division which shall regularly undertake institutional internal check and control.

- 2. Board invites sealed Request for proposal from qualified/registered national and international well reputed Chartered Accountant Firms, well versed with Government Accounting/Auditing standards to carryout quarterly audit of the Board for FY 2015-16. shall CA firm prepare mechanism for conduct of internal audit and prepare all required forms and financial statements. RFP-Document including Scope of work, detailed Terms of Reference (TORs), evaluation criteria, instructions to firms etc. are available and can be downloaded as well as Sindh Public Procurement Regulatory Authority www.bbsydpsindh.gov.pk (SPPRA) www.pprasindh.gov.pk.
- Interested Chartered Accountant Firms (national/international) are requested to submit their proposals to the undersigned comprising a single package containing two separate envelopes; each envelope shall contain separately the technical proposal and the financial proposal; envelopes shall be marked as "TECHNICAL PROPOSAL" and "FINANCIAL PROPOSAL" in bold and legible letters by or before 03:00 p.m on September 04, 2015.the proposals shall be opened at 03:30 p.m on September 04, 2015 in the presence of representatives of the firms.
- 4. The assignment is based at Karachi, Sindh with travel to interior Sindh if required.
- 5. It is not permissible to transfer this invitation to any other firm.
- 6. A firm will be selected in accordance with Rule 72(1) Least Cost Selection Method in accordance with the SPPR 2010(amended 2013).
- The RFP includes the following documents: 7.

Section 1 – Letter of Invitation/ Advertisement

Section 2 - Instructions to Consultants (including Data Sheet)

Section 3 - Technical Proposal - Standard Forms

Section 4 - Financial Proposal - Standard

Forms Section 5 - Terms of Reference

Section 6 - Standard Forms of Contract

Yours sincerely,

Deputy Director (Procurement)
Benazir Bhutto Shaheed Human Resource Research and Development Board,
Chief Minister's Secretariat, Government of Sindh
5<sup>th</sup> Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi.
Phone: 021-99201005-7 Fax: 021-99201004

www.bbsydpsindh.gov.pk

Section 2.Information to Consultants—Data Sheet		
	Section 2. Instructions to Consultants	
-	D. L. A. d. N. (CDDDA)	

### **Instructions to Consultants**

[Note to the Procuring Agency, this Section 2 - Instructions to Consultants shall not be modified. Any necessary changes, acceptable to the Procuring Agency, shall be introduced only through the Data Sheet (e.g., by adding new reference paragraphs)]

#### **Definitions**

- (a) "Procuring Agency (PA)" means the department with which the selected Consultant signs the Contract for the Services.
- (b) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals
- (c) "Contract" means an agreement enforceable by law and includes General and Special Conditions of the contract.
- (d) "Data Sheet" means such part of the Instructions to Consultants that is used to reflect specific assignment conditions.
- (e) "Day" means calendar day including holiday.
- (f) "Government" means the Government of Sindh.
- (g) "Instructions to Consultants" (Section 2 of the RFP) means the document which provides shortlisted Consultants with all information needed to prepare their Proposals.
- (h) "LOI" (Section 1 of the RFP) means the Letter of Invitation sent by the procuring agency to the Consultant.
- (i) "Proposal" means the Technical Proposal and the Financial Proposal.
- (j) "RFP" means the Request For Proposal prepared by the procuring Agency for the selection of Consultants.
- (k) "Sub-Consultant" means any person or entity to whom the Consultant subcontracts any part of the Services.
- (l) "Terms of Reference" (TOR) means the document included in the RFP as Section 5 which explains the objectives, scope of work, activities, tasks to be performed, respective responsibilities of the procuring agency and the Consultant, and expected results and deliverables of the assignment.

#### 2. Introduction

- 2.1 The Procuring agency named in the Data Sheet will select aconsulting firm/organization (the Consultant) from those listed in the Letter of Invitation, in accordance with the method of selection specified in the Data Sheet.
- 2.2 The eligible Consultants (shortlisted if so) are invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified in the Data Sheet. The Proposal will be the basis for contract negotiations and ultimately for a signed Contract with the selected Consultant.
- 2.3 Consultants should familiarize themselves with rules / conditions and take them into account while preparing their Proposals. Consultants are encouraged to attend a pre-proposal conference if one is specified in the Data Sheet. Attending the pre-proposal conference is, however optional. Consultants may liaise with procuring agency's representative named in the Data Sheet for gaining better insight into the assignment.
- 2.4 Consultants shall bear all costs associated with the preparation and submission of their proposals and contract negotiation. The Procuring Agency reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultants.
- 2.5 Procuring Agency may provide facilities and inputs as specified in Data Sheet.

#### 3. Conflict of Interest:

- 3.1.1 Consultants are required to provide professional, objective, and impartial advice and holding the Procuring Agency interest paramount. They shall strictly avoid conflict with other assignments or their own corporate interest. Consultants have an obligation to disclose any situation of actual or potential conflict that impacts their capacity to serve the best interest of the Procuring Agency, or that may reasonably be perceived as having such effect. Failure to disclose said situations may lead to the disqualification of the Consultant or the termination of its Contract.
- 3.1.2 Without limitation on the generality of the foregoing, Consultants, and any of their affiliates, shall be considered to have a conflict of interest and shall not be recruited, under any of the circumstances set forth below:
  - (i) A consultant that has been engaged by the procuring agency to provide goods, works or services other than consulting services for a project, any of its affiliates, shall be disqualified from providing consulting services related to those goods, works or services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, any of its affiliates, shall be

disqualified from subsequently providing goods or works or services other than consulting services resulting from or directly related to the firm's consulting services for such preparation or implementation.

- (ii) A Consultant (including its Personnel and Sub-Consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant to be executed for the same or for another Procuring Agency.
- (iii) A Consultant (including its Personnel and Sub-Consultants) that has a business or family relationship with a member of the Procuring Agency's staff who is directly or indirectly involved in any part of (i) the preparation of the Terms of Reference of the assignment, (ii) the selection process for such assignment, or (iii) supervision of the Contract, may not be awarded a Contract, unless the conflict stemming from this relationship has been resolved.

## 3.2 Conflicting Relationships:

Government officials and civil servants may be hired as consultants only if:

- (i) They are on leave of absence without pay;
- (ii) They are not being hired by the agency they were working for, six months prior to going on leave; and
- (iii) Their employment would not give rise to any conflict of interest.

# 8. Fraud and Corruption:

It is Government's policy that Consultants under the contract(s), observe the highest standard of ethics during the procurement and execution of such contracts. In pursuit of this policy, the Procuring Agency follows the instructions contained in Sindh Public procurement Rules 2010 which defines:

"corrupt and fraudulent practices" includes the offering, giving, receiving, or soliciting, directly or indirectly of anything of value to influence the act of another party for wrongful gain or any act or omission, including misrepresentation, that knowingly or recklessly misleads or attempt mislead a party to obtain a financial or other benefit or to avoid an obligation;

Under Rule 35 of SPPR 2010, "The PA can inter-alia blacklist Bidders found to be indulging in corrupt or fraudulent practices. Such Sindh Public Procurement Regulatory Authority (SPPRA) barring action shall be duly publicized and communicated to the SPPRA. Provided that any supplier or contractor who is to be blacklisted shall be accorded adequate opportunity of being heard".

### 9. **Integrity Pact:**

Pursuant to Rule 89 of SPPR 2010 Consultant undertakes to sign an Integrity pact in accordance with prescribed format attached hereto for all the procurements estimated to exceed Rs. 2.5 million. (Annex-A).

#### 10. Eligible Consultant:

- 6.1 Outlined under Rule 73 and 74 of SPPR2010 for the Contract(s) for which these RFP documents are being issued, those firms in case of Joint Ventures with the same partner(s) and Joint Venture structure that had been pre-qualified are eligible.
- 6.2 Short listed consultants emerging from request of expression of interest are eligible.

#### 11. Eligibility of Sub-Consultants:

7.1 A shortlisted Consultant would not be allowed to associate with Consultants who have failed to qualify the short listing process.

### 12. Only one Proposal:

Shortlisted Consultants may only submit one proposal. If a Consultant submits or participates in more than one proposal, such proposals shall be disqualified. Participation of the same Sub-Consultant, including individual experts, to more than one proposal is not allowed.

## 13. **Proposal Validity:**

- 9.1 The Data Sheet indicates Proposals validity that shall not be more than 90 days in case of National Competitive Bidding (NCB) and 120 days in case of International competitive Bidding (ICB). During this period, Consultants shall maintain the availability of Professional staff nominated in the Proposal. The Procuring Agency will make its best effort to complete negotiations within this period. Should the need arise; however, the Procuring Agency may request Consultants to extend the validity period of their proposals. Consultants who agree to such extension shall confirm that they maintain the availability of the Professional staff nominated in the Proposal, or in their confirmation of extension of validity of the Proposal, Consultants may submit new staff in replacement, who would be considered in the final evaluation for contract award. Consultants who do not agree have the right to refuse to extend the validity of their Proposals.
- 9.2 Consultants shall submit required bid security along with financial proposal defined in the data sheet (which shall not be less than one percent and shall not exceed five percent of bid amount)

#### 14. Clarification and Amendment in RFP Documents:

- 10.1 Consultants may request for a clarification of contents of the bidding document in writing, and procuring agency shall respond to such queries in writing within three calendar days, provided they are received at least five calendar days prior to the date of opening of proposal. The procuring agency shall communicate such response to all parties who have obtained RFP document without identifying the source of inquiry. Should the PA deem it necessary to amend the RFP as a result of a clarification, it shall do so.
- 10.2 At any time before the submission of Proposals, the Procuring Agency may

amend the RFP by issuing an addendum/ corrigendum in writing. The addendum shall be sent to all Consultants and will be binding on them. Consultants shall acknowledge receipt of all amendments. To give Consultants reasonable time in which to take an amendment into account in their Proposals the Procuring Agency may, if the amendment is substantial, extend the deadline for the submission of Proposals.

## 15. **Preparation of Proposals:**

- 11.1 In preparing their Proposal, Consultants are expected to examine in detail the documents comprising the RFP. Material deficiencies (deviation from scope, experience and qualification of personnel) in providing the information requested may result in rejection of a Proposal.
- 11.2 The estimate number of professional staff months or the budget required for executing the assignment should be shown in the data sheet, but not both. However, proposal shall be based on the professional staff month or budget estimated by the consultant.

#### 16. Language:

12.1 The Proposal as well as all related correspondence exchanged by the Consultants and the Procuring Agency shall be written in English However it is desirable that the firm's Personnel have a working knowledge of the national and regional languages of Islamic Republic of Pakistan.

## 17. Technical Proposal Format and Content:

- While preparing the Technical Proposal, consultants must give particular attention to the following:
  - (i) If a consultant considers that it does not have all the expertise for the assignment, it may obtain a full range of expertise by associating with individual consultant(s) and/or other firms or entities in a joint venture or sub-consultancy, as appropriate. The international consultants are encouraged to seek the participation of local consultants by entering into a joint venture with, or subcontracting part of the assignment to, national consultants.
  - (ii) For assignments on a staff-time basis, the estimated number of professional staff-months is given in the Data Sheet. The proposal shall, however, be based on the number of professional staff-months estimated by the firm. For fixed-budget-based assignments, the available budget is given in the Data Sheet, and the Financial Proposal shall not exceed this budget.
  - (iii) It is desirable that the majority of the key professional staff proposed be permanent employees of the firm or have an extended and stable working relationship with it.

- (iv) Proposed professional staff must, at a minimum, have the experience indicated in the Data Sheet, preferably working under similar geographical condition.
- (v) Alternative professional staff shall not be proposed, and only one curriculum vitae (CV) shall submitted for each position.
- 13.2 The Technical Proposal shall provide the following information using the attached Standard Forms (Section 3):
  - (i) A brief description of the consultant organization and an outline of recent experience on assignments (Section 3B) of a similar nature. For each assignment, the outline should indicate, *inter alia*, the profiles of the staff , duration of the assignment, contract amount, and firm's involvement.
  - (ii) Any comments or suggestions on the Terms of Reference and on the data, a list of services, and facilities to be provided by the PA (Section 3C).
  - (iii)The list of the proposed staff team by specialty, the tasks that would be assigned to each staff team member, and their timing (Section 3E).
  - (iv) CVs recently signed by the proposed professional staff and the authorized representative submitting the proposal (Section 3F). Key information should include number of years working for the consultant and degree of responsibility held in various assignments during the last.
  - (v) \_\_\_\_\_ (PA may give number of years as per their requirement) years Estimates of the total staff input (professional and support.
  - (vi) staff; staff time) needed to carry out the assignment supported by bar chart diagrams showing the time.
  - (vii) proposed for each professional staff team member (Sections 3E and 3G).
  - (viii) A detailed description of the proposed methodology, work plan for performing the assignment, staffing, and monitoring of training, if the Data Sheet specifies training as a major component of the assignment (Section 3D).
  - (ix) Any additional information requested in the Data Sheet.
- 13.3 The Technical Proposal shall not include any financial information.

## 14. Financial Proposal:

14.1 The Financial Proposal shall be prepared using the attached Standard Forms (Section 4). It shall list all costs associated with the assignment, including (a) remuneration for staff (in the field and at the Consultants' office), and (b) reimbursable expenses indicated in the Data Sheet (if applicable). Alternatively Consultant may provide their own list of cost. If appropriate, these costs should be broken down by activity. All activities and items described in the Technical Proposal must be priced separately; activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.

#### **15.** Taxes:

15.1 The Consultant will be subject to all admissible taxes including stamp duty and service charges at a rate prevailing on the date of contract agreement unless exempted by relevant tax authority.

## 16. Submission, Receipt, and Opening of Proposals:

- 16.1 Proposal shall contain no interlineations or overwriting. Submission letters for both Technical and Financial Proposals should respectively be in the format of TECH-1 of Section 3, and FIN-1 of Section 4. All pages of the original Technical and Financial Proposals will be initialed by an authorized representative of the Consultants (Individual Consultant). The authorization shall be in the form of a written power of attorney accompanying the Proposal.
- 16.2 All required copies of the Technical Proposal are to be made from the original. If there are discrepancies between the original and the copies of the Technical Proposal, the original governs.
- 16.3 The original and all copies of the Technical Proposal shall be placed in a sealed envelope clearly marked "Technical Proposal" Similarly, the original Financial Proposal (if required under the selection method indicated in the Data Sheet) shall be placed in a sealed envelope clearly marked "Financial Proposal" followed by name of the assignment, and with a warning "Do Not Open With The Technical Proposal." If the Financial Proposal is not submitted in a separate sealed envelope duly marked as indicated above, this will constitute grounds for declaring the Proposal non-responsive.
- 16.4 The Proposals must be sent to the address indicated in the Data Sheet and received by the PA no later than the time and the date indicated in the Data Sheet, or any extension to this date. Any proposal received by the PA after the deadline for submission shall be returned unopened. In order to avoid any delay arising from the postal or PA's internal despatch workings, Consultants should

ensure that proposals to be sent through couriers should reach a day before the deadline for submission.

## 17. Proposal Evaluation:

17.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultants should not contact the PA on any matter related to its Technical and/or Financial Proposal. Any effort by Consultants to influence the PA in the examination, evaluation, ranking of Proposals, and recommendation for award of Contract may result in the rejection of the Consultants' Proposal.

Evaluators of Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded.

### 18. Evaluation of Technical Proposal:

18.1 The evaluation committee shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference, applying the evaluation criteria, sub-criteria, and point system specified in the Data Sheet. Each responsive Proposal will be given a technical score (St). A Proposal shall be rejected at this stage if it fails to achieve the minimum technical score indicated in the Data Sheet.

In the case of Quality-Based Selection, Selection Based on Consultant's Qualifications, and Single-Source Selection, the highest ranked consultant or firm selected on a single-source basis is invited to negotiate its proposal and the contract on the basis of the Technical Proposal and the Financial Proposal submitted.

### **Public Opening and Evaluation of Financial Proposals:**

#### (LCS, QCBS, and Fixed Budget Selection Methods Only)

18.2 After the technical evaluation is completed, the PA shall notify in writing Consultants that have secured the minimum.

Qualifying marks, the date, time and location, allowing a reasonable time, for opening the Financial Proposals. Consultants' attendance at the opening of Financial Proposals is optional.

Financial proposals of those consultants who failed to secure minimum qualifying marks shall be returned un opened.

#### 19. Evaluation of Financial Proposal:

19.1 Financial Proposals shall be opened publicly in the presence of the Consultants' representatives who choose to attend. The name of the Consultants and the technical scores of the Consultants shall be read aloud. The Financial Proposal of the Consultants who met the minimum qualifying mark will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals

- shall be then opened, and the total prices read aloud and recorded. Copy of the record shall be sent to all Consultants.
- 19.2 The Evaluation Committee will correct any computational errors. When correcting computational errors, in case of discrepancy between a partial amount and the total amount, or between word and figures the formers will prevail. In addition to the above corrections, activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.
- 19.3 In case of **Least Cost Selection LCS Method**, the bid found tobe the lowest evaluated bid shall be accepted.
- 19.4 **In case of Quality and Cost Based Selection QCBS Method** the lowest evaluated Financial Proposal (Fm) will be given the maximum financial score (Sf) of 100 points. The financial scores (Sf) of the other Financial Proposals will be computed as indicated in the Data Sheet. Proposals will be ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) indicated in the Data Sheet: S = St x T% + Sfx P%. The firm achieving the highest combined technical and financial score will be invited for negotiations.
- 19.5 In the case of Fixed-Budget and Quality Based Selection, the Procuring Agency will select the firm that submitted the highest ranked Technical Proposal.

### 20. **Negotiations:**

20.1 Negotiations will be held at the date and address indicated in the Data Sheet. The invited Consultant will, as a pre-requisite for attendance at the negotiations, confirm availability of all Professional staff. Failure in satisfying such requirements may result in the PA proceeding to negotiate with the next-ranked Consultant. Representatives conducting negotiations on behalf of the Consultant must have written authority to negotiate and conclude a Contract.

### 21. Technical Negotiations:

21.1 Technical Negotiations will include a discussion of the Technical Proposal, the proposed technical approach and methodology, work plan, organization and staffing, and any suggestions made by the Consultant to improve the Terms of Reference. The PA and the Consultants will finalize the Terms of Reference, staffing schedule, work schedule, logistics, and reporting. These documents will then be incorporated in the Contract as "Description of Services". Minutes of negotiations, which will be signed by the PA and the Consultant, will become part of Contract Agreement.

### **22.** Financial Negotiations:

22.1 If applicable, it is the responsibility of the Consultant, before starting financial negotiations, to contact the local tax authorities to determine the tax

amount to be paid by the Consultant under the Contract. The financial negotiations will include a clarification (if any) of the firm's tax liability, and the manner in which it will be reflected in the Contract; and will reflect the agreed technical modifications in the cost of the services. Consultants will provide the PA with the information on remuneration rates described in the Appendix attached to Section 4 (i.e. Financial Proposal - Standard Forms of this RFP.

### 23. Availability of Professional Staff / Experts:

23.1 Having selected the Consultant on the basis of, among other things, an evaluation of proposed Professional staff, the PA expects to negotiate a Contract on the basis of the Professional staff named in the Proposal. Before contract negotiations, the PA will require assurances that the Professional staff will be actually available. The PA will not consider substitutions during contract negotiations unless both parties agree that undue delay in the selection process makes such substitution unavoidable or for reasons such as death or medical incapacity. If this is not the case and if it is established that Professional staff were offered in the proposal without confirming their availability, the Consultant may be disqualified. Any proposed substitute shall have equivalent or better qualifications and experience than the original candidate and be submitted by the Consultant within the period of time specified in the letter of invitation to negotiate.

#### 24. Award of Contract:

- 24.1 After completing negotiations, the Procuring Agency shall award the Contract to the selected Consultant and within seven of the award of contract, Procuring Agency shall publish on the website of the Authority and on its own website, if such a website exists, the result of the bidding process, identifying the bid through procuring identifying number, if any and the following information, evaluation report, form of contract and letter of award, bill of quantity or schedule of requirement, as the case may be.
- 24.2 After publishing of award of contract consultant required to submit a performance security at the rate indicated in date sheet.
- 24.3 The Consultant is expected to commence the assignment on the date and at the location specified in the Data Sheet.

### 25. Confidentiality:

25.1 Information relating to evaluation of Proposals and recommendations concerning awards shall not be disclosed to the Consultants who submitted the Proposals or to other persons not officially concerned with the process, until the publication of the award of Contract. The undue use by any Consultant of confidential information related to the process may result in the rejection of its Proposal.

### **Data Sheet**

	Data Sneet
	Name of the Assignment is: Chartered Accountant Firm to prepare
	Mechanism for Internal Audit and to Conduct Quarterly Audit of
1.1	BBSHRRDB for FY 2015-16
	The Name of the PA's official (s):
	Address:5 <sup>th</sup> Floor Statelife Building No.3,Dr.Ziauddin Ahmed Road,Karachi
	Telephone: 009299201005-7 Facsimile: 009299201004
	E-mail: procurement@bbsydpsindh.gov.pk
1.2	2 man procurement e eesjapsmange upn
1.2	The method of selection is: Least Cost Selection Method
	The Edition of the Guidelines is: SPP Rules, 2010 (amended 2013) &
	Standard RFP document of SPPRA
	Standard Ref. document of SEERA
1.3	Financial Proposal to be submitted together with Technical Proposal:
1.5	Yes V No
<del></del>	
	The PA will provide the following inputs and facilities: All record required for
1.4	conducting Audit in accordance with given TOR
1.⊤	conducting radit in accordance with given TOR
	The Proposal submission address is: 5 <sup>th</sup> Floor State Life Building
1.5	No.3,Dr.Ziauddin Ahmed Road, Karachi
1.3	Karaciii
	Decreasely moved by submitted as leterather the fellowing date and time.
	Proposals must be submitted no later than the following date and time:
	03:00 p.m on September 04, 2015
16	Expected data for common company of consulting convices
1.6	Expected date for commencement of consulting services October 01, 2015
	5 <sup>th</sup> Floor State Life Building No.3,Dr.Ziauddin Ahmed Road, Karachi
	5 Floor State Life building No.5, Dr. Zlauddin Allined Road, Karachi
0-1	
9.1	Proposals shall remain valid till 90 days after the opening date.
10.1	
10.1	Clarifications may be requested not later than <u>five</u> days before the
	Submission/opening date.
	The address for requesting clarifications is: as stated at para 1.1 above
12	The Proposal as well as all related correspondence exchanged by the
	Consultants and the Procuring Agency shall be written in English However it
alto alto alto alto alto	is desirable that the firm's Personnel have a working knowledge of the
	national and regional languages of Sindh, Karachi Islamic Republic of
	Pakistan.
	·

13.1	The format of the Technical Proposal to be submitted is: FTP $\_$ , or STP $\underline{\checkmark}$
13.2(vii)	Training is a specific component of this assignment: Yes No [If yes, provide appropriate information]:
15.1	Amounts payable by the PA to the Consultant under the contract are to be subject to local taxation, stamp duty and service charges.
16.2	Consultant must submit the original and one copy of the Technical Proposal and the original of the Financial Proposal.
16.3	Consultants to state local cost in the national currency (PKR).
	Yes_✓ No
10.1	

- 13.1 Criteria, sub criteria, and point system for the evaluation of Simplified Technical Proposals (STP) are:
- (i) Adequacy of the proposed technical approach, methodology and work plan in responding to the Terms of Reference: 40

Parameters	Max. Points			
Firm's experience in handling accounting and financial management services and conducting similar internal audit assignments in Public Sector during last 5 years [Documentary proof/ work orders/client certificates/ completion certificates to be submitted] 03 points for each completed assignment	15			
Firm's experience in handling accounting and financial management services and conducting similar internal audit assignments with any department/project of Sindh Government during last 5 years [Documentary proof/ work orders/client certificates/ completion certificates to be submitted] 02 points for each completed assignment	10			
Approach & methodology for each of the major task assigned  i. Understanding of Objective – 5 Marks  ii. Strategy for executing work (methodology and work plan) – 10 Marks				
Total points for criterion (i):	[40]			

(ii) Key professional staff qualifications and competence for the assignment: 60

Team Composition	Qualification	Required Number	Points
a) Senior Executive for <b>Supervisory Role</b> (Internal	Chartered	1	20

Audit) (Experience in Accounting, Financial Management, Taxation and loan appraisal in similar nature of organizations more specifically work experience of at least 5 years)	Accountant		
b) Executive (Internal Audit) (At least 3 years post- qualification experience of internal audit)	Have completed article ship from a reputable Audit Firm or a Master's degree in Finance	02	40
Total points for criterion (ii):			[60]

The number of points to be assigned to each of the above positions or disciplines shall be determined considering the following three subcriteria and relevant percentage weights:

1. General qualifications [30%]

2. Adequacy For the Assignment [60%]

3. Experience in region and Language [10%]

Total Weight [100%]

Total points for the two criteria: 100

Minimum qualifying marks: 70 points
Weightage of technical score: 70 %
Weightage of Financial score: 30 %

Remuneration Type: Lump sum

Expected date and address for contract negotiations: October 01, 2015

- **24.2** Successful consultant is required to submit performance security in the form of pay order/demand draft or bank guarantee: 5 % of the contract price
- **5.1** Consultant undertake to sign Integrity Pact for the procurement estimated to exceed Pak Rs. 2.5 million

### **Section 3. Technical Proposal - Standard Forms**

[Comments in brackets] provide guidance to the shortlisted Consultants for the preparation of their Technical Proposals; they should be deleted from the Technical Proposals to be submitted.]

Refer to Reference Paragraph 3.4 of the Data Sheet for format of Technical Proposal to be submitted, and paragraph 3.4 of Section 2 of the RFP for Standard Forms required and number of pages recommended.

Form TECH-1.	Technical Proposal Submission Form	21
Form TECH-2.	Consultant's Organization and Experience	22
A - Consulta	ant's Organization	22
B - Consulta	nnt's Experience	23
	Comments and Suggestions on the Terms of Reference and on Counter ies to be Provided by the PA	•
A - On the T	Cerms of Reference	24
B - On Cour	nterpart Staff and Facilities	25
	Description of Approach, Methodology and Work Plan for Performing	
Assignment		26
Form TECH-5.	Team Composition and Task Assignments	27
Form TECH-6.	Curriculum Vitae (CV) for Proposed Professional Staff	28
Form TECH-7.	Staffing Schedule <sup>1</sup>	30
Form TECH-8.	Work Schedule	31

### FORM TECH-1. TECHNICAL PROPOSAL SUBMISSION FORM

[Location, Date]

To:
The Secretary,
Benazir Bhutto Shaheed
Human Resource Research and Development Board,
Chief Minister's Secretariat
Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi.

Dear Sirs:

We, the undersigned, offer to provide the consulting services Chartered Accountant Firm to Prepare Conduct Quarterly Internal Audit of Benazir Bhutto Shaheed Human Resource Research & Development Board in accordance with your Request for Proposal dated [*Insert Date*] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope <sup>1</sup>.

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

If negotiations are held during the period of validity of the Proposal, i.e., before the date indicated in the Data Sheet, we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We undertake, if our Proposal is accepted, to initiate the consulting services related to the assignment not later than the date indicated in the Data Sheet.

We understand you are not bound to accept any Proposal you receive.
We remain,
Yours sincerely,
Authorized Signature [In full and initials]:
Name and Title of Signatory:
Name of Firm:
Address:

# FORM TECH-3. COMMENTS AND SUGGESTIONS ON THE TERMS OF REFERENCE AND ON COUNTERPART STAFF AND FACILITIES TO BE PROVIDED BY THE PA

### A - On the Terms of Reference

#### **BBSYDP to BBSHRRDB**

Benazir Bhutto Youth Development Program (BBSYDP), a mega initiative by the Government of Sindh was started in 2008 with the purpose to alleviate poverty and employment through skill development of youth (18-35 years). Under this program, skill development trainings are given to the youth in demand driven employable trades though public and private sector partners. During the training, the trainees are given stipend and dislocation allowance to concentrate on learning process.

Owing to the accomplishment of the Program and realizing the need for human resource development in Sindh; the Government through an Act of Sindh Assembly (XXXV of 2013) constituted Benazir Bhutto Human Resource Research Development Board (BBSHRRDB) with the vast mandate regarding making efforts for human resource development in Sindh. BBSYDP was also transferred to the Board with staff, liabilities and assets; which is continued and being run under the Board.

#### **Audit and Accounts**

Under Section 17 of the Act, the Board has to maintain accounts of receipts and expenditure in accordance with the rules and to also maintain an internal Audit Division which shall regularly undertake institutional internal check and control. Further, under section 18 and 19 of its Act, the Board shall cause its accounts to be maintained properly and in respect of each financial year submit for approval of Government, a statement showing the estimated receipts and current expenditure.

Accordingly, BBSHRRDB intends to appoint an Audit Firm to conduct quarterly audit and to prepare mechanism for conduct of internal audit and prepare all required forms and financial statements. The assignment shall start in October, 2015 (tentatively) and the first report shall be submitted by December 01, 2015.

As per the Financial Provisions, the Board's Funds, inter-alia, consist of:

- i. Grant-in-aid made by Government;
- ii. Share based Loans/Funds obtained from Government and the World Bank for Sindh Skills Development Project (Component-I)
- iii. Funds received for the joint venture(s)
- iv. All other sums receivable by the Board.

Presently, Board is provided funds by Finance Department, Government of Sindh through the one line annual grant reflected in Annual Budget of Govt. of Sindh. Besides some programs are co-funded by the World Bank and Govt. of Sindh for SSDP (Component-I) for salaries, establishment and training expenditure etc.

### Background of Sindh Skill Development Project (Component - I)

The Government of Pakistan and International Development Association (IDA) has signed an agreement to implement Sindh Skill Development Project (SSDP). The component-I has to be implemented through BBSYDB (defunct organization, now working under the Board's training stream). The project approved cost for the component-I was amounting to Rs.1606.880 Million with the share of 80:20 (WB:GoS). Under Component-I 45,000 of youth were to be trained in skill related

demand driven and employable trades by December 2014. However, due to successful progress the project was extended by December 31, 2015; with a revised target of 65,000 youth; within the same financial provision.

The following are the major components of the project:

- i. Skill Development Trainings of Youth
- ii. Establishment and Services Charges
- iii. Capacity Building of staff and stakeholders
- iv. Workshops, Seminar, Survey, Studies and Research
- v. Other related activities as per fiduciary provisions

#### **Objective of the Internal Audit:**

- i. To bring a systematic and disciplined approach to evaluate and improve the effectiveness of the internal control system and thereby strengthening the Financial Management of the Board as a whole.
- ii. To establish an effective internal audit function in BBSHRRDB.
- iii. To ascertain compliance with principles and regulations governing internal audit and prepare an internal audit plan for approval from board.

#### **Scope of Work:**

Keeping in view the overall objective of the audit, the auditors would mainly be responsible for:

- 1. Prepare mechanism for conduct of internal audit and prepare all required forms and financial statements, proformas etc.
- 2. Devise SoPs for internal checks and controls so as to ensure credibility and efficacy of the systems/procedures aimed at transparency and compliance to the relevant guidelines/rules and develop Internal Audit chart and manual and other related plans etc as required in connection with the task.
- 3. Conduct quarterly audit of entity's expenditure and receipts for the FY 2015-16 in compliance with the General Financial Rules of Government of Sindh. The auditors would be required to submit their opinion/reports on quarterly basis.

#### **Deliverables:**

- 1. Report on task no.1: mechanism for conduct of internal audit
- 2. Report on task no.2 as given in the Scope of work above
- 3. Four quarterly internal audit reports

#### **Code of Ethics:**

Following the IFAC-Code of Ethics, the Auditing firm is expected to maintain the highest standards of: **Integrity**: The integrity of auditors establishes trust and thus provides the basis for reliance on their judgment.

**Objectivity:** The auditors exhibit the highest level of professional objective lying, evaluating and communicating information about the activity or process being examined. A u d i t o r s make a balanced assessment of all the relevant circumstances and are not unduly influenced by their own interests or by other informing judgments.

**Confidentiality:** Internal Auditors respect the value and the ownership of information they received and do not disclose information without appropriate authority unless the has a legal or professional obligation to do so.

**Competency**: The auditors apply the knowledge, skills and experience needed in the performance of auditing services.

The firm must be registered with Sindh Revenue Board prior to apply for the service. The sales tax be withheld and deducted from the payment to be made to the services provider and deposited in Sindh Government's head of account "B02348" as per the rate as specified in the Sindh Revenue Board Sales Tax on Services Act / Rule 2011.

## FORM TECH-4. DESCRIPTION OF APPROACH, METHODOLOGY AND WORK PLAN FOR PERFORMING THE ASSIGNMEN

{Suggested structure of your Technical Proposal}

- a) <u>Technical Approach, Methodology, and Organization of the Consultant's team.</u> {Please explain your understanding of the objectives of the assignment as outlined in the Terms of Reference (TOR), the technical approach, and the methodology you would adopt for implementing the tasks to deliver the expected output(s); the degree of detail of such output; and describe the structure and composition of your team. <u>Please</u> do not repeat/copy the TORs in here.}
- Work Plan and Staffing. {Please outline the plan for the implementation of the main activities/tasks of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and tentative delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan and work schedule showing the assigned tasks for each expert. A list of the final documents (including reports) to be delivered as final output(s) should be included here. The work plan should be consistent with the Work Schedule Form.}
- c) <u>Comments (on the TOR and on counterpart staff and facilities)</u>

{Your suggestions should be concise and to the point, and incorporated in your Proposal. Please also include comments, if any, on counterpart staff and facilities to be provided by the Client. For example, administrative support, office space, data, background reports, etc.}

Sindh Public Procurement Regulatory Authority (SPPRA)

### FORM TECH-5. TEAM COMPOSITION AND TASK ASSIGNMENTS

Name of Staff	Firm	Area of Expertise	Position Assigned	Task Assigned
		1		

## FORM TECH-6. CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF

(CVs inconformity with the numbers required in criteria (ii) 13.1 of the data sheet)

1.	Proposed Position [only one candidate sha	all be nominated for each position]:
2.	Name of Firm [Insert name of firm proposing	ng the staff]:
3.	Name of Staff [Insert full name]:	
4.	4. Date of Birth:	Nationality:
5.		ther specialized education of staff member, giving names of tainment]:
6.	Membership of Professional Associa	ations:
7.	Other Training [Indicate significant training	ng since degrees under 5 - Education were obtained]:
8.	Countries of Work Experience: [List co	ountries where staff has worked in the last ten years]:
9.	Languages [For each language indicate prof	ficiency: good, fair, or poor in speaking, reading, and writing]:
10.	- ·	ent position, list in reverse order every employment held by staff ployment (see format here below): dates of employment, name
Fro	rom [Year]:To [Year]:	
Em	mployer:	
Pos	ositions held:	<u> </u>

11. Detailed Tasks Assigned	12. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned								
[List all tasks to be performed	[Among the assignments in which the staff has been involved,								
under this assignment]	indicatethe following information for those assignments that best illustrate staff capability to handle the tasks listed under point 11.]								
	Name of assignment or project:								
	Year:								
	Location:								
PA:									
Main project features:									
	Positions held:								
	Activities performed:								
describes me, my qualification	to the best of my knowledge and belief, this CV correctly s, and my experience. I understand that any wilful misstatement by disqualification or dismissal, if engaged.								
	Date:								
[Signature of staff member or author	ized representative of the staff] Day/Month/Year								
Full name of authorized represe	entative:								

### FORM TECH-7. STAFFING SCHEDULE<sup>1</sup>

N°	Name of Staff	Staff input (in the form of a bar chart)											Total staff-month input				
IN		1	2	3	4	5	6	7	8	9	10	11	12	n	Home	Field <sup>3</sup>	Total
Forei	gn																
1		[Home]															
1		[Field]	40 30 4		105 Jd. 105	5 V4. U5				200 500	50 50 50 50 50 50 50 50 50 50 50 50 50 5	30 30	80 3K	10 St. 10 St.			
2			- % ×				30 30 30			3: 33			36 38	N. 10 N.			
3			-33														
			<u> </u>	n n						20 20				55 D W	3		
n			30 39 30										10 10		20	25	
									ļ		Subto	L tal					
Local	l														*		
1		[Home]															
1		[Field]						T		7 1			22 - 22				
2		9 9 9	10 20 10		× × ×							200 B	Y 18	C 3 8	2.5		
		20 30 30 30 30 30 30 30 30 30 30 30 30 30			100 J. 100 100 100 100 100 100 100 100 100 10				F0105E.310F07F976	2.00		1000 1000	W 30	No. 14 10	77		1.
n		20 20 70	- X - X - X				3. 3.						4 3				
											Subto	 tal			2		
											Total						

- For Professional Staff the input should be indicated individually; for Support Staff it should be indicated by category (e.g.: draftsmen, clerical staff, etc.).
- 2 Months are counted from the start of the assignment. For each staff indicate separately staff input for home and field work.
  3 Field work means work carried out at a place other than the Consultant's home office.

3	rieia work	means v	work c	arried	out at	a prace	otner	tnan	tne	Consultant's	nome	описе

Full time input	Part time input

### FORM TECH-8. WORK SCHEDULE

	1						I	Months <sup>2</sup>						
N°	Activity 1	1	2	3	4	5	6	7	8	9	10	11	12	n
1														
2														
3														
4														
5														
		_			_									
n														

<sup>1</sup> Indicate all main activities of the assignment, including delivery of reports (e.g.: inception, interim, and final reports), and other benchmarks such as PA approvals. For phased assignments indicate activities, delivery of reports, and benchmarks separately for each phase.

<sup>2</sup> Duration of activities shall be indicated in the form of a bar chart.

### **Section 4. Financial Proposal - Standard Forms**

[Comments in brackets [] provide guidance to the shortlisted Consultants for the preparation of their Financial Proposals; they should be deleted from the Financial Proposals to be submitted.]

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided under para. 3.6 of Section 2. Such Forms are to be used whichever is the selection method indicated in para. 4 of the Letter of Invitation.

Form FIN-1.	Financial Proposal Submission Form	33
Form FIN-2.	Summary of Costs	34
Form FIN-3.	Breakdown of Costs by Activity 1	35
Form FIN-4.	Breakdown of Remuneration 1	36
Form FIN-4.	Breakdown of Remuneration 1	38
Form FIN-5.	Breakdown of Reimbursable Expenses <sup>1</sup>	39
Form FIN-5.	Breakdown of Reimbursable Expenses	41
Appendix. Fir	nancial Negotiations - Breakdown of Remuneration Rates	42

### FORM FIN-1. FINANCIAL PROPOSAL SUBMISSION FORM

[Location, Date]

To:

The Secretary,
Benazir Bhutto Shaheed
Human Resource Research and Development Board,
Chief Minister's Secretariat
Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi

#### Dear Sirs:

We, the undersigned, offer to provide the consulting services for Chartered Accountant Firm to Prepare Conduct Quarterly Internal Audit of Benazir Bhutto Shaheed Human Resource Research & Development Board in accordance with your Request for Proposal dated [*Insert Date*] and our Technical Proposal.

Our attached Financial Proposal is for the sum of [*Insert amount(s) in words and figures*<sup>1</sup>].

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Paragraph Reference 1.12 of the Data Sheet.

No commissions and gratuities have been or are to be paid by us to agents relating to this Proposal and Contract execution.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature [In full and initials]:

Name and Title of Signatory:

Name of Firm:

Address:

Sindh Public Procurement Regulatory Authority (SPPRA)

Sectio

<sup>1</sup> Amounts must coincide with the ones indicated under Total Cost of Financial proposal in Form FIN-2.

### FORM FIN-2.SUMMARY OF COSTS

Item	Costs (PKR)
Total Cost of Financial Proposal	

Indicate the total costs including local taxes to be paid by the PA. Such total costs must coincide with the sum of the relevant Subtotals indicated in all Forms FIN-3 provided with the Proposal.

### FORM FIN-3. Breakdown of Costs by Activity 1

<b>Group of Activities (Phase)</b> <sup>2</sup>	Description <sup>3</sup>

<b>Group of Activities (Phase)</b> <sup>2</sup>	Costs (PKR)
Remuneration <sup>4</sup>	
Reimbursable Expenses <sup>4</sup>	
Subtotals	

- Form FIN-3 shall be filled at least for the whole assignment. In case some of the activities require different modes of billing and payment (e.g.: the assignment is phased, and each phase has a different payment schedule), the Consultant shall fill a separate Form FIN-3 for each group of activities. For each currency, the sum of the relevant Subtotals of all Forms FIN-3 provided must coincide with the Total Costs of Financial Proposal indicated in Form FIN-2.
- 2 Names of activities (phase) should be the same as, or correspond to the ones indicated in the second column of Form TECH-8.
- 3 Short description of the activities whose cost breakdown is provided in this Form.
- 4 Remuneration and Reimbursable Expenses must respectively coincide with relevant Total Costs indicated in Forms FIN-4, and FIN-5.

### FORM FIN-4. Breakdown of Remuneration 1

(This Form FIN-4 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump-Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

Name <sup>2</sup>	Position <sup>3</sup>	Staff-month Rate <sup>4</sup>
Foreign Staff		•
		[Home]
		[Field]
Local Staff	<u> </u>	
		[Home]
		[Field]
		<del> </del>
		<del> </del>
		<del> </del>

- 1 Form FIN-4 shall be filled in for the same Professional and Support Staff listed in Form TECH-7.
- 2 Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).
- 3 Positions of the Professional Staff shall coincide with the ones indicated in Form TECH-5.
- 4 Indicate separately staff-month rate and currency for home and field work.

### FORM FIN-5. Breakdown of Reimbursable Expenses

(This Form FIN-5 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

N°	Description 1	Unit	Unit Cost <sup>2</sup>
	Per diem allowances	Day	
	International flights <sup>3</sup>	Trip	
	Miscellaneous travel expenses	Trip	
	Communication costs between [Insert place] and [Insert place]		
	Drafting, reproduction of reports		
	Equipment, instruments, materials, supplies, etc.		
	Shipment of personal effects	Trip	
	Use of computers, software		
	Laboratory tests.		
	Subcontracts		
	Local transportation costs		
	Office rent, clerical assistance		
	Training of the PA's personnel 4		

<sup>1</sup> Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.

<sup>2</sup> Indicate unit cost and currency.

<sup>3</sup> Indicate route of each flight, and if the trip is one- or two-ways.

<sup>4</sup> Only if the training is a major component of the assignment, defined as such in the TOR.

## **Sample Form**

r ·	
Consulting Firm: Assignment:	Country: Date:
Consultant's Representations	Regarding Costs and Charges
We hereby confirm that:	
(a) the basic salaries indicated in the attached and reflect the current salaries of the staff member within the normal annual salary increase policy as	
(b) attached are true copies of the latest salary	slips of the staff members listed;
(c) the away from headquarters allowances is have agreed to pay for this assignment to the staff	indicated below are those that the Consultants members listed;
(d) the factors listed in the attached table for firm's average cost experiences for the latest thr statements; and	social charges and overhead are based on the ree years as represented by the firm's financial
(e) said factors for overhead and social charge profit-sharing.	es do not include any bonuses or other means of
[Name of Consulting Firm]	
Signature of Authorized Representative	Date
Name:	<u> </u>
Title:	<u></u>

### **Consultant's Representations Regarding Costs and Charges**

(Expressed in [insert name of currency])

Perso	onnel	1	2	3	4	5	6	7	8
Name	Position	Basic Salary per Working	Social	Overhead	Subtotal	Fee <sup>2</sup>	Away from Headquarters	Proposed Fixed Rate per Working	Proposed Fixed Rate per Working
		Month/Day/Year	Charges				Allowance	Month/Day/Hour	Month/Day/Hour 1
Home	Office								
Fie	eld								

- 1. Expressed as percentage of 1
- 2. Expressed as percentage of 4

### **II.** General Conditions of Contract

#### 1. GENERAL PROVISIONS

- **1.1 Definitions** Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:
  - (a) "Applicable Law" means the Sindh Public Procurement Act, thereunder Rules 2010.
  - (b) "Procuring Agency PA" means the implementing department which signs the contract
  - (c) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals.
  - (d) "Contract" means the Contract signed by the Parties and all the attached documents listed in its Clause 1, that is General Conditions (GC), the Special Conditions (SC), and the Appendices.
  - (e) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause 6;
  - (f) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Clause GC 2.1.
  - (g) "Foreign Currency" means any currency other than the currency of the PA's country.
  - (h) "GC" means these General Conditions of Contract.
  - (i) "Government" means the Government of Sindh.
  - (j) "Local Currency" means Pak Rupees.
  - (k) "Member" means any of the entities that make up the joint venture/consortium/association, and "Members" means all these entities.
  - (1) "Party" means the PA or the Consultant, as the case may be, and "Parties" means both of them.

- (m) "Personnel" means persons hired by the Consultant or by any Sub-Consultants and assigned to the performance of the Services or any part thereof.
- (n) "SC" means the Special Conditions of Contract by which the GC may be amended or supplemented.
- (o) "Services" means the consulting services to be performed by the Consultant pursuant to this Contract, as described in the Terms of References.
- (p) "Sub-Consultants" means any person or entity to whom/which the Consultant subcontracts any part of the Services.
- (q) "In writing" means communicated in written form with proof of receipt.

### **1.2 Law Governing** This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the applicable law.

- **1.3 Language** This Contract is executed in the language specified in the SC, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.
- 1.4 Notices
- 1.4.1 Any notice, request or consent required or permitted to be given or made pursuant to this Contract shall be in writing. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SC.
- 1.4.2 A Party may change its address for notice hereunder by giving the other Party notice in writing of such change to the address specified in the SC.
- **1.5 Location** The Services shall be performed at such locations as are specified in special condition of contract and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the PA may approve.
- 1.6 Authority of In case the Consultant consists of a joint venture/ consortium/ association Member in of more than one individual firms, the Members hereby authorize the Charge individual firms or specified in the SC to act on their behalf in exercising all the Consultant's rights and obligations towards the PA under this Contract, including without limitation the receiving of instructions and payments from the PA.

### 1.7 Authorized Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the PA or the Consultant may be taken or executed by the officials specified in the SC.

### 1.8 Taxes and Duties

The Consultant, Sub-Consultants, and their Personnel shall pay such direct or indirect taxes, duties, fees, and other impositions levied under the Applicable Law as specified in the SC, the amount of which is deemed to have been included in the Contract Price.

### 1.9 Fraud and Corruption

A. If the PA determines that the Consultant and/or its Personnel, sub-contractors, sub-consultants, services providers and suppliers has engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices, in competing for or in executing the Contract, then the PA may, after giving 14 days notice to the Consultant, terminate the Consultant's employment under the Contract, and may resort to other remedies including blacklisting/disqualification as provided in SPPR 2010.

Any personnel of the Consultant who engages in corrupt, fraudulent, collusive, coercive, or obstructive practice during the execution of the Contract, shall be removed in accordance with Sub-Clause 4.2.

### **Integrity Pact**

- B. If the Consultant or any of his Sub-consultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-G to this Form of Contract, then the Client shall be entitled to:
  - (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Sub-consultant, agents or servants;
  - (b) terminate the Contract; and
  - (c) recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Sub-consultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 1.9 A. Payment upon such termination shall be made under Sub-Clause 1.9 A after having deducted the amounts due to the Client under 19 B Sub-Para (a) and (c).

### 2. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT

### 2.1 Effectiveness of Contract

This Contract shall come into effect on the date the Contract is signed by both Parties or such other later date as may be stated in the SC. The date the Contract comes into effect is defined as the Effective Date.

### 2.2 Commencement of Services

The Consultant shall begin carrying out the Services not later than the number of days after the Effective Date specified in the SC.

### 2.3 Expiration of Contract

Unless terminated earlier pursuant to Clause GC 2.6 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the SC.

### **2.4 Modifications or Variations**

Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.

### 2.5 Force Majeure

The failure on the part of the parties to perform their obligation under the contract will not be considered a default if such failure is the result of natural calamities, disasters and circumstances beyond the control of the parties.

### 2.5.2 No Breach of Contract

The failure of a Party to fulfill any of its obligations under the contract shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract, and (b) has informed the other Party as soon as possible about the occurrence of such an event.

### 2.5.3 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

### 2.5.4 Payments

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purposes of the Services and in reactivating the Service after the end of such period.

#### 2.6 Termination

#### 2.6.1 By the PA

The PA may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause GC 2.6.1. In such an occurrence the PA shall give a not less than thirty (30) days' written notice of termination to the Consultant, and sixty (60) days' in the case of the event referred to in (e).

- (a) If the Consultant does not remedy the failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the PA may have subsequently approved in writing.
- (b) If the Consultant becomes insolvent or bankrupt.
- (c) If the Consultant, in the judgment of the PA has engaged in corrupt or fraudulent practices in competing for or in executing the Contract.
- (d) If, as the result of Force Majeure, the Consultant(s) are unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (e) If the PA, in its sole discretion and for any reason whatsoever, decides to terminate this Contract.
- (f) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GC 8 hereof.

### 2.6.2 By the Consultant

The Consultants may terminate this Contract, by not less than thirty (30) days' written notice to the PA, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (c) of this Clause GC 2.6.2:

- (a) If the PA fails to pay any money due to the Consultant pursuant to this Contract without consultants fault.
- (b) Pursuant to Clause GC 7 hereof within forty-five (45) days after receiving written notice from the Consultant that such payment is overdue.
- (c) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (d) If the PA fails to comply with any final decision reached as a result of arbitration pursuant to Clause GC 8 hereof.

### 2.6.3Payment upon Termination

Upon termination of this Contract pursuant to Clauses GC 2.6.1 or GC 2.6.2, the PA shall make the following payments to the Consultant:

- (a) payment pursuant to Clause GC 6 for Services satisfactorily performed prior to the effective date of termination;
- (b) except in the case of termination pursuant to paragraphs (a) through (c), and (f) of Clause GC 2.6.1, reimbursement of any reasonable cost incident to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel and their eligible dependents.

#### 3. OBLIGATIONS OF THE CONSULTANT

#### 3.1 General

### 3.1.1 Standard of Performance

The Consultant shall perform the Services and carry out their obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the PA, and shall at all times support and safeguard the PA's legitimate interests in any dealings with Sub-Consultants or third Parties.

## **3.2 Conflict of** The Consultant shall hold the PA's interests paramount, without any **Interests** consideration for future work, and strictly avoid conflict with other assignments or their own corporate interests.

- 3.2.1 Consultants not to Benefit from Commissions, Discounts, etc.
- The payment of the Consultant pursuant to Clause GC 6 shall constitute the Consultant's only payment in connection with this Contract or the Services, and the Consultant shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultant shall use their best efforts to ensure that the Personnel, any Sub-Consultants, and agents of either of them similarly shall not receive any such additional payment.
- 3.2.2 Consultant and Affiliates not to be Otherwise Interested in Project

The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-Consultants and any entity affiliated with such Sub-Consultants, shall be disqualified from providing goods, works or services (other than consulting services) resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.

3.2.3 Prohibition of Conflicting Activities

The Consultant shall not engage, and shall cause their Personnel as well as their Sub-Consultants and their Personnel not to engage, either directly or indirectly, in any business or professional activities which would conflict with the activities assigned to them under this Contract.

3.3 Confidentiality Except with the prior written consent of the PA, the Consultant and the Personnel shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Personnel make public the recommendations formulated in the course of, or as a result of, the Services.

- **3.4** Insurance to The Consultant (a) shall take out and maintain, and shall cause any Sub
  - be Taken Out Consultants to take out and maintain, at their (or the Sub-Consultants', as the case may be) own cost but on terms and conditions approved by the by the Consultant PA, insurance against the risks, and for the coverage, as shall bespecified in the SC; and (b) at the PA's request, shall provide evidence to the PA showing that such insurance has been taken out and maintained and that the current premiums have been paid.

### 3.5 Consultant's Actions Requiring **PA's Prior Approval**

The Consultant shall obtain the PA's prior approval in writing before taking any of the following actions:

- (a) entering into a subcontract for the performance of any part of the Services,
- (b) appointing such members of the Personnel not listed by name in Appendix C, and
- (c) any other action that may be specified in the SC.

### 3.6 Reporting **Obligations**

- (a) The Consultant shall submit to the PA the reports and documents specified in (PA may insert appendix) hereto, in the form, in the numbers and within the time periods set forth in the said Appendix.
- (b) Final reports shall be delivered in CD ROM in addition to the hard copies specified in said Appendix.
- 3.7 Documents Prepared by the Consultant to be the **Property of** the PA
- (a) All plans, drawings, specifications, designs, reports, other documents and software submitted by the Consultant under this Contract shall become and remain the property of the PA, and the Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the PA, together with a detailed inventory thereof.
- (b) The Consultant may retain a copy of such documents and software. Restrictions about the future use of these documents, if any, shall be

specified in the SC.

### 3.8 Accounting, Inspection and Auditing

- 3.8.1 The Consultant shall keep, and shall cause its Sub-consultants to keep, accurate and systematic accounts and records in respect of the Contract, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify relevant time changes and costs.
- 3.8.2 The Consultant shall permit, and shall cause its Sub-consultants to permit, the PA and/or persons appointed by the PA to inspect its accounts and records relating to the performance of the Contract and the submission of the Proposal to provide the Services, and to have such accounts and records audited by auditors appointed by the PA if requested by the PA. The Consultant's attention is drawn to Clause 1.9.1 which provides, inter alia, that acts intended to materially impede the exercise of the PA's inspection and audit rights provided for under Clause 3.8 constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the PA's prevailing sanctions procedures.).

### 4. Consultant's Personnel

### 4.1 Description of Personnel

The Consultant shall employ and provide such qualified and experienced Personnel and Sub-Consultants as are required to carry out the Services. The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultant's Key Personnel are described in Appendix C. The Key Personnel and Sub-Consultants listed by title as well as by name in Appendix C are hereby approved by the PA.

# 4.2 Removal and/or Replacement of Personnel

- (a) Except as the PA may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultant, such as retirement, death, medical incapacity, among others, it becomes necessary to replace any of the Key Personnel, the Consultant shall provide as a replacement a person of equivalent or better qualifications.
- (b) If the PA finds that any of the Personnel have (i) committed serious misconduct or have been charged with having committed a criminal action, or (ii) have reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultant shall, at the PA's written request specifying the grounds thereof, provide as a replacement a person with qualifications and

experience acceptable to the PA.

(c) The Consultant shall have no claim for additional costs arising out of or incidental to any removal and/or replacement of Personnel.

#### 5. OBLIGATIONS OF THE PA

### 5.1 Assistance and Exemptions

The PA shall use its best efforts to ensure that the Government shall provide the Consultant such assistance and exemptions as specified in the SC.

### 5.2 Change in the Applicable Law Related to Taxes and Remuneration

If, after the date of this Contract, there is any change in the Applicable Law with respect to taxes and duties wihich increases or decreases the Law related to cost incurred by the Consultant in performing the Services, then the Taxes and remuneration and reimbursable expenses other wise payable to the Duties Consultant under this Contract shall Be increased or decreased accordingly by agreement between the Parties, and corresponding adjustments shall be made to the amounts referred to in Clauses GC 6.2 or (b), as the case may be.

### 5.3 Services and Facilities

The PA shall make available free of charge to the Consultant the Services and Facilities listed under Appendix F.

#### 6. PAYMENTS TO THE CONSULTANT

#### **6.1** Security

The consultant has to submit bid security and the performance security at the rate mention in SC.

### 6.2 Lump-Sum Payment

The total payment due to the Consultant shall not exceed the Contract Price which is an all inclusive fixed lump-sum covering all costs required to carry out the Services described in Appendix A. Except as provided in Clause 5.2, the Contract Price may only be increased above the amounts stated in Clause 6.2 if the Parties have agreed to additional payments in accordance with Clause 2.4

- **6.3** Contract Price The price payable in Pak Rupees/foreign currency/ is set forth in the SC.
- 6.4 Payment for Additional Services

For the purpose of determining the remuneration due for additional services as may be agreed under Clause 2.4, a breakdown of the lumpsum price is provided in Appendices D and E.

6.5 Terms and Conditions of Payment Payments will be made to the account of the Consultant and according to the payment schedule stated in the SC. Unless otherwise stated in the SC, the first payment shall be made against the provision by the Consultant of an advance payment guarantee for the same amount, and shall be valid for the period stated in the SC. Such guarantee shall be in the form set forth in Appendix G hereto, or in such other form, as the PA shall have approved in writing. Any other payment shall be made after the conditions listed in the SC for such payment have been met, and the Consultant has submitted an invoice to the PA specifying the amount due.

#### 7. GOOD FAITH

### 7.1 Good Faith

The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

### 8. SETTLEMENT OF DISPUTES

### 8.1 Amicable Settlement

The Parties agree that the avoidance or early resolution of disputes is crucial for a smooth execution of the Contract and the success of the assignment. The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.

### 8.2 Dispute Resolution

Any dispute between the Parties as to matters arising pursuant to this Contract that cannot be settled amicably within thirty (30) days afterreceipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement in accordance with the provisions specified in the SC.

### **III. Special Conditions of Contract**

Number of GC Clause	Amendments of, and Supplements to, Clauses in the General Conditions of Contract						
{1.1}	Sindh Public Procurement Act and Sindh Public Procurement Rules 2010(amended 2013).						
1.3	The language is English.						
1.4	The addresses are: Procuring Agency: Benazir Bhutto Shaheed Human Resource Research & Development Board						
	Attention: Secretary-BBSHRRDB						
	Facsimile: <u>092-99201004</u>						
	E-mail: procurement@bbsydp.gov.pk						
	Consultant:						
	Attention:						
	Facsimile:						
	E-mail:						

1.7	The Authorized Representatives are:	
	_	Deputy Director (Procurement)
	For the PA:	BBSHRRDB
	For the Consultant:	
		e PA shall (as withholding agent) deduct at source and t's treasury such collection, on behalf of the Consultant, the
1.8	Sub-Consultants and the	e Personnel, any indirect taxes, duties, fees, levies and other nder the Applicable Law, on the Consultant, the Sub-
	Consultants and the Per	sonnel in respect of
	and the Person	whatsoever made to the Consultant, Sub-Consultants nel (other than nationals or permanent residents of nnection with the carrying out of the Services;
2.2	Tentative date for the	commencement of Services is October 01, 2015.
2.3	The time period shall	be <b>Ten months</b> .
3.7(b)	{The Consultant shall not use these documents and software for purposes unrelated to this Contract without the prior written approval of the PA.} Bid Security: 5% of the bid	
	Performance Securit	y for successful bidder/Consultant: 5% of the
6.1	<b>Contract Price</b>	

**6.5** The accounts are for local currency: *PKR* 

The amount in Pak Rupees.

6.3

8.2

Payments inclusive of all expenditure and all applicable taxes shall be made according to the following schedule:

Deliverable	Payment schedule, % of Lump-Sum Amount	Payment schedule of Lump-Sum Amount in Figures
On the commencement of the assignment/work against submission of a demand guarantee of the same	10	
On submission of report regarding tasks as mentioned in the TOR/Scope of work at S.No.1 and at Sr.No 2 in the letter of invitation/Advt.	30(15% for each)	
Upon submission of 1 <sup>st</sup> quarterly audit report for the financial year 2015-16	15	
Upon submission of 2 <sup>nd</sup> quarterly audit report for the financial year 2015-16	15	
Upon submission of 3 <sup>rd</sup> quarterly audit report for the financial year 2015-16	15	
Upon submission of 4 <sup>th</sup> quarterly audit report for the financial year 2015-16	15	

Arbitration without court Intervention (Chapter II-2)

Disputes shall be settled through arbitration Act of 1940 in accordance with the following provisions:

Sindh Public Procurement Regulatory Authority (SPPRA)

#### **CONTRACT**

THIS CONTRACT ("Contract") is entered into this [insert starting date of assignment], by and between [insert PA"s name] ("the PA") having its principal place of business at [insert PA"s address], and [insert Consultant"s name] ("the Consultant") having its principal office located at [insert Consultant"s address].

WHEREAS, the PA wishes to have the Consultant performing the services hereinafter referred to, and

WHEREAS, the Consultant is willing to perform these services,

NOW THEREFORE THE PARTIES hereby agree as follows:

- 1. Services
- (i) The Consultant shall perform the services specified in Annex A, "Terms of Reference and Scope of Services," which is made an integral part of this Contract ("the Services").
- (ii) The Consultant shall provide the reports listed in Annex B, "Consultant's Reporting Obligations," within the time periods listed in such Annex, and the personnel listed in Annex C, "Cost Estimate of Services, List of Personnel and Schedule of Rates" to perform the Services.
- **2. Term** The Consultant shall perform the Services during the period commencing *[insert start date]* and continuing through *[insert completion date]* or anyother period as may be subsequently agreed by the parties in writing.
- **3. Payment** A. Ceiling

For Services rendered pursuant to Annex A, the PA shall pay the Consultant an amount not to exceed *[insert amount]*. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tax obligation that may be imposed on the Consultant.

C. <u>Payment Conditions</u>

Payment shall be made in [specify currency], no later than 30 days following submission by the Consultant of invoices in duplicate to the Coordinator designated in paragraph 4.

4. Economic In order to adjust the remuneration for inflation, a price adjustment provision Price Adjustment has been included if the contract has duration of more than 18 months or if the inflation is expected to exceed ----% per annum. The adjustment will be made every 12 months after the date of the contract for remuneration. Remuneration will be adjusted by using the relevant index as per following provision:

"Payments for remuneration made in accordance with Clause 3 shall be adjusted as follows:

Sindh Public Procurement Regulatory Authority (SPPRA)

Remuneration pursuant to the rates set forth in Annex C shall be adjusted every 12 months (and, for the first time, with effect for the remuneration earned in the [13] th calendar month after the date of the Contract) by applying the following formula:

$$R_{l}=R_{lo}\times I_{lo}$$

where  $R_l$  is the adjusted remuneration,  $R_{lo}$  is the remuneration payable on the basis of the rates set forth in Annex C for payable remuneration,  $I_l$  is the official rate of inflation for the first month for which the adjustment is to have effect and,  $I_{lo}$  is the official rate of inflation for the month of the date of the Contract."

#### A. <u>Coordinator</u>

### 5. Project Administratio

The PA designates Mr./Ms. [insert name] as PA's Coordinator; the Coordinator shall be responsible for the coordination of activities under the Contract, for receiving and approving invoices for payment, and for acceptance of the deliverables by the PA.

#### B. <u>Timesheets</u>

During the course of their work under this Contract the Consultant's employees providing services under this Contract may be required to complete timesheets or any other document used to identify time spent, as instructed by the Coordinator.

#### C. Records and Accounts

The Consultant shall keep accurate and systematic records and accounts in respect of the Services, which will clearly identify all charges and expenses. The PA reserves the right to audit, or to nominate a reputable accounting firm to audit, the Consultant's records relating to amounts claimed under this Contract during its term and any extension, and for a period of three months thereafter.

# 6. Performance Standard

The Consultant undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. The Consultant Shall promptly replace any employees assigned under this Contract that the PA considers unsatisfactory.

# 7. Confidentiality- The Consultants shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the PA's business or operations without the prior written consent of the PA.

# 8. Ownership of Material

Any studies, reports or other material, graphic, software or otherwise, prepared by the Consultant for the PA under the Contract shall belong to and remain the property of the PA. The Consultant may retain a copy of such documents and

	software.		
9. Consultant		y continuation thereof) for any project	
10. Insurance	The Consultant will be responsible for taking out any appropriate insurance coverage for their personnel and equipments.		
11. Assignment	The Consultant shall not assign this thereof it without the PA's prior writter	Contract or Subcontract any portion a consent.	
12. Law Governing Contract and Language		The Contract shall be governed by the laws of Islamic Republic of Pakistan or the Provincial Government and the language of the Contract shall be English.	
13. Dispute Resolution		tract, which cannot be amicably settled to adjudication/arbitration in accordance	
FOR THE PA	FO	R THE CONSULTANT	
Signed by	Sig	ened by	
Title·	Titl	le·	





Benazir Bhutto Shaheed Human Resource Research &Development Board, Government of Sindh



Request for Proposal
For
Selection of IT Firm to Develop Financial Management Information
System (FMIS)

**August-September 2015** 

# **Foreword**

This Standard Request for Proposals is applicable to consultant assignments by the procuring agencies of Sindh province whose legal agreement makes reference to the Sindh Public Procurement Rules, 2010

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#### **Preface**

- 1. This document Standard Request for Proposals (SRFP) is to be used for various selection methods described in the SPPR 2010.
- 2. Before preparing an RFP, the procuring agency/ user must be familiar with the SPPR 2010, and Rule No 72
- 3. Rule No 72 (1) shall be adopted for assignments of standard or routine nature where well-established practices and standards exist.
- 3. In case Rule No 72 (1) is not to be used, as the assignment is not an standard or routine nature, and standards and practices are not well-established, and procuring agency choses other method of selection according to Rule No 72 (2), (3), (4), (5), and (6), the reason shall be recorded in writing by the competent authority, and also sent to SPPRA with RFP.
- 4. The SRFP includes a standard Letter of Invitation, standard Instructions to Consultants, Terms of Reference, and a standard Form of Contract. The standard Instruction to Consultants and the standard General Conditions of Contract may not be modified under any circumstances. However, the Data Sheet and the Special Conditions of Contract may be used to reflect particular assignment conditions.

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Section 1- Letter of Invitation			
Section-1.Letter of Invitation			
Section-1. Letter of invitation			
Challe Dellie Description of Description And Service (CDDD A)			
Sindh Public Procurement Regulatory Authority (SPPRA)			

#### Letter of Invitation/Advertisement

#### Request for Proposal (RFP) for Selection of IT Firm to <u>Develop Financial Management</u> Information System (FMIS) for Benazir Bhutto Shaheed Human Resource Research & **Development Board**

Benazir Bhutto Shaheed Human Resource Research & Development Board (BBSHRRDB) has been constituted through an Act of Sindh Assembly with the mandate to develop Human Resources in

- 2. Board invites sealed Request for proposal from qualified/registered national well reputed firms having experience of software development to develop Financial Management Information Systems (FMIS) in order to streamline the accounting procedures, establish budgetary and financial control for effective management, future planning and decision making. Detailed ToRs are given in the RFP. RFP-Document including Scope of work, detailed Terms of Reference (TORs), evaluation criteria, instructions to firms etc. are available and can be obtained from the address mentioned below on payment of Rs. 1000/- (Non-refundable) as document fee or download the same from the www.bbsydpsindh.gov.pk as well as Sindh Public Procurement Regulatory Authority (SPPRA) website www.pprasindh.gov.pk.
- Interested IT Firms are requested to submit their proposals to the undersigned comprising a single package containing two separate envelopes; each envelope shall contain separately the technical proposal and the financial proposal; envelopes shall be marked as "TECHNICAL PROPOSAL" and "FINANCIAL PROPOSAL" in bold and legible letters on or before 03:00 p.m on September 15, 2015. The proposals shall be opened at 03:30 p.m on September 15, 2015 in the presence of representatives of the firms.
- 4. All bids must be accompanied by a bid security 2% of the total quoted bid price in the form of Pay Order/Demand Draft, valid for 28 days beyond the validity period of bids.
- 5. A firm will be selected in accordance with Rule 72(1) Least Cost Selection Method in accordance with the SPPR 2010(amended 2013).
- 6. The RFP includes the following documents:

Section 1 – Letter of Invitation/ Advertisement

Section 2 - Instructions to Consultants (including Data Sheet)

Section 3 - Technical Proposal - Standard Forms

Section 4 - Financial Proposal - Standard

Forms Section 5 - Terms of Reference

Section 6 - Standard Forms of Contract

Yours sincerely,

Deputy Director Procurement
Benazir Bhutto Shaheed Human Resource Research and Development Board,
Chief Minister's Secretariat, Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi.
Phone: 021-99201005-7 Fax: 021-99201004

www.bbsydpsindh.gov.pk

Section 2. Instructions to Consultants

#### **Instructions to Consultants**

[Note to the Procuring Agency, this Section 2 - Instructions to Consultants shall not be modified. Any necessary changes, acceptable to the Procuring Agency, shall be introduced only through the Data Sheet (e.g., by adding new reference paragraphs)]

#### **Definitions**

- (a) "Procuring Agency (PA)" means the department with which the selected Consultant signs the Contract for the Services.
- (b) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals
- (c) "Contract" means an agreement enforceable by law and includes General and Special Conditions of the contract.
- (d) "Data Sheet" means such part of the Instructions to Consultants that is used to reflect specific assignment conditions.
- (e) "Day" means calendar day including holiday.
- (f) "Government" means the Government of Sindh.
- (g) "Instructions to Consultants" (Section 2 of the RFP) means the document which provides shortlisted Consultants with all information needed to prepare their Proposals.
- (h) "LOI" (Section 1 of the RFP) means the Letter of Invitation sent by the procuring agency to the Consultant.
- (i) "Proposal" means the Technical Proposal and the Financial Proposal.
- (j) "RFP" means the Request For Proposal prepared by the procuring Agency for the selection of Consultants.
- (k) "Sub-Consultant" means any person or entity to whom the Consultant subcontracts any part of the Services.
- (l) "Terms of Reference" (TOR) means the document included in the RFP as Section 5 which explains the objectives, scope of work, activities, tasks to be performed, respective responsibilities of the procuring agency and the Consultant, and expected results and deliverables of the assignment.

#### 2. Introduction

- 2.1 The Procuring agency named in the Data Sheet will select aconsulting firm/organization (the Consultant) from those listed in the Letter of Invitation, in accordance with the method of selection specified in the Data Sheet.
- 2.2 The eligible Consultants (shortlisted if so) are invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified in the Data Sheet. The Proposal will be the basis for contract negotiations and ultimately for a signed Contract with the selected Consultant.
- 2.3 Consultants should familiarize themselves with rules / conditions and take them into account while preparing their Proposals. Consultants are encouraged to attend a pre-proposal conference if one is specified in the Data Sheet. Attending the pre-proposal conference is, however optional. Consultants may liaise with procuring agency's representative named in the Data Sheet for gaining better insight into the assignment.
- 2.4 Consultants shall bear all costs associated with the preparation and submission of their proposals and contract negotiation. The Procuring Agency reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultants.
- 2.5 Procuring Agency may provide facilities and inputs as specified in Data Sheet.

#### 3. Conflict of Interest:

- 3.1.1 Consultants are required to provide professional, objective, and impartial advice and holding the Procuring Agency interest paramount. They shall strictly avoid conflict with other assignments or their own corporate interest. Consultants have an obligation to disclose any situation of actual or potential conflict that impacts their capacity to serve the best interest of the Procuring Agency, or that may reasonably be perceived as having such effect. Failure to disclose said situations may lead to the disqualification of the Consultant or the termination of its Contract.
- 3.1.2 Without limitation on the generality of the foregoing, Consultants, and any of their affiliates, shall be considered to have a conflict of interest and shall not be recruited, under any of the circumstances set forth below:
  - (i) A consultant that has been engaged by the procuring agency to provide goods, works or services other than consulting services for a project, any of its affiliates, shall be disqualified from providing consulting services related to those goods, works or services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, any of its affiliates, shall be

disqualified from subsequently providing goods or works or services other than consulting services resulting from or directly related to the firm's consulting services for such preparation or implementation.

- (ii) A Consultant (including its Personnel and Sub-Consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant to be executed for the same or for another Procuring Agency.
- (iii) A Consultant (including its Personnel and Sub-Consultants) that has a business or family relationship with a member of the Procuring Agency's staff who is directly or indirectly involved in any part of (i) the preparation of the Terms of Reference of the assignment, (ii) the selection process for such assignment, or (iii)supervision of the Contract, may not be awarded a Contract, unless the conflict stemming from this relationship has been resolved.

#### 3.2 Conflicting Relationships:

Government officials and civil servants may be hired as consultants only if:

- (i) They are on leave of absence without pay;
- (ii) They are not being hired by the agency they were working for, six months prior to going on leave; and
- (iii) Their employment would not give rise to any conflict of interest.

#### 7. Fraud and Corruption:

It is Government's policy that Consultants under the contract(s), observe the highest standard of ethics during the procurement and execution of such contracts. In pursuit of this policy, the Procuring Agency follows the instructions contained in Sindh Public procurement Rules 2010 which defines:

"corrupt and fraudulent practices" includes the offering, giving, receiving, or soliciting, directly or indirectly of anything of value to influence the act of another party for wrongful gain or any act or omission, including misrepresentation, that knowingly or recklessly misleads or attempt mislead a party to obtain a financial or other benefit or to avoid an obligation;

Under Rule 35 of SPPR2010, "The PA can inter-alia blacklist Bidders found to be indulging in corrupt or fraudulent practices. Such Sindh Public Procurement Regulatory Authority (SPPRA) barring action shall be duly publicized and communicated to the SPPRA. Provided that any supplier or contractor who is to be blacklisted shall be accorded adequate opportunity of being heard".

#### 8. **Integrity Pact:**

Pursuant to Rule 89 of SPPR 2010 Consultant undertakes to sign an Integrity pact in accordance with prescribed format attached hereto for all the procurements estimated to exceed Rs. 2.5 million. (Annex-A).

#### 9. **Eligible Consultant:**

- 6.1 Outlined under Rule 73 and 74 of SPPR2010 for the Contract(s) for which these RFP documents are being issued, those firms -in case of Joint Ventures with the same partner(s) and Joint Venture structure that had been pre-qualified are eligible.
- 6.2 Short listed consultants emerging from request of expression of interest are eligible.

#### 10. Eligibility of Sub-Consultants:

7.1 A shortlisted Consultant would not be allowed to associate with Consultants who have failed to qualify the short listing process.

#### 11. Only one Proposal:

Shortlisted Consultants may only submit one proposal. If a Consultant submits or participates in more than one proposal, such proposals shall be disqualified. Participation of the same Sub-Consultant, including individual experts, to more than one proposal is not allowed.

#### 12. **Proposal Validity:**

- 9.1 The Data Sheet indicates Proposals validity that shall not be more than 90 days in case of National Competitive Bidding(NCB) and 120 days in case of International competitive Bidding (ICB). During this period, Consultants shall maintain the availability of Professional staff nominated in the Proposal. The Procuring Agency will make its best effort to complete negotiations within this period. Should the need arise; however, the Procuring Agency may request Consultants to extend the validity period of their proposals. Consultants who agree to such extension shall confirm that they maintain the availability of the Professional staff nominated in the Proposal, or in their confirmation of extension of validity of the Proposal, Consultants may submit new staff in replacement, who would be considered in the final evaluation for contract award. Consultants who do not agree have the right to refuse to extend the validity of their Proposals.
- 9.2 Consultants shall submit required bid security along with financial proposal defined in the data sheet (which shall not be less than one percent and shall not exceed five percent of bid amount)

#### 13. Clarification and Amendment in RFP Documents:

- 10.1 Consultants may request for a clarification of contents of the bidding document in writing, and procuring agency shall respond to such queries in writing within three calendar days, provided they are received at least five calendar days prior to the date of opening of proposal. The procuring agency shall communicate such response to all parties who have obtained RFP document without identifying the source of inquiry. Should the PA deem it necessary to amend the RFP as a result of a clarification, it shall do so.
- 10.2 At any time before the submission of Proposals, the Procuring Agency may

amend the RFP by issuing an addendum/ corrigendum in writing. The addendum shall be sent to all Consultants and will be binding on them. Consultants shall acknowledge receipt of all amendments. To give Consultants reasonable time in which to take an amendment into account in their Proposals the Procuring Agency may, if the amendment is substantial, extend the deadline for the submission of Proposals.

#### 14. **Preparation of Proposals:**

- 11.1 In preparing their Proposal, Consultants are expected to examine in detail the documents comprising the RFP. Material deficiencies (deviation from scope, experience and qualification of personnel) in providing the information requested may result in rejection of a Proposal.
- 11.2 The estimate number of professional staff months or the budget required for executing the assignment should be shown in the data sheet, but not both. However, proposal shall be based on the professional staff month or budget estimated by the consultant.

#### 15. Language:

12.1 The Proposal as well as all related correspondence exchanged by the Consultants and the Procuring Agency shall be written in English However it is desirable that the firm's Personnel have a working knowledge of the national and regional languages of Islamic Republic of Pakistan.

#### 16. **Technical Proposal Format and Content:**

- While preparing the Technical Proposal, consultants must give particular attention to the following:
  - (i) If a consultant considers that it does not have all the expertise for the assignment, it may obtain a full range of expertise by associating with individual consultant(s) and/or other firms or entities in a joint venture or sub-consultancy, as appropriate. The international consultants are encouraged to seek the participation of local consultants by entering into a joint venture with, or subcontracting part of the assignment to, national consultants.
  - (ii) For assignments on a staff-time basis, the estimated number of professional staff-months is given in the Data Sheet. The proposal shall, however, be based on the number of professional staff-months estimated by the firm. For fixed-budget-based assignments, the available budget is given in the Data Sheet, and the Financial Proposal shall not exceed this budget.
  - (iii) It is desirable that the majority of the key professional staff proposed be permanent employees of the firm or have an extended and stable working relationship with it.

- (iv) Proposed professional staff must, at a minimum, have the experience indicated in the Data Sheet, preferably working under similar geographical condition.
- (v) Alternative professional staff shall not be proposed, and only one curriculum vitae (CV) shall submitted for each position.
- 13.2 The Technical Proposal shall provide the following information using the attached Standard Forms (Section 3):
  - (i) A brief description of the consultant organization and an outline of recent experience on assignments (Section 3B) of a similar nature. For each assignment, the outline should indicate, *inter alia*, the profiles of the staff , duration of the assignment, contract amount, and firm's involvement.
  - (ii) Any comments or suggestions on the Terms of Reference and on the data, a list of services, and facilities to be provided by the PA (Section 3C).
  - (iii) The list of the proposed staff team by specialty, the tasks that would be assigned to each staff team member, and their timing (Section 3E).
  - (iv) CVs recently signed by the proposed professional staff and the authorized representative submitting the proposal (Section 3F). Key information should include number of years working for the consultant and degree of responsibility held in various assignments during the last.
  - (v) \_\_\_\_\_ (PA may give number of years as per their requirement) years Estimates of the total staff input (professional and support.
  - (vi) staff; staff time) needed to carry out the assignment supported by bar chart diagrams showing the time.
  - (vii) proposed for each professional staff team member (Sections 3E and 3G).
  - (viii) A detailed description of the proposed methodology, work plan for performing the assignment, staffing, and monitoring of training, if the Data Sheet specifies training as a major component of the assignment (Section 3D).
  - (ix) Any additional information requested in the Data Sheet.
- 13.3 The Technical Proposal shall not include any financial information.

#### 14. Financial Proposal:

14.1 The Financial Proposal shall be prepared using the attached Standard Forms (Section 4). It shall list all costs associated with the assignment, including (a) remuneration for staff (in the field and at the Consultants' office), and (b) reimbursable expenses indicated in the Data Sheet (if applicable). Alternatively Consultant may provide their own list of cost. If appropriate, these costs should be broken down by activity. All activities and items described in the Technical Proposal must be priced separately; activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.

#### **15.** Taxes:

15.1 The Consultant will be subject to all admissible taxes including stamp duty and service charges at a rate prevailing on the date of contract agreement unless exempted by relevant tax authority.

#### 16. Submission, Receipt, and Opening of Proposals:

- 16.1 Proposal shall contain no interlineations or overwriting. Submission letters for both Technical and Financial Proposals should respectively be in the format of TECH-1 of Section 3, and FIN-1 of Section 4. All pages of the original Technical and Financial Proposals will be initialed by an authorized representative of the Consultants (Individual Consultant). The authorization shall be in the form of a written power of attorney accompanying the Proposal.
- 16.2 All required copies of the Technical Proposal are to be made from the original. If there are discrepancies between the original and the copies of the Technical Proposal, the original governs.
- 16.3 The original and all copies of the Technical Proposal shall be placed in a sealed envelope clearly marked "Technical Proposal" Similarly, the original Financial Proposal (if required under the selection method indicated in the Data Sheet) shall be placed in a sealed envelope clearly marked "Financial Proposal" followed by name of the assignment, and with a warning "DonotopenwithTheTechnicalProposal." If the Financial Proposal is not submitted in a separate sealed envelope duly marked as indicated above, this will constitute grounds for declaring the Proposal non-responsive.
- 16.4 The Proposals must be sent to the address indicated in the Data Sheet and received by the PA no later than the time and the date indicated in the Data Sheet, or any extension to this date. Any proposal received by the PA after the deadline for submission shall be returned unopened. In order to avoid any delay arising from the postal or PA's internal dispatch workings, Consultants should

ensure that proposals to be sent through couriers should reach a day before the deadline for submission.

#### 17. Proposal Evaluation:

17.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultants should not contact the PA on any matter related to its Technical and/or Financial Proposal. Any effort by Consultants to influence the PA in the examination, evaluation, ranking of Proposals, and recommendation for award of Contract may result in the rejection of the Consultants' Proposal.

Evaluators of Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded.

#### 18. Evaluation of Technical Proposal:

18.1 The evaluation committee shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference, applying the evaluation criteria, sub-criteria, and point system specified in the Data Sheet. Each responsive Proposal will be given a technical score (St). A Proposal shall be rejected at this stage if it fails to achieve the minimum technical score indicated in the Data Sheet.

In the case of Quality-Based Selection, Selection Based on Consultant's Qualifications, and Single-Source Selection, the highest ranked consultant or firm selected on a single-source basis is invited to negotiate its proposal and the contract on the basis of the Technical Proposal and the Financial Proposal submitted.

#### **Public Opening and Evaluation of Financial Proposals:**

#### (LCS, QCBS, and Fixed Budget Selection Methods Only)

18.2 After the technical evaluation is completed, the PA shall notify in writing Consultants that have secured the minimum.

Qualifying marks, the date, time and location, allowing a reasonable time, for opening the Financial Proposals. Consultants' attendance at the opening of Financial Proposals is optional.

Financial proposals of those consultants who failed to secure minimum qualifying marks shall be returned un opened.

#### 19. Evaluation of Financial Proposal:

19.1 Financial Proposals shall be opened publicly in the presence of the Consultants' representatives who choose to attend. The name of the Consultants and the technical scores of the Consultants shall be read aloud. The Financial Proposal of the Consultants who met the minimum qualifying mark will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals

- shall be then opened, and the total prices read aloud and recorded. Copy of the record shall be sent to all Consultants.
- 19.2 The Evaluation Committee will correct any computational errors. When correcting computational errors, in case of discrepancy between a partial amount and the total amount, or between word and figures the formers will prevail. In addition to the above corrections, activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.
- 19.3 In case of **Least Cost Selection LCS Method**, the bid found to be the lowest evaluated bid shall be accepted.
- 19.4 **In case of Quality and Cost Based Selection QCBS Method** the lowest evaluated Financial Proposal (Fm) will be given the maximum financial score (Sf) of 100 points. The financial scores (Sf) of the other Financial Proposals will be computed as indicated in the Data Sheet. Proposals will be ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) indicated in the Data Sheet: S = St x T% + Sfx P%. The firm achieving the highest combined technical and financial score will be invited for negotiations.
- 19.5 In the case of Fixed-Budget and Quality Based Selection, the Procuring Agency will select the firm that submitted the highest ranked Technical Proposal.

#### 20. **Negotiations:**

20.1 Negotiations will be held at the date and address indicated in the Data Sheet. The invited Consultant will, as a pre-requisite for attendance at the negotiations, confirm availability of all Professional staff. Failure in satisfying such requirements may result in the PA proceeding to negotiate with the next-ranked Consultant. Representatives conducting negotiations on behalf of the Consultant must have written authority to negotiate and conclude a Contract.

#### 21. Technical Negotiations:

21.1 Technical Negotiations will include a discussion of the Technical Proposal, the proposed technical approach and methodology, work plan, organization and staffing, and any suggestions made by the Consultant to improve the Terms of Reference. The PA and the Consultants will finalize the Terms of Reference, staffing schedule, work schedule, logistics, and reporting. These documents will then be incorporated in the Contract as "Description of Services". Minutes of negotiations, which will be signed by the PA and the Consultant, will become part of Contract Agreement.

#### **22.** Financial Negotiations:

22.1 If applicable, it is the responsibility of the Consultant, before starting financial negotiations, to contact the local tax authorities to determine the tax

amount to be paid by the Consultant under the Contract. The financial negotiations will include a clarification (if any) of the firm's tax liability, and the manner in which it will be reflected in the Contract; and will reflect the agreed technical modifications in the cost of the services. Consultants will provide the PA with the information on remuneration rates described in the Appendix attached to Section 4 (i.e. Financial Proposal - Standard Forms of this RFP.

#### 23. Availability of Professional Staff / Experts:

23.1 Having selected the Consultant on the basis of, among other things, an evaluation of proposed Professional staff, the PA expects to negotiate a Contract on the basis of the Professional staff named in the Proposal. Before contract negotiations, the PA will require assurances that the Professional staff will be actually available. The PA will not consider substitutions during contract negotiations unless both parties agree that undue delay in the selection process makes such substitution unavoidable or for reasons such as death or medical incapacity. If this is not the case and if it is established that Professional staff were offered in the proposal without confirming their availability, the Consultant may be disqualified. Any proposed substitute shall have equivalent or better qualifications and experience than the original candidate and be submitted by the Consultant within the period of time specified in the letter of invitation to negotiate.

#### 24. Award of Contract:

- 24.1 After completing negotiations, the Procuring Agency shall award the Contract to the selected Consultant and within seven of the award of contract, Procuring Agency shall publish on the website of the Authority and on its own website, if such a website exists, the result of the bidding process, identifying the bid through procuring identifying number, if any and the following information, evaluation report, form of contract and letter of award, bill of quantity or schedule of requirement, as the case may be.
- 24.2 After publishing of award of contract consultant required to submit a performance security at the rate indicated in date sheet.
- 24.3 The Consultant is expected to commence the assignment on the date and at the location specified in the Data Sheet.

#### 25. Confidentiality:

25.1 Information relating to evaluation of Proposals and recommendations concerning awards shall not be disclosed to the Consultants who submitted the Proposals or to other persons not officially concerned with the process, until the publication of the award of Contract. The undue use by any Consultant of confidential information related to the process may result in the rejection of its Proposal.

<b>.</b>	Data Sheet			
	Name of the Assignment is: Selection of IT Firm to Develop Financial Management			
1.1	Information System (FMIS)			
	The Name of the PA's official (s):			
	Address: 5 <sup>th</sup> Floor State life Building No.3,Dr.Ziauddin Ahmed Road,Karachi			
	Telephone: 009299201005-7 Facsimile: 009299201004			
1.0	E-mail: procurement@bbsydpsindh.gov.pk			
1.2	The method of selection is: Least Cost Selection Method			
	The Edition of the Guidelines is: SPP Rules, 2010(amended 2013)&			
	Standard RFP document of SPPRA			
1.3	Financial Proposal to be submitted together with Technical Proposal:			
	Yes <u>✓</u> No			
	The PA will provide the following inputs and facilities: Any/all information			
1.4	required for preparing the FMIS in accordance with given TOR			
	required for proposing in 11113 in accordance with St. of 1 210			
	The Proposal submission address is: 5 <sup>th</sup> Floor State Life Building			
	No.3,Dr.Ziauddin Ahmed Road,			
1.5	Karachi			
	Proposals must be submitted no later than the following date and time:			
	03:00 p.m on September 15, 2015			
1.6	Expected date for commencement of consulting services			
	October 15, 2015			
	5 <sup>th</sup> Floor State Life Building No.3,Dr.Ziauddin Ahmed Road, Karachi			
9.1	Proposals shall remain valid till 90 days after the opening date.			
7.1	1 Toposais shall telliam valid till 70 days after tile opening date.			
10.1	Clarifications may be requested not later than <u>five</u> days before the			
	Submission/opening date.			
	The address for requesting clarifications is: as stated at para 1.1 above			
12	The Proposal as well as all related correspondence exchanged by the			
12	Consultants and the Procuring Agency shall be written in English However it			
	is desirable that the firm's Personnel have a working knowledge of the			
	national and regional languages of Sindh, Karachi Islamic Republic of			
	Pakistan.			

Yes\_**√**\_\_\_ No \_\_

13.1	The format of the Technical Proposal to be submitted is: FTP, or STP ✓		
13.2(vii)	Training is a specific component of this assignment: Yes No [If yes, provide appropriate information]:  For Officers and Staff working in Audit & Accounts/Budget Section and Supervising Officers		
15.1	Amounts payable by the PA to the Consultant under the contract are to be subject		
to l	ocal taxation, stamp duty and service charges.		
16.2	Consultant must submit the original and one copy of the Technical Proposal and		
the origina	l of the Financial Proposal.		
16.3	Consultants to state local cost in the national currency (PKR).		

- 13.1 Criteria, sub criteria, and point system for the evaluation of Simplified Technical Proposals (STP) are:
- (A) Adequacy of the proposed technical approach, methodology and work plan in responding to the Terms of Reference:

  40

Parameters		
Firm's experience in developing softwares and providing IT Solutions during last 5 years		
[Details to be submitted on FORM- A-1 & A-2 along with documentary proof/ work		
orders/client certificates/ completion certificates] 03 marks for each completed assignment		
Firm's experience in developing softwares specific for accounting and financial	10	
management systems during last 5 years [Details to be submitted on FORM-A3 along		
with documentary proof/ work orders/client certificates/ completion certificates] 02 marks		
for each completed assignment		
Approach & methodology for each of the major task assigned		
i. Understanding of Assignment – 5 Marks <b>FORM-A4</b>		
ii. Strategy for executing work (methodology and work plan) – 10 Marks <b>FORM</b> -		
A5, TECH7 & TECH-8		
Total points for criterion (A):		

<b>(B)</b>	Key professional staff qualifications and competence for the assignment:		60
	(A) Full time Technical Staff  Bidder to provide details of Full time technical staff on its payroll for at least one year on the FORM-B1		
	(B)Team Composition for this Assignment	Bidder to provide details of Proposed team for completion of this assignment, out of staff on its payroll for at least one year on the <b>FORM-B2</b> , <b>TECH-5 &amp; TECH-6</b>	40 Points
	Total points for criterion (B): [6		0]

Total points for the two criteria:

100

Remuneration Type:		Lump sum
Expect	ted date and address for contrac	et negotiations: October 15, 2015
24.2 order/o	Successful consultant is required demand draft or bank guarantee	red to submit performance security in the form of pay : 5 % of the contract price
5.1 Pak Rs	Consultant undertake to sign Iss. 2.5 million	ntegrity Pact for the procurement estimated to exceed

Sindh Public Procurement Regulatory Authority (SPPRA)

70 points

Minimum qualifying marks:

# ORGANIZATION & TERMS OF REFERENCE (TORs) OF THE ASSIGNMENT

#### **BBSYDP to BBSHRRDB**

Benazir Bhutto Youth Development Program (BBSYDP), a mega initiative by the Government of Sindh was started in 2008 with the purpose to alleviate poverty and employment through skill development of youth (18-35 years). Under this program, skill development trainings are given to the youth in demand driven employable trades though public and private sector partners. During the training, the trainees are given stipend and dislocation allowance to concentrate on learning process.

Owing to the accomplishment of the Program and realizing the need for human resource development in Sindh; the Government through an Act of Sindh Assembly (XXXV of 2013) constituted Benazir Bhutto Human Resource Research Development Board (BBSHRRDB) with the vast mandate regarding making efforts for human resource development in Sindh. BBSYDP was also transferred to the Board with staff, liabilities and assets; which is continued and being run under the Board.

#### **Purpose of the development of FMIS:**

In order to streamline the accounting procedure, establish budgetary and financial control as well as to conceive training related data for its effective management and future planning/decision, customized software is needed which may meet all the existing requirement of this organization. Moreover, it should be capable to create new Cost Centers, modify Chart of Accounts, add new Head of Accounts and provide Reports on the formats as required by the Board's management as well as other entities like Foreign Donors, Economic Affairs Division, Finance Department, Planning & Development Department, Chief Minister's Secretariat etc.

#### **Cost Centers:**

S.#	Main Accounts (Cost Center)	Sub Accounts
1.	Assignment Account of BBSHRRDB	Current Account in NBP
2.	Revolving Fund Account of SSDP	Current Account in NBP
3.	Assignment A/c.(for SSDP Counter Part)	
4.	Current A/c for UNICEF/ILO etc.	
5.	Current A/c (for participation in business)	
6.	Assignment A/c (for Endowment Fund)	Current Account (to control investments)
7.	Any other A/c as may be prescribed	

#### **Scope of work:**

- Add, delete, update, refresh, save import and export of excel sheets and others database related functions must be included
- Data integrity is an important part of the applications.
- Data should not be repeated.

- Access rights to each user would be with certain level that will be defined while making software; like view, process, forward, download, or upload etc.
- Application would be web based preferably cloud based web server with local backup (Redundancy).
- Security of data or application is the most critical part.

#### **Modules of the project:**

- 1. Budget.
- 2. Accounts.
- 3. Training Management:
- 4. Payroll.
- 5. Assets.
- 6. Project Management Units.

#### 1-Budget:

- 1. Allocation of Budgets to each cost center.
- 2. Additional funding.
- 3. Re-appropriation under certain heads.
- 4. Monitoring and reporting on budget (periodical).
- 5. General Ledger of each cost center.
- 6. Subsidiary of each cost center.
- 7. Head wise expenditure and budget balance (periodical).
- **8.** Centralized reporting of all cost centre (periodical).

#### **2-Accounts:**

- 1. Entry of expenditure with tax deductions.
- 2. Bank payment voucher
- 3. Bank receipt voucher
- 4. Adjustment voucher
- 5. Cheque list(for bank)
- 6. Bank advice (for bank and training provider)
- 7. Monthly and Annual expenditure with budget balance
- 8. Subsidiary ledger:
  - a. Employee wise;
  - b. DMC wise; and
  - c. Vehicle wise
- 9 Consolidated budget and expenditure of all cost centers
- 10 Voucher register
- 11 Cash book
- 13 Bank Challan.
- 13 Annual expenditure with monthly breakup (for audit purpose)
- 14 Bank reconciliation (import and export of data to excel).
- 15 Transfer of whole transaction from one cost centre to another

#### **3-Training Management:**

- 1. Assignment of training trades/distt:/firms to program officers.
- 2. Program officer wise report of work done and to be done.
- 3. Subsidiary record of training cost and stipend with number of trainees:
  - a. Firm wise
  - b. Phase wise
  - c. Installment wise

#### **d.** Year wise.

#### 4 -Payroll:

- 1. Government servants (income tax and other deductions)
- 2. Contractual officers (income tax deduction)
- 3. Contractual staffs (deduction for absence)
- 4. Contingent staffs (deduction for absence).
- 5. Last pay certificate.
- 6. Bank Challan for deposit of deducted amount.
- 7. Salary sheets(printed)
- 8. Salary slips of each employee.
- 9. Annual salary statement (for income tax returns).

#### **5-Assets Management:**

- 1. Recording of existing assets (at realized value).
- 2. Procurement of new assets (office wise).
- 3. Major repair (addition to cost).
- 4. Disposal of assets (by auction, exchange, discard and gift).

#### **6-PMUs (Project Management Units)**

- 1. Allocation of funds (head wise).
- 2. Training Trades, Distt:, Number of Trainees.
- 3. Date of commencement and completion of trainings
- 4. Release of funds in trenches
- 5. Entry of reported expenditure
- 6. Statement for further release (draft release order).
- 7. Number of Trainees Trained/Employed
- 8. Un-utilized amount refunded
- 9. Fix assets procured out of funds released since 2008.

## **Section 3. Technical Proposal - Standard Forms**

FORM TECH-1. Technical Proposal Submission Form

**FORM A-1** Company Profile

**FORM A-2** General Experience of the Firm

**FORM A-3** Specific Experience of the Firm

**FORM A-4** Understanding of the Assignment

**FORM A-5** Proposed Methodology

**FORM B-1** Details of Full Time Technical Staff

**FORM B-2** Proposed Team for the Assignment

Form TECH-5. Team Composition and Task Assignments

Form TECH-6. Curriculum Vitae (CV) for Proposed Professional Staff

Form TECH-7. Staffing Schedule<sup>1</sup>

Form TECH-8. Work Schedule

#### FORM TECH-1. TECHNICAL PROPOSAL SUBMISSION FORM

[Location, Date]

To:

The Secretary,
Benazir Bhutto Shaheed
Human Resource Research and Development Board,
Chief Minister's Secretariat
Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi.

Dear Sirs:

We, the undersigned, offer to provide the consulting services Chartered Accountant Firm to Prepare Conduct Quarterly Internal Audit of Benazir Bhutto Shaheed Human Resource Research & Development Board in accordance with your Request for Proposal dated [*Insert Date*] and ourProposal. We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope <sup>1</sup>.

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

If negotiations are held during the period of validity of the Proposal, i.e., before the date indicated in the Data Sheet, we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We undertake, if our Proposal is accepted, to initiate the consulting services related to the assignment not later than the date indicated in the Data Sheet.

We understand you are not bound to accept any Proposal you receive.
We remain,
Yours sincerely,
Authorized Signature [In full and initials]:
Name and Title of Signatory:
Name of Firm:
Address:

Sindh Public Procurement Regulatory Authority (SPPRA)

#### **COMPANY PROFILE**

Date:

All bidders are requested to complete the information in this form.

1.	Name of the firm or Consortium of firm (Legal Name):
	(In case of Joint Venture JV, please provide legal name of each partner)
2.	Nature of Business:
	(Whether the firm is a Corporation, Partnership, Trust etc., show documentary
	evidence of required nature in business)
3.	Head Office Address:
4.	Telephone Nos:
	Fax Number:
	E-mail Address:
5.	Place of incorporation/Registration:
	Year of incorporation/Registration:
6.	Applicant's authorized representative:
	Telephone/cell number:
	Fax Number:
	E-mail address:
7.	Nationality of Owners:
	Name: Country:
8.	Tax Information (Valid Registeration):
	NTN Number:
	SRB Number:

Note:

Please attach relevant document such as certificate of incorporation

#### **GENERAL EXPERIENCE OF THE FIRM**

Use a separate sheet for each contract

1.	Name of Contract:
2.	Name of Procuring Agency with Telephone & Fax Number:
3.	Procuring Agency Address:
4.	Nature of works and special features relevant to the contract;
5.	Contract Role (Tick One)
	(a) Sole (b) Sub-partner (c) Partner in a Joint Venture
6.	Value of the Total Contract in Pak Rupee
7.	Date of Award
8.	Date of Completion
9.	Any other information

#### Note:

Please attach relevant document such as completion certificate and any other document deemed necessary as proof of claims

#### SPECIFIC EXPERIENCE OF THE FIRM

Use a separate sheet for each contract

1.	Name of Contract:
2.	Name of Procuring Agency with Telephone & Fax Number:
3.	Procuring Agency Address:
4.	Nature of works and special features relevant to the contract:
5.	Contract Role (Tick One)
	(a) Sole (b) Sub-partner (c) Partner in a Joint Venture
6.	Value of the Total Contract in Pak Rupee
7.	Date of Award
8.	Date of Completion
9.	Any other information

#### Note:

Please attach relevant document such as completion certificate and any other document deemed necessary as proof of claims

#### **UNDERSTANDING OF ASSIGNMENT**

Bidder has to demonstrate domain knowledge regarding TORs of the assignment as mentioned in the RFP

#### PROPOSED METHODOLOGY

- a) <u>Technical Approach, Methodology, and Organization of the Consultant's team.</u> {Please explain your understanding of the objectives of the assignment as outlined in the Terms of Reference (TOR), the technical approach, and the methodology you would adopt for implementing the tasks to deliver the expected output(s); the degree of detail of such output; and describe the structure and composition of your team. <u>Please</u> do not repeat/copy the TORs in here.}
- **Work Plan and Staffing.** {Please outline the plan for the implementation of the main activities/tasks of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and tentative delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan and work schedule showing the assigned tasks for each expert. A list of the final documents (including reports) to be delivered as final output(s) should be included here. The work plan should be consistent with the Work Schedule Form.}
- c) *Plan for Training.* Please outline plan for training of the related staff of the PA.

# <u>**DETAILS REGARDING FULL TIME TECHNICAL STAFF**</u> (Provide following information for all full time technical staff)

1.	Name
2.	Position
3.	Professional Qualifications
4.	Technical/Professional certificates
5.	Experience
6.	Date of joining the firm
7.	Assignments/projects performed in last three years
8.	Contact details:
	Phone/cell number
	E-mail Address:

Please attach relevant documents such as CV etc.

#### FORM B-2

#### PROPOSED TEAM FOR THE ASSIGNMENT

Bidder to provide following information/details with CVs for each member of the proposed team to be engaged for this assignment

1.	Name
2.	Position
3.	Professional Qualifications
4.	Technical/Professional certificates
5.	Experience
6.	Date of joining the firm
7.	Assignments/projects performed in last three years
8.	Contact details: Phone/cell number
	E-mail Address:

### FORM TECH-5. TEAM COMPOSITION AND TASK ASSIGNMENTS

Name of Staff	Firm	Area of Expertise	Position Assigned	Task Assigned
		1		

# FORM TECH-6. CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF

(CVs inconformity with the numbers required in criteria (ii) 13.1 of the data sheet)

1.	Proposed Position [only one candidate	re shall be nominated for each position]:
2.	Name of Firm [Insert name of firm pro	posing the staff]:
3.	Name of Staff [Insert full name]:	
4.	. Date of Birth:	Nationality:
5.		and other specialized education of staff member, giving names of of obtainment]:
6.	Membership of Professional Asso	ociations:
7.	Other Training [Indicate significant tr	raining since degrees under 5 - Education were obtained]:
8.	Countries of Work Experience:[/	List countries where staff has worked in the last ten years]:
9.	Languages [For each language indicate	proficiency: good, fair, or poor in speaking, reading, and writing]:
10.		present position, list in reverse order every employment held by staff a employment (see format here below): dates of employment, name [.]:
Fro	om [ <i>Year</i> ]: To [ <i>Year</i> ]:	
Em	nployer:	
Pos	sitions held:	

11. Detailed Tasks Assigned  [List all tasks to be performed under this assignment]	12. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned  [Among the assignments in which the staff has been involved, indicatethe following information for those assignments that best illustrate staff capability to handle the tasks listed under point 11.]  Name of assignment or project:  Year:  Location:  PA:  Main project features:  Positions held:  Activities performed:
13. Certification:	
describes me, my qualification	to the best of my knowledge and belief, this CV correctly s, and my experience. I understand that any wilful misstatement by disqualification or dismissal, if engaged.
Signature of staff member or author	Date: ized representative of the staff]
Full name of authorized representation	

### FORM TECH-7. STAFFING SCHEDULE<sup>1</sup>

N°	Name of Staff		Staff input (in the form of a bar chart) <sup>2</sup>												Total staff-month input		
IN		1	2	3	4	5	6	7	8	9	10	11	12	n	Home	Field <sup>3</sup>	Total
Foreig	gn							11						1,			
1		[Home]															
1		[Field]															1
2																	
3																	
n																	
											Subtot	al					
Local		0 125					_			15					And the second s		
1		[Home]															
1		[Field]															1
2				a===													
								1 11 11									
n																	
		1	8								Subtot	al				3	
											Total					-	

- 1 For Professional Staff the input should be indicated individually; for Support Staff it should be indicated by category (e.g.: draftsmen, clerical staff, etc.).
- 2 Months are counted from the start of the assignment. For each staff indicate separately staff input for home and field work.

	3	Field	work	means	work	carried	out	at a	place	other	than	the	Consul	ltant's	home	office
--	---	-------	------	-------	------	---------	-----	------	-------	-------	------	-----	--------	---------	------	--------

Full time input	Part time input

### FORM TECH-8. WORK SCHEDULE

	1	Months <sup>2</sup>												
N°	Activity <sup>1</sup>	1	2	3	4	5	6	7	8	9	10	11	12	n
1														
2														
3														
4														
5														
n														

Indicate all main activities of the assignment, including delivery of reports (e.g.: inception, interim, and final reports), and other benchmarks such as PA approvals. For phased assignments indicate activities, delivery of reports, and benchmarks separately for each phase.

<sup>2</sup> Duration of activities shall be indicated in the form of a bar chart.

### **Section 4. Financial Proposal - Standard Forms**

[Comments in brackets [] provide guidance to the shortlisted Consultants for the preparation of their Financial Proposals; they should be deleted from the Financial Proposals to be submitted.]

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided under para. 3.6 of Section 2. Such Forms are to be used whichever is the selectionmethod indicated in para. 4 of the Letter of Invitation.

Form FIN-1.	Financial Proposal Submission Form	
Form FIN-2.	Summary of Costs	
Form FIN-3.	Breakdown of Costs by Activity <sup>1</sup>	
Form FIN-4.	Breakdown of Remuneration <sup>1</sup>	
Form FIN-4.	Breakdown of Remuneration <sup>1</sup>	
Form FIN-5.	Breakdown of Reimbursable Expenses <sup>1</sup>	39
Form FIN-5.	Breakdown of Reimbursable Expenses	41
<b>Annendix</b> .Fin	ancial Negotiations - Breakdown of Remuneration Rates	42

#### FORM FIN-1. FINANCIAL PROPOSAL SUBMISSION FORM

[Location, Date]

To:

The Secretary,
Benazir Bhutto Shaheed
Human Resource Research and Development Board,
Chief Minister's Secretariat
Government of Sindh
5th Floor, State Life Building No.3,
Dr. Ziauddin Ahmed Road, Karachi

#### Dear Sirs:

We, the undersigned, offer to provide the consulting services for Chartered Accountant Firm to Prepare Conduct Quarterly Internal Audit of Benazir Bhutto Shaheed Human Resource Research & Development Board inaccordance with your Request for Proposal dated [*Insert Date*] and our TechnicalProposal.

Our attached Financial Proposal is for the sum of [*Insert amount(s) in words and figures*<sup>1</sup>].

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contractnegotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated Paragraph Reference 1.12 of the Data Sheet.

No commissions and gratuities have been or are to be paid by us to agents relating to this Proposal and Contract execution.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature [In full and initials]:

Name and Title of Signatory:

Name of Firm:

Address:

Sindh Public Procurement Regulatory Authority (SPPRA)

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<sup>1</sup> Amounts must coincide with the ones indicated under Total Cost of Financial proposal in Form FIN-2.

### FORM FIN-2.SUMMARY OF COSTS

Item	Costs (PKR)
Total Cost of Financial Proposal	

Indicate the total costs including local taxes to be paid by the PA. Such total costs must coincide with the sum of the relevant Subtotals indicated in all Forms FIN-3 provided with the Proposal.

### FORM FIN-3. BREAKDOWN OF COSTS BY ACTIVITY<sup>1</sup>

Group of Activities (Phase) <sup>2</sup>	Description <sup>3</sup>

Group of Activities (Phase) <sup>2</sup>	Costs (PKR)
Remuneration <sup>4</sup>	
Reimbursable Expenses <sup>4</sup>	
Subtotals	

- Form FIN-3 shall be filled at least for the whole assignment. In case some of the activities require different modes of billing and payment (e.g.: the assignment is phased, and each phase has a different payment schedule), the Consultant shall fill a separate Form FIN-3 for each group of activities. For each currency, the sum of the relevant Subtotals of all Forms FIN-3 provided must coincide with the Total Costs of Financial Proposal indicated in Form FIN-2.
- 2 Names of activities (phase) should be the same as, or correspond to the ones indicated in the second column of Form TECH-8.
- 3 Short description of the activities whose cost breakdown is provided in this Form.
- 4 Remuneration and Reimbursable Expenses must respectively coincide with relevant Total Costs indicated in Forms FIN-4, and FIN-5.

### FORM FIN-4. Breakdown of Remuneration<sup>1</sup>

(This Form FIN-4 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump-Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

Name <sup>2</sup>	Position <sup>3</sup>	Staff-month Rate <sup>4</sup>
Foreign Staff		
		[Home]
		[Field]
Local Staff		
		[Home]
		[Field]

- 1 Form FIN-4 shall be filled in for the same Professional and Support Staff listed in Form TECH-7.
- 2 Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).
- 3 Positions of the Professional Staff shall coincide with the ones indicated in Form TECH-5.
- 4 Indicate separately staff-month rate and currency for home and field work.

### FORM FIN-5. Breakdown of Reimbursable Expenses

(This Form FIN-5 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

N°	Description <sup>1</sup>	Unit	Unit Cost <sup>2</sup>
	Per diem allowances	Day	
	International flights <sup>3</sup>	Trip	
	Miscellaneous travel expenses	Trip	
	Communication costs between [Insert place] and [Insert place]		
	Drafting, reproduction of reports		
	Equipment, instruments, materials, supplies, etc.		
	Shipment of personal effects	Trip	
	Use of computers, software		
	Laboratory tests.		
	Subcontracts		
	Local transportation costs		
	Office rent, clerical assistance		
	Training of the PA's personnel 4		

<sup>1</sup> Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.

<sup>2</sup> Indicate unit cost and currency.

<sup>3</sup> Indicate route of each flight, and if the trip is one- or two-ways.

<sup>4</sup> Only if the training is a major component of the assignment, defined as such in the TOR.

### **Sample Form**

	•
Consulting Firm: Assignment:	Country: Date:
Consultant's Represen	tations Regarding Costs and Charges
We hereby confirm that:	
	attached table are taken from the firm's payroll records f members listed which have not been raised other than policy as applied to all the firm's staff;
(b) attached are true copies of the late	st salary slips of the staff members listed;
(c) the away from headquarters allow have agreed to pay for this assignment to	wances indicated below are those that the Consultants the staff members listed;
	table for social charges and overhead are based on the atest three years as represented by the firm's financial
(e) said factors for overhead and social profit-sharing.	al charges do not include any bonuses or other means of
[Name of Consulting Firm]	
Signature of Authorized Representative	Date
Name:	
Title:	

### **Consultant's Representations Regarding Costs and Charges**

(Expressed in [insert name of currency])

Perso	onnel	1	2	3	4	5	6	7	8
Name	Position	Basic Salary per Working	Social	Overhead <sup>1</sup>	Subtotal	Fee <sup>2</sup>	Away from Headquarters	Proposed Fixed Rate per Working	Proposed Fixed Rate per Working
		Month/Day/Year	Charges				Allowance	Month/Day/Hour	Month/Day/Hour 1
Home	Office								
Fie	eld								

- 1. Expressed as percentage of 1
- 2. Expressed as percentage of 4

#### II. General Conditions of Contract

#### 1. GENERAL PROVISIONS

- **1.1 Definitions** Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:
  - (a) "Applicable Law" means the Sindh Public Procurement Act, thereunder Rules 2010.
  - (b) "Procuring Agency PA" means the implementing department which signs the contract
  - (c) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals.
  - (d) "Contract" means the Contract signed by the Parties and all the attached documents listed in its Clause 1, that is General Conditions (GC), the Special Conditions (SC), and the Appendices.
  - (e) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause 6;
  - (f) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Clause GC 2.1.
  - (g) "Foreign Currency" means any currency other than the currency of the PA's country.
  - (h) "GC" means these General Conditions of Contract.
  - (i) "Government" means the Government of Sindh.
  - (j) "Local Currency" means Pak Rupees.
  - (k) "Member" means any of the entities that make up the joint venture/consortium/association, and "Members" means all these entities.
  - (1) "Party" means the PA or the Consultant, as the case may be, and "Parties" means both of them.

- (m) "Personnel" means persons hired by the Consultant or by any Sub-Consultants and assigned to the performance of the Services or any part thereof.
- (n) "SC" means the Special Conditions of Contract by which the GC may be amended or supplemented.
- (o) "Services" means the consulting services to be performed by the Consultant pursuant to this Contract, as described in the Terms of References.
- (p) "Sub-Consultants" means any person or entity to whom/which the Consultant subcontracts any part of the Services.
- (q) "In writing" means communicated in written form with proof of receipt.
- **1.2 Law Governing** This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the applicable law.
- **1.3 Language** This Contract is executed in the language specified in the SC, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.
- 1.4 Notices
- 1.4.1 Any notice, request or consent required or permitted to be given or made pursuant to this Contract shall be in writing. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SC.
- 1.4.2 A Party may change its address for notice hereunder by giving the other Party notice in writing of such change to the address specified in the SC.
- **1.5 Location** The Services shall be performed at such locations as are specified in special condition of contract and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the PA may approve.
- 1.6 Authority of In case the Consultant consists of a joint venture/ consortium/ association Member in of more than one individual firms, the Members hereby authorize the Charge individual firms or specified in the SC to act on their behalf in exercising all the Consultant's rights and obligations towards the PA under this Contract, including without limitation the receiving of instructions and payments from the PA.

# 1.7 Authorized Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the PA or the Consultant may be taken or executed by the officials specified in the SC.

# 1.8 Taxes and Duties

The Consultant, Sub-Consultants, and their Personnel shall pay such direct or indirect taxes, duties, fees, and other impositions levied under the Applicable Law as specified in the SC, the amount of which is deemed to have been included in the Contract Price.

# 1.9 Fraud and Corruption

A. If the PA determines that the Consultant and/or its Personnel, sub-contractors, sub-consultants, services providers and suppliers has engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices, in competing for or in executing the Contract, then the PA may, after giving 14 days notice to the Consultant, terminate the Consultant's employment under the Contract, and may resort to other remedies including blacklisting/disqualification as provided in SPPR 2010.

Any personnel of the Consultant who engages in corrupt, fraudulent, collusive, coercive, or obstructive practice during the execution of the Contract, shall be removed in accordance with Sub-Clause 4.2.

#### **Integrity Pact**

- B. If the Consultant or any of his Sub-consultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-G to this Form of Contract, then the Client shall be entitled to:
  - (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Sub-consultant, agents or servants;
  - (b) terminate the Contract; and
  - (c) recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Sub-consultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 1.9 A. Payment upon such termination shall be made under Sub-Clause 1.9 A after having deducted the amounts due to the Client under 19 B Sub-Para (a) and (c).

# 2. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT

# **2.1** Effectiveness of Contract

This Contract shall come into effect on the date the Contract is signed by both Parties or such other later date as may be stated in the SC. The date the Contract comes into effect is defined as the Effective Date.

# 2.2 Commencement of Services

The Consultant shall begin carrying out the Services not later than the number of days after the Effective Date specified in the SC.

# 2.3 Expiration of Contract

Unless terminated earlier pursuant to Clause GC 2.6 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the SC.

### 2.4 Modifications or Variations

Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.

#### 2.5 Force Majeure

The failure on the part of the parties to perform their obligation under the contract will not be considered a default if such failure is the result of natural calamities, disasters and circumstances beyond the control of the parties.

# 2.5.2 No Breach of Contract

The failure of a Party to fulfill any of its obligations under the contract shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract, and (b) has informed the other Party as soon as possible about the occurrence of such an event.

## 2.5.3 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

#### 2.5.4 Payments

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purposes of the Services and in reactivating the Service after the end of such period.

#### 2.6 Termination

#### 2.6.1 By the PA

The PA may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause GC 2.6.1. In such an occurrence the PA shall give a not less than thirty (30) days' written notice of termination to the Consultant, and sixty (60) days' in the case of the event referred to in (e).

- (a) If the Consultant does not remedy the failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the PA may have subsequently approved in writing.
- (b) If the Consultant becomes insolvent or bankrupt.
- (c) If the Consultant, in the judgment of the PA has engaged in corrupt or fraudulent practices in competing for or in executing the Contract.
- (d) If, as the result of Force Majeure, the Consultant(s) are unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (e) If the PA, in its sole discretion and for any reason whatsoever, decides to terminate this Contract.
- (f) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GC 8 hereof.

### 2.6.2 By the Consultant

The Consultants may terminate this Contract, by not less than thirty (30) days' written notice to the PA, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (c) of this Clause GC 2.6.2:

- (a) If the PA fails to pay any money due to the Consultant pursuant to this Contract without consultants fault.
- (b) Pursuant to Clause GC 7 hereof within forty-five (45) days after receiving written notice from the Consultant that such payment is overdue.
- (c) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (d) If the PA fails to comply with any final decision reached as a result of arbitration pursuant to Clause GC 8 hereof.

#### 2.6.3Payment upon Termination

Upon termination of this Contract pursuant to Clauses GC 2.6.1 or GC 2.6.2, the PA shall make the following payments to the Consultant:

- (a) payment pursuant to Clause GC 6 for Services satisfactorily performed prior to the effective date of termination;
- (b) except in the case of termination pursuant to paragraphs (a) through (c), and (f) of Clause GC 2.6.1, reimbursement of any reasonable cost incident to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel and their eligible dependents.

#### 3. OBLIGATIONS OF THE CONSULTANT

#### 3.1 General

# 3.1.1 Standard of Performance

The Consultant shall perform the Services and carry out their obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the PA, and shall at all times support and safeguard the PA's legitimate interests in any dealings with Sub-Consultants or third Parties.

# **3.2 Conflict of** The Consultant shall hold the PA's interests paramount, without any **Interests** consideration for future work, and strictly avoid conflict with otherassignments or their own corporate interests.

- 3.2.1 Consultants not to Benefit from Commissions, Discounts, etc.
- The payment of the Consultant pursuant to Clause GC 6 shall constitute the Consultant's only payment in connection with this Contract or the Services, and the Consultant shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultant shall use their best efforts to ensure that the Personnel, any Sub-Consultants, and agents of either of them similarly shall not receive any such additional payment.
- 3.2.2 Consultant and Affiliates not to be Otherwise Interested in Project

The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-Consultants and any entity affiliated with such Sub-Consultants, shall be disqualified from providing goods, works or services (other than consulting services) resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.

3.2.3 Prohibition of Conflicting Activities

The Consultant shall not engage, and shall cause their Personnel as well as their Sub-Consultants and their Personnel not to engage, either directly or indirectly, in any business or professional activities which would conflict with the activities assigned to them under this Contract.

- 3.3 Confidentiality Except with the prior written consent of the PA, the Consultant and the Personnel shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Personnel make public the recommendations formulated in the course of, or as a result of, the Services.
- **3.4** Insurance to The Consultant (a) shall take out and maintain, and shall cause any Subbe Taken Out Consultants to take out and maintain, at their (or the Sub-Consultants', as the case may be) own cost but on terms and conditions approved by the by the Consultant PA, insurance against the risks, and for the coverage, as shall bespecified in the SC; and (b) at the PA's request, shall provide evidence to the PA showing that such insurance has been taken out and maintained and that the current premiums have been paid.
- 3.5 Consultant's Actions Requiring **PA's Prior Approval**

The Consultant shall obtain the PA's prior approval in writing before taking any of the following actions:

- (a) entering into a subcontract for the performance of any part of the Services,
- (b) appointing such members of the Personnel not listed by name in Appendix C, and
- (c) any other action that may be specified in the SC.
- **3.6** Reporting (a) The Consultant shall submit to the PA the reports and documents **Obligations** specified in (PA may insert appendix) hereto, in the form, in the numbers and within the time periods set forth in the said Appendix.
  - (b) Final reports shall be delivered in CD ROM in addition to the hard copies specified in said Appendix.
- **3.7 Documents** (a) All Prepared by the Consultant to be the **Property of** the PA
  - plans, drawings, specifications, designs, reports, other documents and software submitted by the Consultant under this Contract shall become and remain the property of the PA, and the Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the PA, together with a detailed inventory thereof.
  - (b) The Consultant may retain a copy of such documents and software. Restrictions about the future use of these documents, if any, shall be

specified in the SC.

### **Inspection and Auditing**

**3.8** Accounting, 3.8.1 The Consultant shall keep, and shall cause its Sub-consultants to keep, accurate and systematic accounts and records in respect of in accordance with internationally accepted the Contract. accounting principles and in such form and detail as will clearly identify relevant time changes and costs.

> 3.8.2 The Consultant shall permit, and shall cause its Sub-consultants to permit, the PA and/or persons appointed by the PA to inspect its accounts and records relating to the performance of the Contract and the submission of the Proposal to provide the Services, and to have such accounts and records audited by auditors appointed by the PA if requested by the PA. The Consultant's attention is drawn to Clause 1.9.1 which provides, inter alia, that acts intended to materially impede the exercise of the PA's inspection and audit rights provided for under Clause 3.8 constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the PA's prevailing sanctions procedures.).

#### 4. Consultant's Personnel

# Personnel

**4.1 Description of** The Consultant shall employ and provide such qualified and experienced Personnel and Sub-Consultants as are required to carry out the Services. The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultant's Key Personnel are described in Appendix C. The Key Personnel and Sub-Consultants listed by title as well as by name in Appendix C are hereby approved by the PA.

#### 4.2 Removal and/or Replacement of Personnel

- (a) Except as the PA may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultant, such as retirement, death, medical incapacity, among others, it becomes necessary to replace any of the Key Personnel, the Consultant shall provide as a replacement a person of equivalent or better qualifications.
- (b) If the PA finds that any of the Personnel have (i) committed serious misconduct or have been charged with having committed a criminal action, or (ii) have reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultant shall, at the PA's written request specifying the grounds thereof, a replacement a person with qualifications and provide as

experience acceptable to the PA.

(c) The Consultant shall have no claim for additional costs arising out of or incidental to any removal and/or replacement of Personnel.

#### 5. OBLIGATIONS OF THE PA

- **5.1 Assistance and** The PA shall use its best efforts to ensure that the Government shall **Exemptions** provide the Consultant such assistance and exemptions as specified in the SC.
- Applicable Law Law with respect to taxes and duties wihich increases or decreases the Related to Law related to cost incurred by the Consultant in performing the Taxes and Services, then the Taxes and remuneration and reimbursable expenses Remuneration other wise payable to the Duties Consultant under this Contract shall Be increased or decreased accordingly by agreement between the Parties, and corresponding adjustments shall be made to the amounts referred to in Clauses GC 6.2 or (b), as the case may be.
- **5.3 Services and** The PA shall make available free of charge to the Consultant the **Facilities** Services and Facilities listed under Appendix F.

#### 6. PAYMENTS TO THE CONSULTANT

- **6.1 Security** The consultant has to submit bid security and the performance security at the rate mention in SC.
- **Lump-Sum Payment**The total payment due to the Consultant shall not exceed the Contract Price which is an all inclusive fixed lump-sum covering all costs required to carry out the Services described in Appendix A. Except as provided in Clause 5.2, the Contract Price may only be increased above the amounts stated in Clause 6.2 if the Parties have agreed to additional payments in accordance with Clause 2.4

- **6.3** Contract Price The price payable in Pak Rupees/foreign currency/ is set forth in the SC.
- **6.4 Payment for** For the purpose of determining the remuneration due for additional **Additional** services as may be agreed under Clause 2.4, a breakdown of the lump-

**Services** sum price is provided in Appendices D and E.

**6.5 Terms and** Payments will be made to the account of the Consultant and according **Conditions of**to the payment schedule stated in the SC. Unless otherwise stated in the **Payment** SC, the first payment shall be made against the provision by the

Consultant of an advance payment guarantee for the same amount, and shall be valid for the period stated in the SC. Such guarantee shall be in the form set forth in Appendix G hereto, or in such other form, as the PA shall have approved in writing. Any other payment shall be made after the conditions listed in the SC for such payment have been met, and the Consultant has submitted an invoice to the PA specifying the amount due.

#### 7. GOOD FAITH

**7.1** Good Faith The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

#### 8. SETTLEMENT OF DISPUTES

- **8.1 Amicable** The Parties agree that the avoidance or early resolution of disputes **Settlement** iscrucial for a smooth execution of the Contract and the success of theassignment. The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.
- **8.2 Dispute** Any dispute between the Parties as to matters arising pursuant to this **Resolution** Contract that cannot be settled amicably within thirty (30) days afterreceipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement in accordance with the provisions specified in the SC.

### **III. Special Conditions of Contract**

Number of GC Clause	Amendments of, and Supplements to, Clauses in the General Conditions of Contract			
<b>{1.1}</b>	Sindh Public Procurement Act and Sindh Public Procurement Rules 2010(amended 2013).			
1.3	The language	e is English.		
1.4	The addresse Procuring Ag	es are: gency: Benazir Bhutto Shaheed Human Resource Research & Development Board		
	Attention:	Deputy Director (Procurement) BBSHRRDB		
	Facsimile:	092-99201004		
	E-mail:	procurement@bbsydp.gov.pk		
	Consultant:			
	Attention:			
	Facsimile:			
	E-mail:			

1.8

8.2

1.7	The Authorized	Representatives	are:

Deputy Director (Procurement)

For the PA: BBSHRRDB

For the Consultant:

The PA warrants that the PA shall (as withholding agent) deduct at source and deposit into government's treasury such collection, on behalf of the Consultant, the Sub-Consultants and the Personnel, any indirect taxes, duties, fees, levies and other impositions imposed, under the Applicable Law, on the Consultant, the Sub-Consultants and the Personnel in respect of

(a) any payments whatsoever made to the Consultant, Sub-Consultants and the Personnel (other than nationals or permanent residents of Pakistan), in connection with the carrying out of the Services;

2.2	Tentative date for the commencement of Services is <i>October 15,2015</i> .		
2.3	The time period shall be <b>Three months</b> .		
3.7(b)	{The Consultant shall not use these documents and software for purposes		
	unrelated to this Contract without the prior written approval of the PA.}		
	Bid Security: 2% of the bid		
	Performance Security for successful bidder/Consultant: 5% of the		
6.1	Contract Price		
6.3	The amount in Pak Rupees.		

#### **6.5** The accounts are for local currency: *PKR*

Payments inclusive of all expenditure and all applicable taxes shall be made according to the following schedule:

	Payment schedule,	Payment schedule of
Deliverable	% of Lump-Sum	Lump-Sum Amount in
	Amount	Figures
On the commencement of the assignment/work against		
submission of a demand guarantee of the same	10	
On development and successful deployment of the FMIS	60	
Upon training of the staff	30	

Arbitration without court Intervention (Chapter II-2)

Disputes shall be settled through arbitration Act of 1940 in accordance with the following provisions:

#### **CONTRACT**

THIS CONTRACT ("Contract") is entered into this [insert starting date of assignment], by and between [insert PA"s name] ("the PA") having its principal place of business at [insert PA"s address], and [insert Consultant"s name] ("the Consultant") having its principal office located at [insert Consultant"s address].

WHEREAS, the PA wishes to have the Consultant performing the services hereinafter referred to, and

WHEREAS, the Consultant is willing to perform these services,

NOW THEREFORE THE PARTIES hereby agree as follows:

- 1. Services
- (i) The Consultant shall perform the services specified in Annex A, "Terms of Reference and Scope of Services," which is made an integral part of this Contract ("the Services").
- (ii) The Consultant shall provide the reports listed in Annex B, "Consultant's Reporting Obligations," within the time periods listed in such Annex, and the personnel listed in Annex C, "Cost Estimate of Services, List of Personnel and Schedule of Rates" to perform the Services.
- **2. Term** The Consultant shall perform the Services during the period commencing *[insert start date]* and continuing through *[insert completion date]* or anyother period as may be subsequently agreed by the parties in writing.
- **3. Payment** A. Ceiling

For Services rendered pursuant to Annex A, the PA shall pay the Consultant an amount not to exceed [insert amount]. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tax obligation that may be imposed on the Consultant.

C. <u>Payment Conditions</u>

Payment shall be made in [specify currency], no later than 30 days following submission by the Consultant of invoices in duplicate to the Coordinator designated in paragraph 4.

4. Economic In order to adjust the remuneration for inflation, a price adjustment provision Price Adjustment has been included if the contract has duration of more than 18 months or if the inflation is expected to exceed ----% per annum. The adjustment will be made every 12 months after the date of the contract for remuneration. Remuneration will be adjusted by using the relevant index as per following provision:

"Payments for remuneration made in accordance with Clause 3 shall be adjusted as follows:

Sindh Public Procurement Regulatory Authority (SPPRA)

Remuneration pursuant to the rates set forth in Annex C shall be adjusted every 12 months (and, for the first time, with effect for the remuneration earned in the [13] th calendar month after the date of the Contract) by applying the following formula:

$$R_{l}=R_{lo}\times I_{lo}$$

where  $R_l$  is the adjusted remuneration,  $R_{lo}$  is the remuneration payable on the basis of the rates set forth in Annex C for payable remuneration,  $I_l$  is the official rate of inflation for the first month for which the adjustment is to have effect and,  $I_{lo}$  is the official rate of inflation for the month of the date of the Contract."

#### A. <u>Coordinator</u>

### 5. Project Administratio

The PA designates Mr./Ms. [insert name] as PA's Coordinator; the Coordinator shall be responsible for the coordination of activities under the Contract, for receiving and approving invoices for payment, and for acceptance of the deliverables by the PA.

#### B. <u>Timesheets</u>

During the course of their work under this Contract the Consultant's employees providing services under this Contract may be required to complete timesheets or any other document used to identify time spent, as instructed by the Coordinator.

#### C. Records and Accounts

The Consultant shall keep accurate and systematic records and accounts in respect of the Services, which will clearly identify all charges and expenses. The PA reserves the right to audit, or to nominate a reputable accounting firm to audit, the Consultant's records relating to amounts claimed under this Contract during its term and any extension, and for a period of three months thereafter.

- **6. Performance** The Consultant undertakes to perform the Services with the highest standards **Standard** of professional and ethical competence and integrity. The Consultant Shallpromptly replace any employees assigned under this Contract that the PA considers unsatisfactory.
- **7. Confidentiality-** The Consultants shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the PA's business or operations without the prior written consent of the PA.
- **8. Ownership of** Any studies, reports or other material, graphic, software or otherwise, prepared **Material** by the Consultant for the PA under the Contract shall belong to and remain the property of the PA. The Consultant may retain a copy of such documents and

software.

Consultant The Consultant agrees that, during the term of this Contract and after its Not to
<b>be</b> termination, the Consultants and any entity affiliated with the Consultant,
shall <b>Engaged in</b> be disqualified from providing goods, works or services
(otherthanthe Certain Services or any continuation thereof) for any project
resulting from orclosely <b>Activities</b> related to the Services.

**10. Insurance** The Consultant will be responsible for taking out any appropriate insurance

coverage for their personnel and equipments.

11. Assignment The Consultant shall not assign this Contract or Subcontract any portion

thereof it without the PA's prior written consent.

12. Law The Contract shall be governed by the laws of Islamic Republic of Pakistan or the Provincial Government and the language of the Contract shall be English.

Governing Contract and Language

FOR THE PA

**13. Dispute** Any dispute arising out of this Contract, which cannot be amicably settled **Resolution** between the parties, shall be referred to adjudication/arbitration in accordance with the Arbitration Act of 1940

Signed by	Signed by
m: 1	

FOR THE CONSULTANT